



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 **[THERE IS NO REPORTABLE ACTION AS A RESULT OF THE**
2 **BOARD OF SUPERVISORS' CLOSED SESSION HELD TODAY.]**

3

4

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** BOARD OF SUPERVISORS IS NOW IN
7 SESSION. AND ASK EVERYONE TO RISE FOR THE INVOCATION AND THE
8 PLEDGE OF ALLEGIANCE. THE INVOCATION WILL BE LED BY PASTOR
9 JAMES SCHOENROCK OF THE EMMANUEL LUTHERAN CHURCH OF NORTH
10 HOLLYWOOD AND THE PLEDGE OF ALLEGIANCE WILL BE LED BY CHARLES
11 LEONARD, THE 23RD DISTRICT COMMANDER OF THE JACKIE ROBINSON
12 AMERICAN LEGION POST NUMBER 242 IN LOS ANGELES. PASTOR
13 SCHOENROCK?

14

15 **PASTOR JAMES SCHOENROCK:** THANK YOU. CREATOR GOD, THE GIVER OF
16 LIFE AND THE SOURCE OF STRENGTH, THE HOPE OF OUR TOMORROWS, WE
17 THANK YOU FOR THE POSSIBILITIES WITHIN THIS ASSEMBLED
18 GATHERING. WE ASK YOUR BLESSING AND GUIDANCE FOR OUR COUNTY'S
19 OUR LEADERS, THEIR STAFFS AND ALL PUBLIC SERVANTS. GIVE THEM
20 GIFTS OF WISDOM AND DISCERNMENT, OF VISION, PATIENCE AND
21 COOPERATION. TO THOSE WHO DEBATE HERE, GIVE CLARITY OF
22 THOUGHT, AND, TO THOSE WHO DECIDE HERE, GRANT THE COURAGE FOR
23 TRUTH. BUT, MOST IMPORTANTLY, MAY WE PLACE PRIORITY IN THE
24 NEEDS OF THOSE WHO HAVE NO VOICE BUT TRUST IN THEIR ELECTED



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1 LEADERS. BLEND US ALL TOGETHER AS PEOPLE OF GOODWILL AND
2 THANKSGIVING. IN YOUR NAME WE PRAY. AMEN.

3

4 **CHARLES LEONARD:** PLEASE FACE THE FLAG OF OUR NATION AND JOIN
5 ME IN THE PLEDGE. [PLEDGE OF ALLEGIANCE]

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** PASTOR JAMES SCHOENROCK HAS BEEN
8 SENIOR PASTOR OF EMMANUEL LUTHERAN CHURCH OF NORTH HOLLYWOOD
9 FOR THE PAST 12 YEARS. EMMANUEL LUTHERAN HAS SERVED THE
10 COMMUNITY FOR MORE THAN 60 YEARS WITH ITS MANY MINISTRIES,
11 INCLUDING LAUREL HALL DAY SCHOOL AND ITS EARLY CHILDHOOD
12 CENTER THAT TOGETHER HAVE AN ENROLLMENT OF NEARLY 750 CHILDREN
13 FROM PRESCHOOL THROUGH EIGHTH GRADE. PASTOR SCHOENROCK HAS
14 ALSO SERVED IN THE COMMUNITY AS PAST PRESIDENT OF THE ROTARY
15 CLUB OF NORTH HOLLYWOOD, A MEMBER OF THE MIDTOWN HOLLYWOOD
16 NORTH COUNCIL-- I PRAY FOR YOU! AND CO-CHAIR OF THE CLERGY
17 COUNCIL FOR NORTH HOLLYWOOD LOS ANGELES POLICE DEPARTMENT. HE
18 HAS BEEN MARRIED TO HIS WIFE, DIANE, FOR 35 YEARS. PASTOR,
19 THANK YOU VERY MUCH FOR LEADING US IN THE INVOCATION AND FOR
20 YOUR SERVICE TO OUR COMMUNITY. [APPLAUSE]

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR BURKE.

23

24 **SUP. BURKE:** WELL, WE'RE VERY PLEASED TO HAVE AS OUR PLEDGE
25 VETERAN CHARLES LEONARD. HE IS FROM THE 23RD DISTRICT,



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1 AMERICAN LEGION, HE'S A COMMANDER AND HE SERVED IN THE 82ND
2 AIRBORNE DIVISION OF THE U.S. ARMY. HE WAS A CORPORAL. HE
3 SERVED FROM '53 TO '56. HE RECEIVED THE GOOD CONDUCT MEDAL,
4 NATIONAL DEFENSE SERVICE MEDAL. HE'S RETIRED. HE ATTENDED
5 COMPTON HIGH SCHOOL AND U.C.L.A. THANK YOU FOR BEING WITH US.
6 [APPLAUSE]

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** IF I COULD JUST ASK, BEFORE WE DO
9 THE AGENDA, THAT WE ADJOURN THE MEETING OF THE BOARD TODAY IN
10 MEMORY OF NATHAN SHAPELL, AND I'LL BRING YOU THE DETAILS LATER
11 IN THE MEETING BUT HE WAS A GIANT IN THIS COUNTY AND A GIANT
12 IN THE NATION AND A GIANT IN THE WORLD AND IT'S A GREAT LOSS,
13 HIS PASSING OVER THE WEEKEND. SACHI, WOULD YOU TAKE US THROUGH
14 THE AGENDA?

15

16 **CLERK SACHI HAMAI:** GOOD MORNING, MR. CHAIRMAN, MEMBERS OF THE
17 BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE 4, NOTICES OF
18 CLOSED SESSION. ON ITEM CS-2, COUNTY COUNSEL REQUESTS THAT
19 THIS ITEM BE CONTINUED ONE WEEK TO MARCH 20TH, 2007.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** SO ORDERED.

22

23 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE SANITATION
24 DISTRICT, NUMBER 27 AND 35, ITEMS 1 THROUGH 3.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, BURKE SECONDS.

2 UNANIMOUS VOTE.

3

4 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE COMMUNITY
5 DEVELOPMENT COMMISSION, ITEMS 1-D AND 2-D.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, ANTONOVICH SECONDS.

8 UNANIMOUS VOTE.

9

10 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE HOUSING
11 AUTHORITY, ITEM 1-H.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, ANTONOVICH SECONDS,
14 UNANIMOUS VOTE.

15

16 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 9, ON
17 ITEM 5, SUPERVISOR YAROSLAVSKY AND SUPERVISOR KNABE REQUEST
18 THAT THIS ITEM BE HELD. THE REST ARE BEFORE YOU.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS,
21 UNANIMOUS VOTE.

22

23 **CLERK SACHI HAMAI:** CHIEF ADMINISTRATIVE OFFICER, ITEMS 10
24 THROUGH 14. ON ITEM 10, SUPERVISOR YAROSLAVSKY, SUPERVISOR
25 KNABE AND SUPERVISOR ANTONOVICH REQUEST THAT THIS ITEM BE



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1 HELD. ON ITEM 12, AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE
2 DIRECTOR OF CHILDREN AND FAMILY SERVICES REQUESTS THAT THIS
3 ITEM BE CONTINUED FOR ONE WEEK TO MARCH 20TH, 2007. AND, ON
4 ITEM NUMBER 13, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC
5 TO HOLD THIS MEMBER OF THE PUBLIC TO HOLD THIS ITEM.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** ON THE BALANCE, MR. KNABE MOVES,
8 MS. BURKE SECONDS. UNANIMOUS VOTE.

9

10 **CLERK SACHI HAMAI:** CHILDREN AND FAMILY SERVICES, ITEM 15. ON
11 THIS ITEM, SUPERVISOR MOLINA AND SUPERVISOR BURKE REQUEST THAT
12 THIS ITEM BE HELD.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

15

16 **CLERK SACHI HAMAI:** COMMUNITY DEVELOPMENT COMMISSION, ITEM 16.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, KNABE SECONDS.
19 UNANIMOUS VOTE.

20

21 **CLERK SACHI HAMAI:** ON ITEM 16, WE JUST HAD A REQUEST FROM A
22 MEMBER OF THE PUBLIC TO HOLD THIS ITEM.

23



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THEN WE'LL RECONSIDER
2 THAT. MOVE TO RECONSIDER. WITHOUT OBJECTION, IT'S RECONSIDER
3 AND WE'LL HOLD IT FOR PUBLIC COMMENT.

4

5 **CLERK SACHI HAMAI:** COUNTY COUNSEL, ITEM 17.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, KNABE SECONDS.
8 UNANIMOUS VOTE.

9

10 **CLERK SACHI HAMAI:** FIRE DEPARTMENT, ITEM 18.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS.
13 UNANIMOUS VOTE.

14

15 **CLERK SACHI HAMAI:** HEALTH SERVICES, ITEMS 19 THROUGH 21. ON
16 ITEM 19, SUPERVISOR KNABE AND A MEMBER OF THE PUBLIC REQUEST
17 THAT THIS ITEM BE HELD.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

20

21 **CLERK SACHI HAMAI:** THE REMAINDER ARE BEFORE YOU.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES, I'LL SECOND.
24 UNANIMOUS VOTE.

25



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1 **CLERK SACHI HAMAI:** MENTAL HEALTH, ITEMS 22 THROUGH 24.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, ANTONOVICH SECONDS.
4 UNANIMOUS VOTE.

5

6 **CLERK SACHI HAMAI:** PUBLIC HEALTH, ITEMS 25 THROUGH 28. ON ITEM
7 25, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS
8 ITEM AND, ON ITEM 26, SUPERVISOR ANTONOVICH REQUESTS THAT THIS
9 ITEM BE HELD. ITEM 27 AND 28 ARE BEFORE YOU.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. KNABE MOVES, MR. ANTONOVICH
12 SECONDS. UNANIMOUS VOTE.

13

14 **CLERK SACHI HAMAI:** PUBLIC SOCIAL SERVICES. ON ITEM 29, THERE'S
15 A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM.
16 PUBLIC WORKS, ITEMS 30 THROUGH 47.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, ANTONOVICH SECONDS.
19 UNANIMOUS VOTE.

20

21 **CLERK SACHI HAMAI:** PAGE 24, SHERIFF, ITEMS 48 THROUGH 50.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** 48 THROUGH 50. ANTONOVICH MOVES,
24 BURKE SECONDS. UNANIMOUS VOTE.

25



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1 **CLERK SACHI HAMAI:** MISCELLANEOUS COMMUNICATIONS, ITEMS 51
2 THROUGH 53.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** KNABE MOVES AND BURKE SECONDS.
5 UNANIMOUS VOTE.

6

7 **CLERK SACHI HAMAI:** ORDINANCES FOR INTRODUCTION, ITEMS 54 AND
8 55 AND I'LL READ THE SHORT TITLES IN-- IN THE RECORD FOR EACH
9 OF THESE. ON ITEM 54, THIS IS AN ORDINANCE AMENDING TITLE 2,
10 ADMINISTRATION OF THE LOS ANGELES COUNTY CODE, TO ADD CHAPTER
11 2.01 INTERIM GOVERNANCE STRUCTURE TO AMEND THE ADMINISTRATIVE
12 GOVERNANCE STRUCTURE OF THE COUNTY AS THE INTERIM MEASURE,
13 PENDING THE CONSIDERATION OF AN AMENDMENT TO THE LOS ANGELES
14 COUNTY CHARTER, MAKING A SIMILAR GOVERNANCE STRUCTURE
15 PERMANENT. AND, ALSO ON THIS ITEM, SUPERVISOR MOLINA,
16 SUPERVISOR YAROSLAVSKY AND SUPERVISOR KNABE AND A MEMBER OF
17 THE PUBLIC REQUEST THAT THIS ITEM BE HELD. ON ITEM 55, THIS IS
18 AN ORDINANCE AMENDING TITLE 16, HIGHWAYS OF THE LOS ANGELES
19 COUNTY CODE TO ADD DIVISION 6 WHICH IMPLEMENTS THE PROVISIONS
20 OF THE DIGITAL INFRASTRUCTURE AND VIDEO COMPETITION ACT OF
21 2006, CODIFIED IN CALIFORNIA PUBLIC UTILITIES CODE SECTION
22 5800 AT SEQUINS WHICH THE COUNTY IS REQUIRED TO ADMINISTER AND
23 ENFORCE THROUGHOUT THE UNINCORPORATED COUNTY.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, ANTONOVICH SECONDS.
2 UNANIMOUS VOTE.

3

4 **CLERK SACHI HAMAI:** ORDINANCES FOR ADOPTION, ITEMS 56 AND 57.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS.
7 UNANIMOUS VOTE.

8

9 **CLERK SACHI HAMAI:** SEPARATE MATTERS, ITEMS 58 AND 59. ON ITEM
10 58, I'LL READ THE SHORT TITLE IN FOR THE RECORD. THIS IS THE
11 TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT
12 RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF CITRUS
13 COMMUNITY COLLEGE DISTRICT GENERAL OBLIGATION BONDS 2004
14 ELECTION, 2007 SERIES B IN A AGGREGATE PRINCIPAL AMOUNT NOT TO
15 EXCEED 40 MILLION.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** BURKE MOVES, KNABE SECONDS.
18 UNANIMOUS VOTE.

19

20 **CLERK SACHI HAMAI:** ON ITEM 59, WE'LL HOLD THIS ITEM FOR A
21 REPORT. MISCELLANEOUS, ADDITIONS TO THE AGENDA REQUESTED BY
22 BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE OFFICER WHICH WERE
23 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING, AS
24 INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM 60A.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, BURKE SECONDS.

2 UNANIMOUS VOTE.

3

4 **CLERK SACHI HAMAI:** 60B.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS.

7 UNANIMOUS VOTE.

8

9 **CLERK SACHI HAMAI:** 60C.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, KNABE SECONDS.

12 UNANIMOUS VOTE.

13

14 **CLERK SACHI HAMAI:** 60D.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, BURKE SECONDS.

17 UNANIMOUS VOTE.

18

19 **CLERK SACHI HAMAI:** 60E.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** ANTONOVICH MOVES, BURKE SECONDS.

22 UNANIMOUS VOTE.

23

24 **CLERK SACHI HAMAI:** AND, ON ITEM 60F, THERE'S A REQUEST FROM A

25 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. THAT THAT COMPLETES



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1 THE READING OF THE AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS
2 BEGIN WITH SUPERVISORIAL DISTRICT NUMBER 5.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** SUPERVISOR ANTONOVICH.

5

6 **SUP. ANTONOVICH:** MR. CHAIRMAN, MEMBERS, IT'S A SAD TIME IN
7 WHICH WE BID FAREWELL TO OUR CONSUL-GENERAL FROM THE PEOPLE'S
8 REPUBLIC OF CHINA, THE HONORABLE ZHONG JIANHUA AND HIS WIFE,
9 WHO IS NOW GOING TO BECOME THE AMBASSADOR FOR THE PEOPLE'S
10 REPUBLIC OF CHINA TO SOUTH AFRICA, WHICH IS A LONG DISTANCE
11 FROM LOS ANGELES COUNTY. THE CONSUL-GENERAL IS A GRADUATE OF
12 THE BEIJING INSTITUTE OF FOREIGN LANGUAGES AND THE FLETCHER
13 SCHOOL OF LAW AND DIPLOMACY IN THE UNITED STATES OF AMERICA.
14 AMONG HIS MANY DIPLOMATIC ASSIGNMENTS, HE HAS SERVED AS THE
15 SECOND SECRETARY IN THE CHINESE EMBASSY IN THE UNITED KINGDOM
16 OF GREAT BRITAIN AND NORTHERN IRELAND, AS WELL AS FIRST
17 SECRETARY IN THE OFFICE OF THE CHINESE SENIOR REPRESENTATIVE
18 OF THE SINO-BRITISH JOINT LIAISON GROUP REGARDING HONG KONG.
19 BEFORE COMING TO LOS ANGELES COUNTY BACK IN MAY OF 2002, HE
20 WAS DIRECTOR GENERAL OF THE DEPARTMENT OF CONSULAR AFFAIRS IN
21 THE CHINESE MINISTRY OF FOREIGN AFFAIRS. LOS ANGELES COUNTY IS
22 PERHAPS ONE OF THE MORE INTEGRAL DYNAMIC AREAS THAT HAS CLOSE
23 RELATIONS WITH CHINA. THE UNITED STATES IS NOW THE NUMBER ONE
24 TRADING PARTNER OF CHINA AND CHINA IS THE NUMBER 4 TRADING
25 PARTNER OF THE UNITED STATES AND THE BIGGEST TRADING PARTNER



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1 OF OUR LONG BEACH AND LOS ANGELES PORTS. DURING THE PAST FEW
2 YEARS, OUR RELATIONS HAVE PROSPERED, BOTH COUNTRIES WORKING
3 CLOSELY ON ANTI-TERRORISM, THE KOREA NUCLEAR ISSUE, AND MANY
4 OTHER REGIONAL AND GLOBAL ISSUES AFFECTING THE WORLD. PART OF
5 THE BLOSSOMING BILATERAL RELATIONSHIP IS DUE TO OUR INCREASING
6 COMMON INTEREST, ESPECIALLY ON THE STRONG AND ROBUST ECONOMIC
7 COOPERATION AND OUR PEOPLE, THE PEOPLE EXCHANGES BETWEEN OUR
8 VARIOUS COUNTRIES. WE APPRECIATE YOUR LEADERSHIP AND
9 FRIENDSHIP AND HOSPITALITY. WE WISH YOU WELL IN SOUTH AFRICA
10 AND WE HOPE THAT YOU'LL BE ABLE TO-- YOU AND YOUR WIFE AND
11 YOUR CHILDREN WILL BE ABLE TO COME BACK TO LOS ANGELES COUNTY
12 AND VISIT US FROM TIME TO TIME AND WE WISH YOU CONTINUED
13 SUCCESS IN YOUR CAREER AND CONTINUED SUCCESS AS THE NEW
14 AMBASSADOR FOR SOUTH AFRICA. [APPLAUSE]

15
16 **HONORABLE ZHONG JIANHUA:** THANK YOU, MICHAEL. GOOD MORNING,
17 SUPERVISORS, LADIES AND GENTLEMEN. THOUGH WE ARE EXCITED ABOUT
18 OUR NEW ASSIGNMENT, AT THE SAME TIME, WE FEEL SAD LEAVING LOS
19 ANGELES. WE WORKED HERE FOR FIVE YEARS. WE MADE A LOT OF
20 FRIENDS AND WE ARE GRATEFUL FOR THE HOSPITALITY SHOWED US BY
21 THE PEOPLE OF LOS ANGELES. WHEREVER WE GO, WE REMEMBER ALL OF
22 OUR FIVE YEARS IN LOS ANGELES, REMEMBER LOS ANGELES, REMEMBER
23 THE PEOPLE OF LOS ANGELES GIVE US ALL THE FRIENDSHIP. THANK
24 YOU VERY MUCH. [APPLAUSE]



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1 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO RECOGNIZE SOME OF OUR
2 OUTSTANDING STUDENTS IN THE COUNTY OF LOS ANGELES THAT HAVE
3 SHOWN WONDERFUL IMPROVEMENT AND THIS WAS A PROGRAM I HAD
4 STARTED ABOUT 11 YEARS AGO, RECOGNIZING SPECIAL EFFORTS THAT
5 OUR CHILDREN FROM THE DEPARTMENT OF CHILDREN AND FAMILY
6 SERVICES HAVE BEEN ABLE TO ACHIEVE. WE ALL KNOW THE QUALITY OF
7 EDUCATION IS VITAL TO ONE'S SUCCESS AND WE KNOW HOW IMPORTANT
8 IT IS THAT WE RECOGNIZE THOSE INDIVIDUALS WHO HAVE DONE A
9 LITTLE MORE THAN IS NECESSARY AS THEY'RE ON THEIR ROAD TO
10 SUCCESS. OUR FIRST RECIPIENT AND WE'RE GOING TO ALSO GIVE THEM
11 A 50-DOLLAR BIRTH-- GIFT CERTIFICATE FROM BARNES AND NOBLE FOR
12 SCHOOL SUPPLIES AND BOOKS, IS JESSICA ESKUIDA AND THIS IS FOR
13 THE BEST ENRICHMENT PROGRAM, FOR HER SUCCESS THIS PAST YEAR
14 FOR BEST ACADEMIC ACHIEVEMENT. SO JESSICA? CONGRATULATIONS. [
15 APPLAUSE]

16

17 **SUP. ANTONOVICH:** OUR NEXT RECIPIENT FOR ACADEMIC ACHIEVEMENT
18 IS JULIE GONZALEZ. [APPLAUSE]

19

20 **SUP. ANTONOVICH:** CONGRATULATIONS. OUR NEXT RECIPIENT FOR BEST
21 ACADEMIC ACHIEVEMENT IS ANGELICA CONO. [APPLAUSE]

22

23 **TRISH PLOEHN:** I JUST WANTED, ON BEHALF OF THE DEPARTMENT OF
24 CHILDREN AND FAMILY SERVICES, OFFER MY CONGRATULATIONS TO ALL
25 THREE OF THESE YOUNG LADIES. I WANTED TO POINT OUT THAT JULIE



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1 HAS GOT A 3.5 G.P.A. AND HAS BEEN PROVIDED A TROPHY FOR BEING
2 THE OUTSTANDING STUDENT IN SCIENCE. JESSICA HAS AN OUTSTANDING
3 ACADEMIC PERFORMANCE AND RECEIVED FOUR AS AND TWO BS LAST
4 SEMESTER. AND ANGELICA HAS A 3.7 G.P.A. AND IS IN THE PROCESS
5 OF APPLYING TO A NUMBER OF COLLEGES AND UNIVERSITIES. SO
6 CONGRATULATIONS TO ALL OF YOU. [APPLAUSE]

7

8 **SUP. ANTONOVICH:** WE HAVE A LITTLE BOY NAMED BEN WHO IS SIX
9 WEEKS OLD, HE'S AN AUSTRALIAN SHEPHERD, WHO IS-- THIS IS
10 LITTLE BEN. LOOKS LIKE HE SHOULD AUDITION FOR A WALT DISNEY
11 MOVIE BUT HE'S LOOKING FOR A HOME. ANYBODY WHO WOULD LIKE TO
12 ADOPT HIM CAN CALL THE TELEPHONE NUMBER AT THE BOTTOM OF YOUR
13 SCREEN, (562) 728-4644 AND LITTLE BEN CAN BE YOURS. HE'S JUST
14 A REAL LOVEABLE, LIKE A STUFFED DOLL BUT HE IS FOR REAL. HUH?
15 SEE EVERYBODY OUT THERE? HUH? TAKE HIM HOME FOR YOUR
16 GRANDCHILD, DON? HMM? NOTHING LIKE TAKING THE DOGS OUT,
17 LEARNING HOW TO TELL YOUR CHILDREN HOW TO PICK UP AFTER THEM
18 AND THEN THEY CAN WATCH YOU DO IT THE REST OF THEIR LIVES. [
19 LAUGHTER] HI. OKAY? OKAY?

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. SUPERVISOR BURKE. YOU'RE ON
22 NEXT. LET'S SEE THE DOG. BRING IT OVER HERE.

23

24 **SUP. BURKE:** YEAH, THAT'S A BEAUTIFUL COAT ON THE DOG. THE
25 DEPARTMENT OF PUBLIC WORKS BLACK HISTORY SCHOLARSHIP



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1 RECIPIENTS, WE'RE GOING TO CALL FORWARD DON WOLFE, DIRECTOR,
2 AND SCHOLARSHIP RECIPIENTS, BRENDA DANIEL, DIVERSITY
3 COORDINATOR. THE BLACK HISTORY SCHOLARSHIP CO-CHAIRS, PAMELA
4 MILLER AND TRANETTE STANDARDS, AND PAT RHONES, CHAIRPERSON OF
5 THE BLACK HISTORY COMMITTEE. THE DEPARTMENT OF PUBLIC WORKS'
6 BLACK HISTORY COMMITTEE, IN AN EFFORT TO FULFILL THEIR MISSION
7 TO STRIVE TO PROMOTE EDUCATION, IMAGINATION AND HARMONY
8 THROUGH DIVERSITY ESTABLISHED THE D.P.W. BLACK HISTORY
9 SCHOLARSHIP. PAMELA MILLER OF THE ADMINISTRATIVE MANAGEMENT
10 SECRETARIAL STAFF PRESENTED THE SCHOLARSHIP IDEA TO THE BLACK
11 HISTORY COMMITTEE. MISS MILLER AND TRANETTE SANDERS OF THE
12 BLACK HISTORY COMMITTEE EXECUTED THE INCEPTION OF THE
13 SCHOLARSHIP. THE SCHOLARSHIPS WERE AWARDED TO FULL-TIME
14 COLLEGE STUDENTS HOLDING VARIOUS STUDENT WORKER PAYROLL TITLES
15 IN THE DEPARTMENT OF PUBLIC WORKS. IN ADDITION TO BEING FULL-
16 TIME STUDENTS AND D.P.W., EMPLOYEES, THE AFRICANS WERE
17 REQUIRED TO WRITE AN ESSAY ON THE DIVERSITY TOPIC, THE GOLDEN
18 RULE, AND A STATEMENT ON WHY THEY DESERVE THESE SCHOLARSHIPS.
19 THEY HAD TO ALSO HAVE A CUMULATIVE GRADE POINT AVERAGE OF 2.5
20 AND SUBMIT OFFICIAL TRANSCRIPTS, TWO LETTERS OF REFERENCE, ONE
21 FROM THEIR SCHOOL AND ONE FROM THEIR SUPERVISOR OR DIVISION
22 MANAGER, AND SUBMIT THEIR APPLICATIONS SIGNED BY THEIR
23 DIVISION MANAGER BY A DEADLINE. THE SCHOLARSHIP WAS FUNDED BY
24 DONATIONS RECEIVED FROM THE PUBLIC WORKS MANAGERIAL STAFF, AS
25 WELL AS OTHER GENEROUS DEPARTMENT EMPLOYEES. \$2,700 WAS RAISED



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1 AND SIX APPLICANTS WERE AWARDED SCHOLARSHIPS. IT'S A PLEASURE
2 THAT I PRESENT THESE SCROLLS TO THE DEPARTMENT OF PUBLIC WORKS
3 BLACK HISTORY COMMITTEE SCHOLARSHIP RECIPIENTS. FIRST PLACE
4 WINNER, \$1,100 SCHOLARSHIP, JASMINE SANCEDO. [APPLAUSE]

5

6 **SUP. BURKE:** AND SHE GOES TO MOUNT ST. MARY'S. AND THE THIRD
7 PLACE WINNER, A \$400 SCHOLARSHIP, IS TO KELLI MECHELLE WILSON.
8 [APPLAUSE]

9

10 **SUP. BURKE:** AND SHE'S AT CAL STATE LONG BEACH. HONORABLE
11 MENTION TO MARIA A. DELALIN AND SHE IS GETTING A \$200
12 SCHOLARSHIP. SHE'S AT CAL STATE L.A., JUNIOR, MAJORING IN
13 SOCIAL WORK. I DIDN'T MENTION THAT JASMINE IS MAJORING IN
14 SOCIOLOGY AND ALSO THAT KELLI IS MAJORING IN SOCIAL WORK, SO
15 WE'RE GOING TO HAVE SOME PEOPLE WORKING FOR THE COUNTY HERE.
16 WE HAVE HONORABLE MENTION OF \$200, ALI REHMAN, A STUDENT
17 WORKER AT FULLERTON COLLEGE. [APPLAUSE]

18

19 **SUP. BURKE:** CIVIL ENGINEERING. SO HE'S GOING TO STAY ON THE
20 JOB, RIGHT? [APPLAUSE]

21

22 **SUP. BURKE:** OKAY. THERE'S TWO PEOPLE WHO ARE TAKING THEIR
23 FINALS BUT I'M GOING TO AT LEAST MENTION THEIR NAME. KATHY
24 DINH AND THE OTHER PERSON WHO'S TAKING FINALS AND WE WANT THEM



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1 TO TAKE THEIR FINALS AND PASS IS JASMINE SPICER. WHO IS GOING
2 TO SPEAK FOR THEM? [APPLAUSE]

3

4 **SUP. BURKE:** ARE YOU GOING TO SAY A WORD?

5

6 **DON WOLFE:** OKAY. THANK YOU, SUPERVISOR. I JUST WANT TO SAY I'M
7 VERY, VERY PROUD OF THE RECIPIENTS AND WE WILL PRESENT THESE
8 CERTIFICATES TO THE TWO FOLKS THAT WERE NOT HERE TODAY BECAUSE
9 THEY'RE TAKING FINALS. I ALSO WANT TO SAY I'M VERY, VERY PROUD
10 OF THE DEPARTMENT OF PUBLIC WORKS' BLACK HISTORY COMMITTEE.
11 THEY'RE GREAT AMBASSADORS FOR THE APPRECIATION OF DIVERSITY
12 AND DO GREAT THINGS IN OUR DEPARTMENT AND THIS IDEA OF
13 SCHOLARSHIPS IS ONE WE HOPE WILL GROW. OUR STUDENT WORKERS ARE
14 VERY VALUABLE ASSETS, BOTH CURRENTLY FOR KEEPING OUR WORKFLOW
15 GOING AND HOPEFULLY FOR MANY DEPARTMENTS IN THE FUTURE FOR A
16 SOURCE OF VERY VALUABLE AND WELL TRAINED EMPLOYEES. THANK YOU.

17

18 **SUP. BURKE:** THANK YOU. [APPLAUSE]

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** DO YOU HAVE THE 100TH BIRTHDAY
21 PERSON? DO YOU HAVE ANOTHER ONE?

22

23 **SUP. BURKE:** OH, YEAH. OH, WE'RE GOING TO GO DOWN THERE

24

25 **SPEAKER:** NO. SHE'S COMING UP.



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1

2 **SUP. BURKE:** OKAY. OH, SHE'S COMING UP HERE, IS ARGIE BLACK
3 ROSEWELL AND SHE WAS BORN IN 1907 AND SHE CELEBRATED HER 100TH
4 BIRTHDAY ON MARCH THE 3RD. [APPLAUSE]

5

6 **SUP. BURKE:** SHE AND HER LATE HUSBAND SETTLED IN LOS ANGELES IN
7 1956. SHE'S A WOMAN OF STRONG FAITH AND SAYS HER FAITH HAS
8 ALWAYS HAD A MAJOR IMPACT ON HER LIFE. SHE'S BEEN A MEMBER OF
9 THE FIRST BETHANY MISSIONARY CHURCH FOR OVER 40 YEARS AND
10 STILL SERVES AS THE LEADER FOR THE MID WEEK NOON PRAYER
11 SERVICE THAT SHE HOSTS IN HER HOME. SHE HAS TRAVELED
12 THROUGHOUT THE UNITED STATES AND INTERNATIONALLY AS SHE
13 CONDUCTS WORKSHOPS FOR THE NATIONAL BAPTIST CONVENTION. TO
14 DATE, SHE'S STILL AN ACTIVE GARDENER, PLANTING TOMATOES AND
15 GREENS IN HER BACKYARD. IT'S WITH GREAT PLEASURE THAT WE MAKE
16 THIS PRESENTATION TO MRS. ROSEWELL. CONGRATULATIONS ON YOUR
17 BIRTHDAY. WE'RE GOING TO ASK YOU TO SAY A WORD HERE. LET'S SEE
18 IF WE CAN GET THIS CLOSER FOR HER.

19

20 **ARGIE BLACK ROSEWELL:** THANK YOU, LADIES AND GENTLEMEN. I NEVER
21 THOUGHT THIS WOULD HAPPEN TO ME. AND I AM VERY HAPPY TO HAVE
22 WITH ME MY PASTOR, MY NEPHEW, ONE OF THE GREAT ONES. I DON'T
23 REMEMBER WHICH. [LAUGHTER]

24



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1 **ARGIE BLACK ROSEWELL:** BUT THEY'RE ALL NICE TO ME AND THIS IS A
2 VERY SPECIAL OCCASION FOR ME THIS MORNING. THANK YOU VERY
3 MUCH.

4
5 **SPEAKER:** AMEN!

6
7 **SUP. BURKE:** AND MANY MORE! [APPLAUSE]

8
9 **SUP. BURKE:** WOULD YOU LIKE TO SAY A WORD?

10
11 **SPEAKER:** I WOULD JUST LIKE TO SAY THANK YOU VERY MUCH FOR
12 GIVING HONOR TO SOMEONE WHO IS VERY MUCH IN DUE AND VERY MUCH
13 OVERDUE FOR IT. THANK YOU. GOD BLESS YOU.

14
15 **SUP. BURKE:** THANK YOU. [APPLAUSE]

16
17 **SUP. BURKE:** THANK YOU. AND YOU LOOK WONDERFUL!

18
19 **SPEAKER:** AND SHE'S STILL TRAVELING.

20
21 **SUP. BURKE:** STILL TRAVELING.

22
23 **SUP. YAROSLAVSKY, CHAIRMAN:** I HAVE SEVERAL PRESENTATIONS THIS
24 MORNING. FIRST, I WANTED TO PRESENT THIS PROCLAMATION TO JIM
25 HUBBARD. JIM IS VENICE ARTS IN PERSON. CURRENTLY SERVES WITH



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1 DISTINCTION AS THE CREATIVE DIRECTOR OF VENICE ARTS IN
2 NEIGHBORHOODS, A CALIFORNIA-BASED NONPROFIT MENTORING
3 ORGANIZATION IN WHICH PROFESSIONAL PHOTOGRAPHERS, DIGITAL
4 ARTISTS AND FILMMAKERS ARE PAIRED WITH AT-RISK LOW INCOME
5 YOUTHS, TEACHING THEM HOW TO TELL THEIR LIFE STORY THROUGH
6 FILM, ASSEMBLE A PORTFOLIO AND PURSUE COLLEGE STUDIES OR A
7 PROFESSIONAL CAREER IN THIS FIELD. JIM IS ALSO AN AWARD
8 WINNING SOCIAL DOCUMENTARY PHOTOGRAPHER AND PHOTO JOURNALIST
9 IN THE TRADITION OF THE LEGENDARY LEWIS HEIN, HONING HIS CRAFT
10 OVER THE PAST 40 YEARS COVERING GLOBAL ASSIGNMENTS FOR UPI,
11 SUCH AS THE 1972 MUNICH OLYMPICS MASSACRE, THE CAMBODIAN
12 GENOCIDE BY THE PAUL POT REGIME, THE DEATH OF 10,000 PEOPLE
13 DURING A CALCUTTA CYCLONE, THE SIEGE AT WOUNDED KNEE AND
14 COUNTLESS OTHER EVENTS. JIM, WHILE PHOTOGRAPHING THE HOMELESS
15 IN WASHINGTON, D.C. IN THE LATE 1980S, FURNISHED HIS SUBJECTS
16 WITH CAMERAS TO DOCUMENT THEIR OWN LIFE STORIES THROUGH
17 PHOTOGRAPHY, EMPOWERING THEM WITH AN ARTISTIC OPPORTUNITY TO
18 ARTICULATE THEIR DESPAIR, OPENING THE EYES OF LAWMAKERS TO
19 THEIR PLIGHT AND PIONEERING A NEW SOCIAL ART FORM, THAT OF
20 PARTICIPANT OR SUBJECT PRODUCED PHOTOGRAPHY. JIM HAS MOUNTED
21 HIS SHOOTING BACK PHOTO EXHIBITS THROUGHOUT THE WORLD AND HIS
22 PHOTOGRAPHS AND THOSE OF HIS SUBJECTS MAY BE FOUND IN THE
23 BOOKS, SHOOTING BACK, SHOOTING BACK FROM THE RESERVATION,
24 AMERICAN REFUGEES AND AMERICAN PHOTOGRAPHY 2003. JIM HUBBARD
25 HAS WON NUMEROUS HONORS FOR HIS WORK, INCLUDING CONGRESSIONAL



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1 RECOGNITION, AS WELL AS MORE THAN 100 PHOTOGRAPHY AWARDS AND
2 THREE PULITZER PRIZE NOMINATIONS AND MOST RECENTLY HAS BEEN
3 RECOGNIZED FOR HIS WORK BY THE NATIONAL CHILD LABOR COMMITTEE.
4 SO THE BOARD WANTED TO RESOLVE, THE BOARD OF SUPERVISORS OF
5 THE COUNTY OF LOS ANGELES RESOLVE THAT JIM HUBBARD BE HIGHLY
6 COMMENDED FOR HIS ACHIEVEMENTS AND BE EXTENDED SINCERE
7 CONGRATULATIONS ON HIS RECEIPT OF THE 2007 DISTINGUISHED
8 SERVICE AWARD FROM THE NATIONAL CHILD LABOR COMMITTEE BUT,
9 REALLY, FROM OUR POINT OF VIEW AND FROM MY POINT OF VIEW AS A
10 REPRESENTATIVE OF MOST OF THE VENICE COMMUNITY, TO THANK YOU
11 FOR YOUR COMMITMENT TO THE COMMUNITY, TO VENICE, TO THE HUMAN
12 INFRASTRUCTURE, TO THE HUMAN CAPITAL THAT IS YET TO BE TAPPED
13 THERE AND THAT YOU'RE HELPING TO MINE AND TAP AND IT'S A
14 UNIQUE APPROACH BUT ONE WHICH HAS PROVEN SUCCESSFUL AND WE
15 WANTED TO JOIN IN THIS LONG LIST OF RECOGNITIONS THAT YOU'VE
16 RECEIVED. JIM, WE LOOK FORWARD TO HEARING MORE ABOUT YOU AND
17 SEEING MORE FROM YOU IN THE YEARS AHEAD. JIM, THANK YOU VERY
18 MUCH. [APPLAUSE]

19
20 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY DON'T YOU SAY A FEW WORDS.

21
22 **JIM HUBBARD:** THANK YOU VERY MUCH, YOUR HONOR. I KNOW THIS IS
23 NOT COURT BUT I THINK IT'S "YOUR HONOR". THIS MEANS A LOT TO
24 ME AND I JUST WANT TO SAY THAT-- AND I WANT TO GIVE YOU A
25 BOOK, ALSO. I WANT TO GIVE YOU TWO BOOKS BY HOMELESS KIDS THAT



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1 I WORKED WITH BACK IN WASHINGTON, D.C. THIS IS CALLED THE
2 SHOOTING BACK BOOK. IT'S ALL PHOTOGRAPHS TAKEN BY HOMELESS
3 KIDS. IT BECAME, EXTRAORDINARILY ENOUGH, ONE OF THE MOST
4 FAMOUS PHOTOGRAPHIC PROJECTS IN THE WORLD IN MODERN HISTORY,
5 ALL TAKEN BY KIDS IN HOMELESS SHELTERS IN THE NATION'S CAPITAL
6 FROM AGES 10 TO 18 YEARS OLD. THEY WERE NOURISHED BY THIS
7 BECAUSE THEY HAVE 24 HOURS IN A DAY TO FIND SOMETHING TO DO SO
8 WE BROUGHT PROGRAMS TO THEM AND WE ALSO BRING PROGRAMS TO
9 HOMELESS KIDS IN SHELTERS IN THE VENICE AREA. IT'S
10 EXTRAORDINARY IN THE SENSE THAT THIS PROJECT RAISED THE ISSUE
11 OF HOMELESSNESS INTERNATIONALLY IN THE WHITE HOUSE AND IN
12 CONGRESS, WHICH IS WHY I WAS HONORED BY THE LEWIS-- BY THE
13 NATIONAL CHILD LABOR COMMITTEE, AND IT IS AN HONOR AND I
14 UNDERSTAND L.A. COUNTY SUPERVISORS HAS GIVEN SUBSTANTIAL-- A
15 SUBSTANTIAL SUM OF THE MONEY, 80 MILLION, I UNDERSTAND, TO THE
16 ISSUE OF HOMELESSNESS IN L.A. COUNTY, AND, OF COURSE, WE ALL
17 KNOW IT'S A HUGE PROBLEM, HOMELESSNESS AND THEY'RE JUST, VERY
18 BRIEFLY, ONE THING TO REMEMBER, THOUGH, AND IT'S WHY I DID
19 THIS WORK INITIALLY IN THE NATION'S CAPITAL, WATCHING ALL OF
20 THESE KIDS LANGUISH IN SHELTERS AND ON THE STREETS AND GIVING
21 THEM A CREATIVE SKILL IN WHICH TO USE THEIR CREATIVE ABILITIES
22 AND TO PREVENT THEM FROM ENGAGING IN THE OTHER ILLS OF
23 WASHINGTON, D.C., WHICH WERE DRUGS AND CRIME AND GANGS, ET
24 CETERA. WE WANT TO DO THE SAME THING HERE, SO IT'S IMPORTANT
25 TO KEEP IN MIND ALSO ALWAYS KEEP THE ARTS IN MINDS BECAUSE THE



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1 ARTS DO SAVE KIDS' LIVES, THEY REALLY DO, AND ULTIMATELY
2 SOCIETY'S LIFE. THANK YOU VERY MUCH. [APPLAUSE]

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, JIM. THESE PHOTOS ARE
5 INCREDIBLE, ACTUALLY. NEXT I WANT TO CALL CHIEF RICHARD
6 MARTINEZ. RICHARD MARTINEZ IS A 36-YEAR VETERAN OF LAW
7 ENFORCEMENT IN LOS ANGELES COUNTY WITH THE MARSHAL'S
8 DEPARTMENT FOR OVER 22 YEARS AND HAS BEEN WITH THE SHERIFF'S
9 DEPARTMENT FOR OVER 14 YEARS. HE HAS WORKED IN VARIOUS
10 ADMINISTRATIVE POSITIONS AND ALSO PATROL AND CUSTODY
11 ASSIGNMENTS AS A CAPTAIN. HE SERVED AS UNIT COMMANDER OF THE
12 CENTURY REGIONAL DETENTION FACILITY, THE WALNUT AND SAN DIMAS
13 PATROL STATIONS AND THE COURT SERVICES DIVISION. HE WAS
14 PROMOTED TO COMMANDER IN 2000, THEN TO CHIEF OF COURT SERVICES
15 DIVISION IN APRIL 2004, OVERSEEING A DIVISION OF OVER 1,700
16 PERSONNEL AND ADMINISTERING A COURT SECURITY CONTRACT OF
17 APPROXIMATELY \$120 MILLION. THE BOARD OF SUPERVISORS WANTED TO
18 TAKE THIS OPPORTUNITY TO COMMEND CHIEF RICHARD J. MARTINEZ FOR
19 HIS OUTSTANDING AND DEDICATED SERVICE TO THE PEOPLE OF LOS
20 ANGELES COUNTY BECAUSE HE'S RETIRING AND I GUESS, ONCE YOU
21 BECOME CHIEF, EVENTUALLY, YOU'VE GOT TO RETIRE. AND, AFTER 36
22 YEARS WITH THE COUNTY OF LOS ANGELES, I THINK YOU'VE EARNED
23 YOUR RETIREMENT AND WE WANT TO WISH YOU WELL. WE WANT TO THANK
24 YOU FOR YOUR 36 YEARS OF SERVICE TO US, TO THE PEOPLE OF LOS
25 ANGELES COUNTY AND ALSO TO WISH YOU WELL IN YOUR RETIREMENT



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1 AND HOPE YOU GET TO DO SOME OF THE THINGS YOU HAVEN'T HAD A
2 CHANCE TO DO WHILE YOU WERE WORKING, SO, RICHARD, THANKS A
3 LOT. GOOD LUCK. [APPLAUSE]

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY DON'T WE ASK HIS FAMILY TO
6 COME OVER HERE AND YOU CAN INTRODUCE THEM BECAUSE I DON'T KNOW
7 THEM.

8

9 **SUP. KNABE:** ZEV? ZEV? ZEV? I JUST WANTED TO ADD, OBVIOUSLY TO
10 RICK, IT'S BEEN A JOY WORKING WITH RICK OVER THE YEARS HERE IN
11 LOS ANGELES COUNTY BUT JUST SO YOU KNOW, HE'S ONE OF OUR
12 FAMOUS RESIDENTS IN THE CITY OF CERRITOS.

13

14 **CHIEF RICHARD MARTINEZ:** THAT'S CORRECT. THAT'S RIGHT. THANK
15 YOU, SUPERVISOR.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** SAY A WORD. SAY A WORD.

18

19 **CHIEF RICHARD MARTINEZ:** SUPERVISOR, I WANT TO THANK YOU FOR
20 THIS RECOGNITION THIS MORNING AND I WANT TO THANK THE ENTIRE
21 BOARD FOR THIS RECOGNITION AND ALSO FOR YOUR SUPPORT THROUGH
22 THE YEARS. OVER MY 36 YEAR CAREER, THERE HAVE BEEN SOME
23 CHALLENGES ALONG THE WAY AND I WANT TO THANK YOU FOR ALL OF
24 YOUR HELP. IT'S BEEN AN HONOR AND A PRIVILEGE TO SERVE LOS
25 ANGELES COUNTY AND ALL OF ITS PEOPLE. THERE ARE SOME



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1 CHALLENGES THAT COME ALONG THE WAY BUT I FEEL THAT, OVERALL,
2 WE'VE DONE AN OUTSTANDING JOB. WORKING FOR THE SHERIFF'S
3 DEPARTMENT HAS BEEN VERY REWARDING FOR ME AND I LEAVE WITH THE
4 FEELING THAT I HAVE MADE A DIFFERENCE AND-- BECAUSE OF MY
5 PRESENCE THAT, HOPEFULLY, LOS ANGELES COUNTY IS A BETTER
6 PLACE. THANK YOU. [APPLAUSE]

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** LAST BUT NOT LEAST, I WANT TO
9 INVITE COMMANDER JUAN RODRIGUEZ FORWARD. DO YOU HAVE ANY
10 FAMILY HERE WITH YOU?

11

12 **COMMANDER JUAN RODRIGUEZ:** YES, MY WIFE.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** GOOD. HOW ARE YOU? JUAN RODRIGUEZ,
15 A 38-YEAR VETERAN OF THE LOS ANGELES COUNTY SHERIFF'S
16 DEPARTMENT WAS PROMOTED IN 2004 TO THE RANK OF COMMANDER BY
17 SHERIFF LEE BACA AND ASSIGNED TO COURT SERVICES-- TO THE COURT
18 SERVICES DIVISION. HE OVERSAW THE OPERATIONS OF THE COURT
19 SERVICES EAST, CENTRAL AND WEST BUREAUS. HE JOINED THE
20 SHERIFF'S DEPARTMENT IN 1969. UPON COMPLETION OF CADET
21 TRAINING, CLASS NUMBER 133, HE WAS ASSIGNED TO MEN'S CENTRAL
22 JAIL AND A SERGEANT IN 1975. HE HAS HELD POSITIONS AT INDUSTRY
23 STATION AND OPERATION SAFE STREETS BUREAU. WHEN HE WAS
24 PROMOTED TO LIEUTENANT IN 1981, HE WORKED A VARIETY OF
25 ASSIGNMENTS AT THE INMATE RECEPTION CENTER, THE LENNOX EAST



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1 LOS ANGELES LAKEWOOD INDUSTRY AND PICO RIVERA STATIONS AND,
2 WHILE AT LAKEWOOD STATION IN 1986, HE SERVED AS THE INCIDENT
3 COMMANDER DURING THE CERRITOS AIR CRASH. DUE TO BUDGET
4 CONSTRAINTS IN 1992, THE NORWALK STATION WAS CONSOLIDATED TO
5 BECOME THE PICO RIVERA STATION, WHERE JUAN RODRIGUEZ WAS NAMED
6 AS COMMANDER AND, IN 1997, HE WAS PROMOTED TO CAPTAIN. HE
7 RECEIVED A BACHELOR OF SCIENCE DEGREE IN PUBLIC MANAGEMENT
8 FROM PEPPERDINE UNIVERSITY IN 1977. HE RESIDES IN VICTORVILLE,
9 WHERE HE AND HIS WIFE, OLIVIA, WILL CELEBRATE THEIR 40TH
10 WEDDING ANNIVERSARY THIS MONTH. THEY HAVE FOUR CHILDREN,
11 OLIVIA, CHRISTINE, JOHN, MICHAEL-- NO, THIS IS WRONG. JOHN
12 MICHAEL AND JOHN ANDREW. HE ENJOYS SPENDING TIME WITH HIS NINE
13 GRANDCHILDREN AND IS EAGERLY AWAITING ONE MORE. DURING HIS
14 FREE TIME, HE ALSO ENJOYS PLAYING BASKETBALL, RACQUETBALL,
15 BASEBALL AND GOING TO MOVIES. HOW IS YOUR ACHILLES TENDON
16 DOING? AT YOUR AGE, AT MY AGE, THAT JUMPING IS NOT GOOD.

17

18 **SUP. KNABE:** HA-HA.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** BOARD OF SUPERVISORS WANTED TO
21 TAKE THIS OPPORTUNITY TO CONGRATULATE YOU AND THANK YOU, JUAN,
22 FOR YOUR 38 YEARS. DON MENTIONED IT, THAT BETWEEN YOU AND THE
23 LAST PRESENTATION, THAT'S 74 YEARS, THREE-QUARTERS OF A
24 CENTURY OF SERVICE TO THE COUNTY SHERIFF'S DEPARTMENT AND LAW
25 ENFORCEMENT TO THE COURTS, AND ALL OF US WANT TO THANK YOU FOR



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1 YOUR SERVICE. YOU AND OLIVIA DESERVE A GOOD RETIREMENT AND
2 THANK YOU AGAIN AND GOOD LUCK, CONGRATULATIONS.

3

4 **COMMANDER JUAN RODRIGUEZ:** THANK YOU, SIR, VERY MUCH.

5

6 **SUP. KNABE:** MR. CHAIRMAN, WHILE YOU'RE DOING THE PHOTOS, I
7 JUST-- WE'RE LOSING A COUPLE OF GOOD ONES HERE THIS MORNING IN
8 RETIREMENT IN RICK AND JUAN, BUT PARTICULARLY WITH JUAN AS
9 WELL, TOO, I JUST WANT TO-- I'LL NEVER FORGET, OBVIOUSLY, I
10 WAS MAYOR IN CERRITOS IN 1986 DURING THE AIR CRASH AND WORKING
11 WITH JUAN AND THE MEMBERS OF THE COUNTY SHERIFF'S DEPARTMENT
12 ON SCENE, DID AN INCREDIBLE JOB AND I WANTED TO THANK HIM FOR
13 THAT PERSONALLY BUT ALSO OVER THE YEARS AND WHETHER IT BE IN
14 THE SOUTH WHITTIER AREA OR WHEREVER IT MAY BE, HE HAS BEEN A
15 JOY TO WORK WITH. CONGRATULATIONS AND ENJOY YOUR RETIREMENT. [
16 APPLAUSE]

17

18 **COMMANDER JUAN RODRIGUEZ:** THANK YOU VERY, VERY MUCH. A COUPLE
19 OF CORRECTIONS. OLIVIA AND I WILL BE MARRIED THIS JUNE 43
20 YEARS AND WE HAVE 11 GRANDCHILDREN AND ONE MORE ON THE WAY TO
21 MAKE IT A EVEN DIRTY DOZEN. WE-- OLIVIA AND I MARRIED-- OLIVIA
22 WAS 16 YEARS OF AGE WHEN WE MARRIED ME AND I WAS 17 YEARS OLD.
23 WE DROPPED OUT OF HIGH SCHOOL TO GET MARRIED, WE FELL IN LOVE
24 AND WE WOULD NOT TAKE "NO" FOR AN ANSWER. WE HAD A LOT OF
25 CHALLENGES FROM THE VERY BEGINNING BECAUSE, OF COURSE, NO ONE



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1 ENCOURAGED US TO GET MARRIED, NO ONE WANTED US TO GET MARRIED.
2 WE COULDN'T EVEN FIND A PRIEST TO MARRY US BUT HERE WE ARE, 42
3 YEARS, ALMOST 43 YEARS LATER. I JOINED THE SHERIFF'S
4 DEPARTMENT AS SOON AS I TURNED 21 ON FEBRUARY 20, 1969 AND, 38
5 YEARS LATER, WITH OLIVIA'S SUPPORT, HERE WE ARE READY TO
6 RETIRE. SO IT'S BEEN AN HONOR TO SERVE THE RESIDENTS OF L.A.
7 COUNTY. IT'S BEEN A PRIVILEGE, IT'S BEEN A GREAT OPPORTUNITY
8 THAT THIS COUNTRY HAS OFFERED ME. I WAS BORN IN MEXICO, CAME
9 TO THIS COUNTRY WHEN I WAS 12 YEARS OLD, DID NOT KNOW THE
10 LANGUAGE, DID NOT KNOW THE CULTURE, I LEARNED ALL THAT AND
11 THIS OPPORTUNITY THIS GREAT COUNTRY OFFERED ME IS A
12 TREMENDOUS, TREMENDOUS OPPORTUNITY FOR US. I WOULD ALWAYS BE
13 GRATEFUL FOR THAT, I'M GRATEFUL FOR THE BOARD, FOR L.A.
14 COUNTY, I'M GRATEFUL FOR THE ENTIRE OPPORTUNITY THIS COUNTRY
15 HAS OFFERED ME AND THIS GREAT COUNTY HAS OFFERED ME. THANK YOU
16 VERY, VERY MUCH AND WE'LL MISS YOU ALL.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. I THINK THAT TAKES CARE
19 OF ALL THE PRESENT-- ARE THERE ANY OTHER PRESENTATIONS? NO.
20 OKAY. SUPERVISOR ANTONOVICH, YOU'RE UP FIRST.

21

22 **SUP. ANTONOVICH:** LET ME-- I HAVE A NUMBER OF ADJOURNMENTS.
23 FIRST TO KAY R. KOURY GARCIA, WHO IS A RESIDENT OF GLENDALE
24 FOR THE PAST 55 YEARS. SHE WAS AN INSTRUCTOR AT KAY'S SCHOOL
25 OF DANCE FOR OVER 30 YEARS, PASSED AWAY AT THE AGE OF 75. SHE



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1 WAS QUITE ACTIVE IN THE COMMUNITY, THE CHAMBER OF COMMERCE,
2 POLITICS AND A MEMBER OF THE WOMEN'S CANADA CLUB. JEAN KENNEDY
3 SCHMIDT. SHE WAS A MILITARY NURSE OF THE ANGELS OF BATAAN,
4 HELD IN WORLD WAR II IN A JAPANESE PRISONER OF WAR CAMP FOR
5 NEARLY THREE YEARS. SHE RECEIVED HER NURSING DEGREE IN 1941
6 FROM THE UNIVERSITY OF TENNESSEE. WHEN SHE JOINED THE ARMY,
7 SHE WAS SENT TO THE PHILIPPINES. THESE MILITARY NURSES WERE
8 CAPTURED IN AN UNDERGROUND HOSPITAL WHICH HAD BEEN SERVING THE
9 WOUNDED THROUGH SHELL BOMBARDMENT. AN AMERICAN TANK CRUSHED
10 THROUGH THE GATES OF THE P.O.W. CAMP AND, SOON AFTER RETURNING
11 TO THE U.S. IN 1945, SHE MARRIED A FELLOW P.O.W., RICHARD
12 SCHMIDT. SHE CONTINUED NURSING IN ALTADENA AND SHE MOVED TO LA
13 CANADA-FLINTRIDGE IN 1963. ALLEN MARTINDALE, WHO WAS A FORMER
14 C.E.O. BOARD CHAIRMAN OF SMITH'S FOOD AND DRUG, ARDEN-MAYFAIR
15 GROCERY AND CHIEF FINANCIAL OFFICER FOR SMITH'S FOOD KING AND
16 THEN BECAME MANAGER OF THE SLIM FAST, WHO HAD HIRED HIM FOR
17 THEIR GROWTH AND RESTRUCTURING, PASSED AWAY THIS PAST WEEK.
18 GERALDINE MARQUEZ, WHO WAS A CIVILIAN CONTRACTOR IN
19 AFGHANISTAN, MANAGING SUPPLY SHIFT PAPERWORK WAS KILLED.
20 WALTER WILLIBRAND, RESIDENT OF LANCASTER, ANTELOPE VALLEY, AND
21 RETIRED SCHOOL ADMINISTRATOR. HE WAS ALSO A GREAT HISTORIAN,
22 CIVIL WAR HISTORIAN. GERRY SCHABARUM, WHO WAS THE WIFE OF OUR
23 COLLEAGUE, PETE SCHABARUM. GERRY WAS A VERY SWEET LADY, A VERY
24 WARM, ENGAGING, FRIENDLY INDIVIDUAL. SHE KIND OF COUNTERED THE
25 ROUGHNESS OF HER HUSBAND, PETE. THEY WERE LIKE A SALT AND



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1 PEPPER TEAM BUT SHE WAS VERY SPECIAL BUT SHE DIED. YOU KNOW,
2 THERE WERE TALKS AT TIMES WHEN SOME OF THE MEMBERS OF THE
3 BOARD OF SUPERVISORS WAS TELLING THE SHERIFF THEY NEED TO HAVE
4 SHOWERS, REGULAR SHOWERS IN THE JAILS BECAUSE OF THE SPREAD OF
5 THIS INFECTION THAT WAS GOING AROUND THAT WAS DEADLY. AND
6 WE'VE HAD STAPH INFECTIONS IN HOSPITALS, MOST OF OUR MAJOR
7 HOSPITALS HAVE HAD THIS. IT'S A VERY SERIOUS PROBLEM. SHE WAS
8 INFECTED FROM A PEDICURE AT YOUR NEIGHBORING BEAUTICIAN SHOP
9 AND THAT INFECTION IS WHAT TOOK HER LIFE. SHE WAS MARRIED TO
10 PETE FOR 49 YEARS, INVOLVED WITH THE BRAILLE INSTITUTE, P.E.O.
11 AND OTHER PHILANTHROPIC ORGANIZATIONS. SHE WAS ALSO AN
12 EQUESTRIAN AND WAS A VERY WONDERFUL LADY. LOGAN RAE WALDECK.
13 SHE WAS QUITE ACTIVE IN AWANA PROGRAM AT THE PLACERITA BAPTIST
14 CHURCH, VERY LOVELY GIRL. SHE PASSED AWAY AT THE AGE OF SIX.
15 SHE LOVED TO MEMORIZE BIBLE VERSES AND WAS ACTIVE, AS I SAID,
16 IN HER CHURCH. SHE PASSED AWAY AT THE AGE OF 6. DON WINTON,
17 PASSED AWAY AT THE AGE OF 87. HE WAS A FAMOUS DISNEY SCULPTOR.
18 HE CRAFTED THE DISNEY COINS, THE MICKEY MOUSE TELEPHONE, THE
19 COOKIE JAR THAT'S NOW A COLLECTORS ITEM. BACK IN 1947, WHEN HE
20 SCULPTURED THE BUST TO REIGNING ROSE QUEEN, NORMA, AS A GIFT
21 TO HER, HE WENT OUT ON A DATE WITH HER AND A YEAR LATER THEY
22 WERE MARRIED. HIS FAMOUS BRONZE BUST OF PRESIDENT RONALD
23 REAGAN IS IN THE PRESIDENTIAL LIBRARY AND THE BOB HOPE STATUE
24 IS IN THE SAHARA HOTEL. EVER SINCE HE WAS A CHILD, HIS MOTHER
25 BOUGHT HIM CLAY TO MOLD AND HE KNEW SCULPTURING WAS FOR HIM.



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1 HE FOUND INSPIRATION IN HIS UNWAVERING CHRISTIAN FAITH. DR.
2 WILLIAM OLIVER FRICK, RESIDENT OF PASADENA, A DOCTOR OF
3 RADIOLOGY, VICE PRESIDENT IN THE PASADENA MEDICAL SOCIETY AND
4 TUTORING ENGLISH AND MATH AT PASADENA COMMUNITY COLLEGE. LEONA
5 GOLDRING, WHO WAS A SCHOOLTEACHER AT THE GARVEY SCHOOL
6 DISTRICT AND QUITE ACTIVE IN THE COMMUNITY, PHILANTHROPIC
7 ORGANIZATIONS. EDGAR BAITZEL, WHO WAS CHIEF OPERATING OFFICER
8 OF THE LOS ANGELES OPERA. HE STUDIED MUSICOLOGY IN GERMANY IN
9 1955. DURING HIS SIX-YEAR TERM WITH THE L.A. OPERA, HE WENT
10 FOR 66 SCHEDULED PERFORMANCE TO 77 PERFORMANCES IN THE CURRENT
11 SEASON AND HE PASSED AWAY AT THE AGE OF 51. WAYNE HOOPER, A
12 FORMER GLENDALE RESIDENT, HE WAS THE BARITONE SINGER ON THE
13 SEVENTH DAY ADVENTIST RADIO MINISTRY BROADCAST, VOICE OF
14 PROPHECY. HIS TRADEMARK SONG WAS "WE HAVE THIS HOPE." FATHER
15 LAWRENCE SIGNEY PASSED AWAY AT THE AGE OF 45. HE WAS THE
16 FATHER AT ST. ROBERT BELLARMINE ROMAN CATHOLIC CHURCH IN
17 BURBANK. HE WAS ORDAINED IN 1987. HE HAD SERVED AT THE HOLY
18 FAMILY ROMAN CATHOLIC CHURCH IN GLENDALE AND WAS DEAN AT OF
19 STUDENTS AT QUEEN OF ANGELS HIGH SCHOOL AND ALSO HAD BEEN AT
20 ST. BEDE THE VENERABLE IN LA CANADA-FLINTRIDGE. JOHN CARL
21 WELKER, QUITE ACTIVE IN THE VERDUGO HILL COUNCIL OF THE BOY
22 SCOUTS, HE WAS A CAMP MASTER AND TRAINED SCOUTS IN ARCHERY,
23 BLACK POWDER AND RIFLE. HE PASSED AWAY AT THE AGE OF 68.
24 KATICA MALISCH, 40-YEAR RESIDENT OF LOS ANGELES COUNTY AND SHE
25 WAS A HOMEMAKER FOR HER ONLY SON, DANNY AND HER LATE HUSBAND,



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1 DRAGO, AND THEY WERE QUITE ACTIVE IN ST. ANTHONY'S CROATIAN
2 CHURCH. ERNEST GALLO, THE OWNER OF GALLO WINERY IN MODESTO
3 VINEYARDS IN NAPA AND SONOMA. HE RAN THE BUSINESS WHILE HIS
4 BROTHER, JULIO, DID THE WINE MAKING. HE PRODUCED THE CHEESE.
5 ERNEST WAS ABLE TO EXPAND SERVICE DELIVERY WITH HIS AGREEMENTS
6 WITH THE WINE PRODUCERS AROUND THE WORLD. THIS WINERY STARTED
7 IN 1933, WHICH RAN SUCCESSFUL-- WHICH HE HAD RUN SUCCESSFULLY
8 WELL INTO HIS 90S. NATE SHAPELL, AS WAS STATED, PASSED AWAY
9 YESTERDAY, A PHILANTHROPIST AND A BUILDER IN OUR STATE AND
10 SERVED ON THE LITTLE HOOVER COMMISSION FOR 18 YEARS ON
11 OVERSIGHT OF GOVERNMENTAL PROGRAMS. GEORGE ANTONOVICH, A
12 RELATED COUSIN WHO PASSED AWAY IN CROATIA. HE LEAVES HIS
13 CHILDREN, FLORIO, MITCHELL, GEORGE, AND HIS SISTER, MARY AND
14 SEVEN GRANDCHILDREN. THOSE ARE MY ADJOURNMENT MOTIONS.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. AND I'D LIKE TO
17 JOIN ON BAZELL, THE OPERA DIRECTOR AS WELL. ALL MEMBERS ON
18 THAT.

19

20 **SUP. BURKE:** I'D LIKE TO JOIN ON NATHAN SHAPELL.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** ON NATHAN SHAPELL, ALL MEMBERS,
23 AND, ON BAZELL, ALL MEMBERS.

24

25 **SUP. ANTONOVICH:** ITEM NUMBER 5.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** ITEM 5.

3

4 **SUP. ANTONOVICH:** LET ME ASK MR. JANSSEN, DO YOU HAVE ANY
5 INDICATION THAT THE 3,000 TEMPORARY PART-TIME JOBS IS
6 SUFFICIENT AND WOULD YOUR REPORT ADDRESS HOW MANY JOBS IN
7 TOTAL WOULD BE NEEDED TO HIRE ALL THE YOUTH WHO WANT JOBS?

8

9 **C.A.O. JANSSEN:** NO. SUPERVISOR, I'M WONDERING IF MIKE IS HERE.
10 WE WOULD HAVE TO TAKE A LOOK AT THAT AS PART OF THIS. I DON'T
11 HAVE AN ANSWER RIGHT NOW.

12

13 **SUP. ANTONOVICH:** DO WE KNOW HOW MANY STUDENT PROFESSIONAL
14 WORKER, STUDENT WORKER POSITIONS ARE CURRENTLY VACANT?

15

16 **C.A.O. JANSSEN:** NEXT QUESTION. WE'LL-- NO, I DO NOT BUT WE'LL
17 FIND OUT, SO GO AHEAD.

18

19 **SUP. ANTONOVICH:** AND WOULD THE DEPARTMENT OF HUMAN RESOURCES
20 MONITOR COUNTYWIDE VACANCIES FOR PROPOSED POSITIONS IN THE
21 PROGRAM IN ADDITION TO THE OPEN COMPETITIVE POSITIONS? OR
22 WOULD THE C.A.O. ASSUME HUMAN RESOURCES RESPONSIBILITIES?

23

24 **C.A.O. JANSSEN:** NO. HUMAN RESOURCES WOULD TRACK THAT.

25



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1 **SUP. ANTONOVICH:** HRO?

2

3 **C.A.O. JANSSEN:** YES, RIGHT.

4

5 **SUP. ANTONOVICH:** WOULD THE EXPANSION AFFECT THE FUNDING OF
6 OTHER INTERNSHIP PROGRAMS?

7

8 **C.A.O. JANSSEN:** THAT WOULD HAVE TO BE PART OF WHAT WE LOOKED
9 AT AND WHERE IT WOULD BE FUNDED BECAUSE THERE'S ONLY SO MUCH
10 MONEY AVAILABLE.

11

12 **SUP. ANTONOVICH:** RIGHT. WOULD THE DEPARTMENT OF HUMAN
13 RESOURCES ESTABLISH SELECTION CRITERIA FOR THE 14-18 AGE
14 BRACKET?

15

16 **C.A.O. JANSSEN:** THAT WOULD HAVE TO BE PART OF THE PROGRAM.
17 YOU'D HAVE TO HAVE SOME CRITERIA FOR MAKING THE SELECTIONS
18 SINCE, I PRESUME, IF WE WERE TO DO THIS, THE NUMBERS OF PEOPLE
19 INTERESTED WOULD BE FAR GREATER THAN 3,000, SO YOU'D HAVE TO
20 HAVE SOME KIND OF CRITERIA.

21

22 **SUP. ANTONOVICH:** AND ALSO, THE CURRENT PROGRAMS THAT WE
23 OPERATE WITH THE HIGH SCHOOL AND UNIVERSITY COLLEGES WHERE WE
24 HAVE INTERNS...

25



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1 **C.A.O. JANSSEN:** RIGHT, THAT WOULD HAVE TO BE FACTORED INTO
2 THAT.

3

4 **SUP. ANTONOVICH:** WOULD BE SEPARATE. ONE OF THE AREAS THAT I
5 HAVE BEEN QUITE INVOLVED WITH, AS YOU ALL KNOW, HAS BEEN IN
6 FOSTER CARE AND WHAT I WOULD LIKE TO DO IS ADD AN AMENDMENT TO
7 THIS MOTION THAT WE WOULD DIRECT THE C.A.O. AND THE DIRECTOR
8 OF HUMAN RESOURCES TO INCLUDE IN THE UNIFORM COUNTYWIDE POLICY
9 THAT PREFERENCE FOR SUMMER YOUTH EMPLOYMENT WITHIN COUNTY
10 DEPARTMENTS BE GIVEN TO THE COUNTY'S FOSTER CHILDREN,
11 EMANCIPATED AND EMANCIPATING FOSTER YOUTH. I'D LIKE TO ADD
12 THAT TO THAT MOTION.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WITHOUT OBJECTION, THAT
15 AMENDMENT WILL BE APPROVED. I'D LIKE TO ADD AN AMENDMENT AS
16 WELL, JUST TO CLARIFY, BECAUSE I DO SUPPORT THE INTENT OF MS.
17 BURKE'S MOTION AND, IF WE CAN DO IT, IT WOULD BE IMPORTANT,
18 ESPECIALLY THIS SUMMER BECAUSE I THINK IT'S BEEN, IF I'M NOT
19 MISTAKEN, THIS IS THE FIRST SUMMER IN QUITE SOME TIME WHEN I
20 THINK WE'RE GOING TO HAVE MOST IF NOT ALL OF THE SCHOOLS ON
21 VACATION DURING THE SUMMER. CERTAINLY THERE'S A CRITICAL MASS
22 OF FAR GREATER NUMBER OF STUDENTS WILL BE ON VACATION IN THE
23 SUMMER AS TRADITIONALLY WAS THE CASE BEFORE YEAR ROUND
24 SCHEDULING AND SO I THINK THIS IS ON THE RIGHT TRACK. BUT TO
25 CLARIFY, I WOULD JUST MOVE THAT WE CONSIDER THE CREATION,



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1 BECAUSE WE DON'T KNOW UNTIL WE GET ALL THE INFORMATION OF UP
2 TO 3,000 TEMPORARY PART-TIME EMPLOYMENT FOR YOUTH BETWEEN AGES
3 14 AND 18 DURING VACATION PERIODS AWAY FROM SCHOOL, SUCH
4 EMPLOYMENT OPPORTUNITIES SHALL BE, TO THE EXTENT FEASIBLE,
5 DISTRIBUTED PROPORTIONALLY THROUGHOUT THE COUNTY'S 38
6 DEPARTMENTS, TO REVIEW THE EXISTING STUDENT WORKER,
7 PROFESSIONAL STUDENT WORKER PROGRAMS ADMINISTERED BY THE
8 DEPARTMENT OF HUMAN SERVICES, TO EXAMINE THE FEASIBILITY,
9 INCLUDING A COST BENEFIT ANALYSIS OF EXPANDING AND ENHANCING
10 THE PROGRAM TO ACCOMMODATE A GREATER NUMBER OF PARTICIPANTS,
11 AND (3) REPORT BACK WITH FINDINGS AND ANY RECOMMENDATIONS,
12 INCLUDING POTENTIAL COSTS AND FUNDING SOURCES WITHIN 60 DAYS.
13 AND THAT'S OKAY WITH MS. BURKE, SO IT'S ACCEPTED AS A FRIENDLY
14 AMENDMENT. SO WE HAVE THE ITEM. ANY OTHER DISCUSSION? MR.
15 KNABE?

16

17 **SUP. KNABE:** I HAVE A FRIENDLY AMENDMENT AS WELL, TOO. THIS IS
18 REALLY A GREAT MOTION, AND, AGAIN, THE MOTION OF BRINGING BACK
19 COSTS AND THOSE KINDS OF THINGS BUT, AT THE END OF THE DAY, A
20 JOB'S A JOB, SO I THINK WE NEED TO, AS PART OF THIS, REPORT
21 BACK TO SURVEY TO SEE WHAT OTHER COMMUNITY BASED ORGANIZATIONS
22 OR FOUNDATIONS MIGHT BE AVAILABLE TO PARTICIPATE WITH THE
23 COUNTY OF LOS ANGELES AS IT RELATES TO THESE POTENTIAL JOBS
24 BECAUSE, IF WE CAN DO 3,000 BY SURVEYING THAT AND TYING THAT
25 IN, AND MAYBE EVEN EXPAND THAT NUMBER, SO MY MOTION IS TO



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1 DIRECT THE C.A.O. TO WORK WITH DIRECTOR OF HUMAN RESOURCES AND
2 COMMUNITY SENIOR SERVICE, REPORT BACK IN 30 DAYS, WE CAN
3 COORDINATE THAT WITH ANY OF THE OTHER REPORTS, ON A STRATEGY
4 DEVELOPMENT FUND FLEXIBLE COMMUNITY-BASED SUMMER EMPLOYMENT
5 OPPORTUNITIES FOR YOUNG PEOPLE BY ENGAGING ORGANIZATIONS THAT
6 INTERACT WITH YOUNG PEOPLE AND MAY OFFER SUMMER JOBS, AS WELL
7 AS PRIVATE FOUNDATIONS AND CORPORATIONS INTERESTED IN
8 SUBSIDIZING OUR COUNTYWIDE SUMMER EMPLOYMENT PROGRAMS AND I
9 WOULD OFFER THAT AS A FRIENDLY AMENDMENT AS WELL, TOO.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE.

12

13 **SUP. BURKE:** ONE OF THE THINGS I THINK THAT'S VERY IMPORTANT,
14 IF WE CAN GET THESE APPROVED, IS WE HAVE YOUTH JOB FAIRS AND,
15 WITH THE YOUTH JOB FAIRS LAST YEAR, WE FOUND NY NUMBER OF
16 PEOPLE AND THEY WOULD COME DRESSED UP WITH SUITS AND TIES OR
17 AT LEAST A SHIRT AND TIE BECAUSE THEY WERE REALLY INTERESTED
18 IN FINDING EMPLOYMENT AND, TO THE EXTENT WE COULD DO THIS, WE
19 MIGHT BE ABLE TO EVEN HAVE OTHER COMPANIES JOIN US AND
20 FOUNDATIONS IN ASSISTING IN GETTING ADDITIONAL JOBS THAT-- AND
21 WE COULD GET THAT JOB FAIRS AS AN OUTREACH. SO THAT AMENDMENT
22 IS EXCELLENT.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THE AMENDMENT, WITHOUT
25 OBJECTION, IS APPROVED AND NOW WE HAVE THE ITEM BEFORE US, AS



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1 AMENDED. MS. BURKE MOVES, I'LL SECOND. WITHOUT OBJECTION,
2 UNANIMOUS VOTE. THAT TAKES CARE OF ITEM 5.

3

4 **SUP. ANTONOVICH:** ITEM NUMBER 19.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ITEM 19. WE HAVE-- WE HAVE A CARD
7 FROM A MEMBER OF THE PUBLIC WHO WANTS TO BE HEARD. WE'LL TAKE
8 THAT UP FIRST. DR. CLAVREUL. IF YOU'D LIKE TO ALSO ADDRESS 13
9 AND 25 WHILE YOU'RE HERE, THAT'S FINE, OR, IF YOU'D LIKE TO
10 ADDRESS IT LATER, THAT'S FINE, TOO. WHATEVER IS MORE
11 CONVENIENT FOR YOU.

12

13 **DR. GENEVIEVE CLAVREUL:** WELL, ON 19, I AM ALWAYS VERY
14 CONCERNED HOW MUCH MONEY WE SPEND ON SEMINARS AND SO ON AND I
15 THINK, TO SPEND \$50,000 TO DO A SEMINAR HAVING TO DO WITH
16 PATIENT SAFETY COULD BE DONE AT A MUCH LESSER COST IN ONE OF
17 YOUR COUNTY FACILITIES, WHICH YOU HAVE PLENTY OF, INCLUDING
18 THIS ROOM HERE. SO I DON'T THINK THAT'S A VERY WISE WAY OF
19 SPENDING MONEY WHEN YOU COULD BE SPENDING MUCH MORE ON PATIENT
20 CARE. AND THE OTHER ONE WAS 13. ON ITEM 13, I WANT TO
21 COMPLIMENT YOU ON WANTING TO EXPAND BOARDS. YOU KNOW, I THINK
22 THAT'S ONE OF THE ISSUES HERE IN L.A. COUNTY, WE DON'T HAVE
23 ENOUGH SUPERVISORS TO DELIVER THE KIND OF SERVICE THE MEMBERS
24 OF THE COUNTY DESERVES, SO KUDOS ON THIS ONE. I HOPE THAT YOU
25 WOULD TAKE THAT TREND FARTHER AND EXPAND THE BOARD OF



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1 SUPERVISORS THE NEXT TIME WE GO FOR ELECTIONS. NOW TO THE
2 OTHER NUMBER.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THE OTHER ONE WAS...

5

6 **DR. GENEVIEVE CLAVREUL:** 25.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** ...25.

9

10 **DR. GENEVIEVE CLAVREUL:** ON ITEM 25, I SPOKE TO IT LAST WEEK,
11 YOU KNOW, I'M CONCERNED AGAIN, THERE WAS, YOU KNOW,
12 DEFINITELY AGAIN ANOTHER SOLE VENDOR. I LOOKED AT THE
13 PAPERWORK WHO CAME WITH THIS ITEM AND IT'S VERY OBVIOUS IT
14 WAS, AGAIN, YOU KNOW, I KNOW YOU, I HAVE WORKED WITH YOU
15 BEFORE, I'LL GIVE YOU ANOTHER CONTRACT. I DON'T THINK THAT'S
16 THE WAY WE SHOULD BE DOING BUSINESS, ESPECIALLY WITH A FIRM
17 WHO IS NOT KNOWN FOR THEIR KNOWLEDGE OF THE H.I.V. AND
18 A.I.D.S. COMMUNITY, AND I THINK WE WOULD HAVE BEEN BETTER
19 SERVED WITH PEOPLE HAVING USING IT.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU.

22

23 **DR. GENEVIEVE CLAVREUL:** I HAD ALSO SIGNED UP FOR 60F.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. YOU CAN SPEAK TO THAT NOW,
2 IF YOU'D LIKE.

3

4 **DR. GENEVIEVE CLAVREUL:** WELL, YOU KNOW, I STILL HAVE NOT
5 RECEIVED RESPONSE TO MY REQUEST OF INFORMATION ABOUT THE
6 NUMBER OF INFORMATION TECHNOLOGY CONTRACTS THAT THE COUNTY
7 HAVE. I WILL KEEP ASKING UNTIL I GET IT AND I THINK BY NOW TO
8 APPROVE AND SUPPORT, YOU KNOW, INFORMATION TECHNOLOGY AND
9 QUALITY INFORMATION AND ALL OF THAT, WE ARE NOT DOING IT NOW,
10 AND I THINK, BEFORE YOU EXPAND ANY FARTHER, YOU DO PROVIDE AND
11 REVIEW WHAT'S AVAILABLE AND WHAT WE ARE USING. THANK YOU.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, DR. CLAVREUL.

14

15 **SUP. KNABE:** MR. CHAIRMAN?

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. KNABE.

18

19 **SUP. KNABE:** I'D JUST MAYBE ASK THE DIRECTOR, THE QUESTION I
20 HAD, OBVIOUSLY, THE ONE PART OF THIS IS THAT WE'RE APPROVING
21 AN AGREEMENT BETWEEN THE DEPARTMENT AND THE HOTEL, I
22 UNDERSTAND THAT PART, BUT ALSO SAYS, I BELIEVE, TO DELEGATE
23 AUTHORITY TO THE DIRECTOR TO-- WITH SIMILAR HOTEL SITES AND
24 SERVICES. HOW MANY AND, YOU KNOW, WHAT ARE WE TALKING ABOUT
25 HERE? BECAUSE WE DO HAVE COUNTY FACILITIES WE CAN USE AS WELL,



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1 TOO. IT'S THE SECOND PART. I MEAN, THE ONE BEFORE IS JUST TO
2 EXECUTE THIS PARTICULAR AGREEMENT TODAY BUT THERE'S ALSO A
3 PART HERE TO DELEGATE THIS AUTHORITY TO YOU FOR MORE, I MEAN
4 AND HOW MANY IS IT? WHAT'S THE MAXIMUM DOLLAR COST? WHY CAN'T
5 WE USE COUNTY FACILITIES OR...

6

7 **DR. BRUCE CHERNOFF:** SUPERVISOR, LET ME TRY TO GO THROUGH EACH
8 PARTS OF THOSE QUESTIONS FOR THE BOARD. DR. BRUCE CHERNOFF,
9 DIRECTOR OF HEALTH. FIRST OF ALL, THIS IS AN ANNUAL
10 CONFERENCE, THIS WILL BE THE THIRD THAT WE'VE HAD. WE'VE DONE
11 TWO SO FAR. WE'VE HAD THEM FULLY SUBSCRIBED EVERY SINGLE YEAR.
12 WE'VE HAD APPROXIMATELY 250 PARTICIPANTS. GIVEN THE LAYOUT
13 THAT WE USE FOR THE CONFERENCE, THE KIND OF WORK THAT'S DONE,
14 WE HAVE NOT BEEN ABLE TO IDENTIFY A COUNTY FACILITY THAT IS
15 APPROPRIATE FOR THE SIZE OF THE CONFERENCE. WE HAVE EXPLORED
16 OTHER ALTERNATIVES LIKE THE CALIFORNIA ENDOWMENT, AND, AT
17 LEAST FOR THIS CONFERENCE, SUPERVISOR, THEIR SPACES, WHICH
18 WOULD BE AN APPROPRIATE VENUE, THEIR SPACE IS NOT AVAILABLE
19 FOR THE DATES IN QUESTION BECAUSE THEY HAVE PREVIOUS
20 COMMITMENTS. IT IS SOMETHING THAT WE WOULD CERTAINLY EXPLORE.
21 THE \$50,000 IS A MAXIMUM AMOUNT PER YEAR. WE ARE LOOKING TO
22 OFFSET PART OF IT THIS YEAR THROUGH AN AHRQ GRANT AND THAT MAY
23 OFFSET A SIGNIFICANT COMPONENT OF THE COSTS. SO THAT'S A
24 MAXIMUM AMOUNT. WE ARE ASKING FOR DELEGATED AUTHORITY THROUGH
25 THE YEAR 2010 AT A MAXIMUM AMOUNT PER YEAR OF \$50,000 AND WE



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1 WILL LOOK TO RAISE FUNDS THROUGH, AGAIN, THROUGH GRANTS AND
2 OTHER SOURCES AND WE ARE CERTAINLY GLAD TO LOOK AT FACILITIES
3 THAT DON'T COST US ANYTHING, ALTHOUGH WE WOULD STILL HAVE THE
4 FOOD COSTS ATTENDANT TO THE CONFERENCE.

5

6 **SUP. KNABE:** SO THE DELEGATION IS ON AN ANNUAL BASIS, NOT MORE
7 THAN ONCE THIS YEAR?

8

9 **DR. BRUCE CHERNOFF:** CORRECT. IT'S AN ANNUAL CONFERENCE ONCE
10 THIS YEAR AND IT TAKES C.A.O. AND COUNCIL CONCURRENCE.

11

12 **SUP. KNABE:** OKAY.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE, THEN MR. ANTONOVICH.

15

16 **SUP. BURKE:** THERE ARE 50 OUT OF STATE SPEAKERS THAT WE PAY
17 FOR? IS THAT CORRECT?

18

19 **DR. BRUCE CHERNOFF:** SUPERVISOR, THAT NUMBER SEEMS HIGH TO ME.
20 IT'S APPROXIMATELY 15.

21

22 **SUP. BURKE:** OUT OF STATE SPEAKERS AND, ACTUALLY, IT'S 30 ROOM
23 NIGHTS, 15 PER...

24



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1 **DR. BRUCE CHERNOFF:** IT'S A TWO-DAY CONFERENCE, SUPERVISOR. WE
2 HAVE 15 SPEAKERS. THAT'S A MAXIMUM NUMBER OF ROOM USE. IF WE
3 ONLY NEED SOMEBODY FOR ONE DAY, WE WOULD ONLY HAVE THEM STAY
4 ONE DAY. WE ARE BRINGING IN SOME OF THE FINEST SPEAKERS FROM
5 JCHLR ACCREDITING BODY AND RELATED ORGANIZATIONS TO HELP US
6 PREPARE FOR THE CONFERENCE. GENERALLY, WE LIKE TO HAVE THOSE
7 FOLKS AVAILABLE FOR BOTH DAYS OF THE CONFERENCE BUT THAT'S A
8 MAXIMUM NUMBER OF ROOMS.

9

10 **SUP. BURKE:** WELL, COULD YOU REVIEW THE ACTUAL POSSIBILITY OF
11 GETTING SPEAKERS, LOCAL SPEAKERS, IN SOME INSTANCES AND REPORT
12 BACK WITHIN 90 DAYS TO GIVE US AN IDEA IF SOME OF THESE COSTS
13 COULD BE REDUCED?

14

15 **DR. BRUCE CHERNOFF:** CERTAINLY, SUPERVISOR.

16

17 **SUP. BURKE:** AND DID YOU SAY YOU ACTUALLY LOOKED AT THE
18 ENDOWMENT FACILITY?

19

20 **DR. BRUCE CHERNOFF:** WE DID, SUPERVISOR. THEY'RE NOT AVAILABLE
21 FOR ONE OF THE TWO DAYS THIS YEAR BECAUSE OF PREVIOUS
22 COMMITMENTS.

23

24 **SUP. BURKE:** WILL YOU BE LOOKING AT IT TO SEE IF IT'S AVAILABLE
25 NEXT YEAR?



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1

2 **DR. BRUCE CHERNOFF:** ABSOLUTELY.

3

4 **SUP. BURKE:** BECAUSE INTERNATIONAL CONFERENCES THERE TO GO OVER
5 VERY, VERY WELL.

6

7 **DR. BRUCE CHERNOFF:** NO, IT'S A GREAT FACILITY, SUPERVISOR
8 BURKE. I COMPLETELY AGREE WITH YOU. IT'S JUST NOT AVAILABLE
9 FOR THIS YEAR.

10

11 **SUP. BURKE:** SO THAT YOU WILL LOOK AT THAT FOR NEXT YEAR?

12

13 **DR. BRUCE CHERNOFF:** YES.

14

15 **SUP. BURKE:** ALL RIGHT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. ANTONOVICH.

18

19 **SUP. ANTONOVICH:** DID YOU LOOK AT ALTERNATIVE SITES?

20

21 **DR. BRUCE CHERNOFF:** WE DID, SUPERVISOR, GIVEN THAT THIS--WE'VE
22 NOW DONE-- THIS IS THE THIRD YEAR WE'RE DOING THIS CONFERENCE.
23 WE COULD NOT FIND A SITE THAT WAS MORE APPROPRIATE, AND
24 CONSISTENT WITH SUPERVISOR BURKE'S QUESTIONS, WE ARE LOOKING



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1 FOR SITES THAT DON'T COST US ANYTHING BUT COULD STILL PROVIDE
2 THE FOOD AND WE WEREN'T ABLE TO IDENTIFY THEM FOR THIS YEAR.

3

4 **SUP. ANTONOVICH:** AND THE NEED FOR CATERING?

5

6 **DR. BRUCE CHERNOFF:** WE HAVE PEOPLE FOR TWO FULL DAYS. WE GET
7 THE ROOMS AT THE HOTEL FOR FREE AS LONG AS WE PURCHASE FOOD
8 THROUGH THEM. EVEN IF WE WERE TO WORK WITH THE ENDOWMENT, WE
9 WOULD STILL HAVE TO PURCHASE FOOD.

10

11 **SUP. ANTONOVICH:** SO THE HOTEL DOESN'T PROVIDE FOOD SERVICES?

12

13 **DR. BRUCE CHERNOFF:** NO, THE HOTEL DOES-- THAT IS THE FOOD COST
14 AT THE HOTEL.

15

16 **SUP. ANTONOVICH:** THE FOOD IS LIKE THE BUFFET IS FROM THE
17 HOTEL?

18

19 **DR. BRUCE CHERNOFF:** CORRECT.

20

21 **SUP. ANTONOVICH:** AND WE NEED THAT MANY SPEAKERS FOR THE EVENT?

22

23 **DR. BRUCE CHERNOFF:** THIS IS OUR PRIMARY CONFERENCE FOR
24 PREPARING FOR ACCREDITATION. WE BRING IN THE BEST SPEAKERS
25 FROM JCHO AND ACROSS THE COUNTRY. IT'S HOW WE KEEP OUR



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1 FACILITIES ACCREDITED AND IT'S HOW WE PUSH THROUGH OUR PATIENT
2 SAFETY GOALS, WHICH ARE VERY IMPORTANT TO THE DEPARTMENT.

3

4 **SUP. ANTONOVICH:** THANK YOU.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. THAT'S ITEM 19,
7 CORRECT?

8

9 **CLERK SACHI HAMAI:** CORRECT.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. ANTONOVICH WILL MOVE, BURKE
12 WILL SECOND. UNANIMOUS VOTE ON ITEM 19.

13

14 **SUP. ANTONOVICH:** 13.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** ITEM 13. ANTONOVICH MOVES, KNABE
17 SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE. AND WE HAD ONE
18 OTHER PERSON WHO WANTED TO BE HEARD ON 60F.

19

20 **CLERK SACHI HAMAI:** 25 IS ALSO BEFORE YOU RIGHT NOW.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M SORRY. 25. 13 WAS HELD AND WE
23 JUST HAD THE PUBLIC HEARING ON IT, CORRECT? SO THAT'S FINE.
24 AND 25, DID MISS CLAVREUL SPEAK TO THAT?

25



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1 **CLERK SACHI HAMAI:** YES.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. MR. ANTONOVICH MOVES,
4 BURKE SECONDS, WITHOUT OBJECTION, UNANIMOUS VOTE ON 25. MIKE,
5 IF YOU DON'T MIND, CAN WE JUST TAKE ONE MORE PUBLIC COMMENT
6 FROM ITEM 60F, MR. SACHS AND THEN WE'LL BE ABLE TO DISPOSE OF
7 THAT ITEM. DO WE WANT TO TAKE THEM OUT OF ORDER? I GUESS WE
8 SHOULD.

9

10 **ARNOLD SACHS:** GOOD MORNING, COUNTY BOARD OF SUPERVISORS. THANK
11 YOU VERY MUCH. JUST VERY QUICKLY, REGARDING 60F, MY CONCERN IS
12 YOU CAN INCREASE ALL THE INFORMATION TO THE PUBLIC TENFOLD BUT
13 WHAT'S BEING DONE TO INCREASE SERVICE AVAILABILITY? I MEAN, IF
14 YOU HAVE REAMS OF INFORMATION AVAILABLE TO THE PUBLIC BUT THEY
15 HAVE NOWHERE TO GO FOR SERVICES, IT KIND OF DEFEATS THE
16 PURPOSE OF PUTTING OUT ALL THE INFORMATION. SPECIFICALLY, IN
17 THIS CASE, MY MAJOR CONCERNS GO BACK TO THE M.L.K. WHAT'S
18 BEING DONE TO COME UP WITH A PLAN TO UTILIZE THE VACANT
19 HOSPITAL AREA THAT'S GOING TO BE LEFT OVER FROM THE METROCARE
20 PLAN? IS THERE A POSSIBILITY OF PUTTING IN SOME PUBLIC
21 SERVICES, PUBLIC HEALTH SERVICES THAT ARE NOT AFFECTED BY
22 GOVERNMENT FUNDING? THE SPACE IS GOING TO BE AVAILABLE. IS
23 THERE A COMMITTEE BEING PUT TOGETHER TO COME UP WITH IDEAS TO
24 USE THAT SPACE? WHEN THE COUNTY CLOSED THE HEALTH SERVICES
25 WHEN IT WAS IN ITS FINANCIAL STRAITS A FEW YEARS AGO AND IT



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1 HAD TO CUT HEALTH SERVICES, IS THE COUNTY IN A MORE OR LESS
2 MORE ROBUST SITUATION WHERE IT CAN INCREASE SOME OF THE PUBLIC
3 HEALTH SERVICES TO COINCIDE WITH THE EXTRA INFORMATION THEY
4 WANT TO PUT OUT? THANK YOU VERY MUCH.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. SACHS. ANY--
7 WITHOUT OBJECTION, MR. ANTONOVICH WILL MOVE, MS. BURKE WILL
8 SECOND, ITEM 60F, APPROVAL OF ITEM 60F. WITHOUT OBJECTION, IT
9 IS APPROVED. MR. ANTONOVICH.

10

11 **SUP. ANTONOVICH:** NUMBER 10.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I HAVE-- MIKE, CAN I-- MR.
14 HOLDEN HAS ASKED TO BE HEARD ON PUBLIC COMMENT, NATE HOLDEN IS
15 HERE AND, SINCE HE'S OLD AND FEEBLE, WE DON'T WANT HIM SITTING
16 OUT THERE TOO LONG BECAUSE OF THE LIABILITY. MAYBE WE CAN TAKE
17 HIM AND GET HIM BACK OUT TO THE HOME. HEH-HEH. THAT'S ALL SAID
18 IN HUMOR. YEAH. OKAY. NATE HOLDEN, JACK FISHMAN AND TONY LIEF.
19 THREE MINUTES EACH. WHO WANTS TO GO FIRST?

20

21 **JACK FISHMAN:** I CAN GO FIRST.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** IDENTIFY YOURSELF.

24



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1 **JACK FISHMAN:** I'M JACK FISHMAN AND I'VE BEEN A RESIDENT OF LOS
2 ANGELES COUNTY FOR THE PAST 30 YEARS. BOTH OF MY CHILDREN ARE
3 GRADUATES FROM THE UNIFIED SCHOOL DISTRICT, GRADUATES OF
4 U.C.L.A. AND I'M HERE-- AND SIX YEARS AGO I MOVED TO THE
5 MARINA CITY CLUB AND, SINCE I'VE LIVED THERE, IT WAS TAKEN
6 OVER BY A GROUP CALLED ESSEX AND IT SEEMS AS THOUGH, SINCE
7 THEY'VE TAKEN CHARGE, EVERYTHING HAS BEEN GOING DOWNHILL IN
8 TERMS OF HOW THEY'VE BEEN TAKING CARE OF THE PROPERTY. I'M
9 VERY CONCERNED BECAUSE, FOR EXAMPLE, WE'VE HAD FLOODING IN
10 MANY OF THE UNITS AND IT'S A SITUATION WHERE IT'S BOTH GIVING
11 CONTRACTORS THE ABILITY TO GO WILD BECAUSE THEY HAVE
12 ABSOLUTELY NO SUPERVISION AND IT'S ALSO A MATTER OF THEIR
13 OVERVIEW IS THEY DO WHATEVER THEY CAN TO CHEAPEN HOW THINGS
14 ARE MAINTAINED IN THE PROPERTY. AND THEY SEEM TO BE TAKING
15 MONEY AND PUTTING IT INTO THE AREA CALLED THE PROMENADE, WHICH
16 IS A WHOLLY OWNED UNIT OF THEIRS, AND THEY CLAIM THAT THAT IS
17 PART OF THE OVERALL COMPLEX, WHICH IT IS BUT HOMEOWNERS' MONEY
18 SHOULD BE NOT USED TO REPAIR THINGS GOING INTO THE PROMENADE.
19 AND I'VE JUST-- I'M A CONCERNED OWNER AT THE PROPERTY AND, IN
20 SPEAKING TO OTHER PEOPLE WHO OWN OTHER UNITS, IT'S THE SAME
21 SITUATION WHERE IT'S REALLY GROSS NEGLECT IN HOW THEY'RE-- A
22 REAL ESTATE INVESTMENT TRUST IS TRYING TO SQUEEZE EVERY BIT OF
23 MONEY OUT OF OUR ASSETS AND THEN MISDIRECTING TO REPAIR THINGS
24 THAT ARE CLEARLY NOT OURS OR USING OUR MONEY AS THEIR PRIVATE
25 CHECKBOOK TO PRIORITIZE WHAT THEY THINK SHOULD BE DONE, WHICH



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1 IS NOT ALWAYS IN THE BEST INTERESTS OF THE HOMEOWNERS. AND WE
2 REALLY WOULD LIKE TO HAVE AN ASSESSMENT DONE OF WHAT'S DOING.
3 IN FACT, WE GOT AN ASSESSMENT PASSED ON TO US RECENTLY AND WE
4 HAVE NO ACCOUNTING OF HOW THEY CAME UP WITH THAT ASSESSMENT
5 AND WE JUST FEEL THAT WE'RE BEING MISUSED IN HELPING SUPPORT A
6 GROUP THAT IS REALLY NOT OUT FOR OUR INTERESTS BUT ARE OUT FOR
7 THEIR INTERESTS TO CHEAPEN THE PROPERTY. AND THAT'S WHY I'M
8 HERE, TO ASK THAT AN AUDIT BE DONE FOR THE PROPERTY OF THE
9 MARINA CITY CLUB AND SPECIFICALLY HOW ESSEX AND THEIR AGENT,
10 CON-AM, IS MISUSING OUR ASSETS AND OUR FUNDS OF THE
11 HOMEOWNERS. AND THAT'S WHY I'M HERE.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. FISHMAN. YOU'RE
14 NEXT, TONY LIEF.

15

16 **TONY LIEF:** YEAH. MY NAME IS TONY LIEF. I'VE BEEN A RESIDENT OF
17 THE MARINA CITY CLUB FOR ABOUT 10 YEARS. I'M A HOMEOWNER, I'M
18 VICE PRESIDENT OF THE HOMEOWNERS ASSOCIATION AND I AM AN
19 OFFICER AND DIRECTOR OF THE RESTAURANT CORPORATION AND MY NAME
20 IS ON THE LIQUOR LICENSE. I'M ALSO A LICENSED CALIFORNIA
21 GENERAL CONTRACTOR. AS JACK JUST MENTIONED, THE PROPERTY IS
22 OWNED BY THE COUNTY OF LOS ANGELES. THE SUBLESSOR IS ESSEX
23 PROPERTY TRUST IN PALO ALTO. AND THEY HAVE BEEN USING FUNDS TO
24 PUT IN EQUIPMENT AND OTHER SERVICES IN ADJACENT PROPERTIES
25 THAT ARE OWNED SOLELY BY ESSEX PROPERTY TRUST. AS AN EXAMPLE,



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1 WE KNOW THAT THERE ARE HEAT PUMPS WHICH WE, THE HOMEOWNERS,
2 HAVE PAID FOR WHICH END UP IN THE PROMENADE APARTMENTS.
3 THERE'S ALSO LABOR ISSUES ABOUT PEOPLE WHO WE PAY FOR ON
4 MAINTENANCE AND ENGINEERING WORKING ON THE PROMENADE. ESSEX
5 PROPERTY TRUST HIRED A MANAGEMENT COMPANY CALLED CON-AM. THEY
6 HAVE BEEN ABSOLUTELY HORRIBLE TO THE HOMEOWNERS. THE MANY
7 ELDERLY PEOPLE THAT LIVE THERE ARE ON FIXED INCOMES. WE HAVE A
8 CHAOTIC SITUATION WITH RENOVATIONS THAT THEY REFUSE TO
9 MONITOR, AS IT'S CLEARLY ESSEX PROPERTY'S RESPONSIBILITY TO
10 ENSURE THAT ONLY APPROVED RENOVATIONS GO INTO THE MARINA CITY
11 CLUB. AS A CONTRACTOR, I KNOW THAT THE HEATING, VENTILATING,
12 AIR CONDITIONING, ELECTRICAL AND STRUCTURAL SYSTEMS OF THE
13 MARINA CITY CLUB HAVE BEEN NEGLECTED. I'M VERY CONCERNED ABOUT
14 THE CHAOTIC SITUATION. THEY REFUSE TO PUT ANY CONTROLS ON
15 PEOPLE WHO COME IN THERE TO DO THE WORK. IN THEIR FAILURE TO
16 DO SO, WE ARE PUTTING THE HOMEOWNERS AS WELL AS THE OWNER OF
17 THE PROPERTY, THE COUNTY, IN JEOPARDY OF LAWSUITS AND IN
18 JEOPARDY OF ACTUAL PHYSICAL DANGER ITSELF. WE ALSO KNOW THAT
19 CON-AM BIDS OUT OF A LOT OF SERVICES. AS FAR AS I'M CONCERNED,
20 THE LOW BIDS THAT COME IN ARE VERY QUESTIONABLE. WHEN WE TOOK
21 OVER THE RESTAURANT, WE REPLACED A NUMBER OF PEOPLE AND WE
22 ACTUALLY BECAME AWARE OF MISAPPROPRIATED FUNDS AND CRIMINAL
23 BEHAVIOR. THE PLACE IS BEING MANAGED TERRIBLY. YOU FOLKS OWN
24 IT, WE LIVE THERE AND WE'RE TRYING TO RUN IT PROPERLY AND WE
25 RESPECTFULLY ASK THAT THE COUNTY DO AN AUDIT OF THIS PROPERTY



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1 TO PRECLUDE THESE THINGS FROM CONTINUING TO HAPPEN, WHICH IS
2 PUTTING EVERYBODY IN JEOPARDY. THANK YOU FOR YOUR TIME.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. MR. HOLDEN?

5

6 **NATE HOLDEN:** MR. CHAIRMAN AND MEMBERS, YOU SENSE THE
7 FRUSTRATION OF WHAT'S TAKING PLACE AT THE MARINA CITY CLUB.
8 I'VE OWNED PROPERTY THERE FOR NEARLY 20 YEARS AND, OF COURSE,
9 I GO THERE PERIODICALLY. I'VE BEEN SELECTED TO BE THE
10 PRESIDENT OF THE HOMEOWNERS ASSOCIATION, GIVEN I HAVE SOME
11 FREE TIME AND AM OLD AND TIRED. HEH-HEH-HEH. LET ME JUST SAY
12 TO YOU AND MR. PRESIDENT AND MEMBERS-- MR. CHAIRMAN AND
13 MEMBERS, THAT THIS IS THE MASTER LEASE AGREEMENT, SOMETHING
14 THAT YOU VOTED ON FOR ESSEX TO OPERATE ON. WE ALSO HAVE A
15 LEGAL DOCUMENT KNOWN AS THE SETTLEMENT AGREEMENT AND THIS IS
16 ALL THE DOCUMENT, IS IT TELLS SPECIFICALLY HOW THEY'RE TO
17 MANAGE THEIR PROPERTIES AT THE MARINA CITY CLUB. JUST SO
18 HAPPENED THEY'RE DEVIATING FROM THAT. I HAVE CANCELED CHECKS
19 WHEREBY ESSEX, CON-AM MANAGER, USING THE OPERATING FUND AS A
20 SLUSH FUND, USING THE HOMEOWNERS' MONEYS, WE MAY PAY 87%, AS A
21 SLUSH FUND TO REPAIR THEIR PRIVATE PROPERTIES. THIS IS CLEARLY
22 THE EVIDENCE. WHAT THEY'RE ASKING YOU AND URGING YOU TO DO IS
23 PERFORM A AUDIT OF WHAT'S GOING ON OUT THERE, NOT JUST A
24 FISCAL AUDIT, BUT A MANAGEMENT AUDIT AS WELL, BECAUSE, BY THE
25 LAST SETTLEMENT AGREEMENT, THE COURT DOCUMENT SAYS THAT THE



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1 HOMEOWNERS AND MANAGEMENT COUNCIL IS TO SIGN ANY CHECKS. THE
2 HOMEOWNERS ARE DENIED THEIR RIGHT TO SIGN OFF ON THE CHECKS TO
3 DECIDE WHERE THEIR MONEY IS GOING. EVEN YOUR MONEY. SIMPSON
4 AND SIMPSON IS OUT THERE ONCE A YEAR LOOKING AT WHETHER OR NOT
5 THEY ARE DOING THINGS RIGHT AND MAKING SURE THAT YOU'RE
6 GETTING YOUR FAIR SHARE. AS YOU PERHAPS KNOW, ONCE YOU DO YOUR
7 INVESTIGATION, IT IS NOT HAPPENING. LET ME JUST SAY THAT IT IS
8 OUT OF CONTROL. THERE ARE A LOT OF SENIOR CITIZENS LIVING AT
9 THE MARINA CITY CLUB ON FIXED INCOME. I JUST GOT A BILL THAT
10 SAYS THAT YOU WILL PAY \$1,600 A MONTH JUST TO STAY THERE OR
11 VISIT THE PLACE. THAT'S A HOUSE PAYMENT. \$1,600 A MONTH FOR A
12 TWO BEDROOM. SOME PEOPLE WOULD PAY A LOT MORE. IT'S GOTTEN TO
13 THE POINT WHERE IT IS NOT AN IDEAL PROPERTY, WHICH THE OWNER
14 OF THE ESTATE, LITIGATION WHERE THE HOMEOWNERS ARE BEING SUED
15 FOR MANAGING THE PROPERTY THEY DON'T HAVE CONTROL TO MANAGE
16 BECAUSE CON-AM MANAGES THE PROPERTY, WHICH HAS A PRIOR
17 RELATIONSHIP WITH ESSEX. AND THIS AGREEMENT SAYS YOU-- APPOINT
18 THE MANAGER THAT HAS NO PRIOR RELATIONSHIP WITH ESSEX OR THE
19 HOMEOWNERS. THAT EXISTS. AND I MUST TELL YOU THAT YOU'RE GOING
20 TO HAVE TO CONDUCT AN INVESTIGATION. YOU'RE GOING TO HAVE TO
21 FIND OUT EXACTLY WHAT'S WRONG AND WHY IT'S GOING WRONG AND
22 WHEN CAN YOU FIX IT, BECAUSE, IF IT'S NOT FIXED-- MY TIME IS
23 UP?

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** ALMOST. GO AHEAD.



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1

2 **NATE HOLDEN:** ALL RIGHT. WELL, ANYWAY, I JUST WANT TO SAY, ON
3 BEHALF OF THOSE SENIOR CITIZENS WHO ARE NOT HERE, ON A FIXED
4 INCOME, THEY CAN'T AFFORD TO STAY THERE AND NEITHER CAN I. I
5 JUST CAN'T PAY THIS KIND OF MONEY ANY MORE SO THAT'S THE WAY
6 THEY'RE FORCING ME OUT. IT WILL NOT BE A DESIRABLE PROPERTY
7 ANY MORE IN THE FUTURE. THANK YOU VERY MUCH FOR YOUR TIME AND
8 I HOPE YOU'LL CONSIDER IT AND JUST ONE CLOSING STATEMENT?

9

10 **SUP. BURKE:** LET ME CLARIFY THIS. THE \$1,600 IS FOR CONDO FEES,
11 AND WHAT ARE THOSE?

12

13 **NATE HOLDEN:** AND GROUND LEASE.

14

15 **SUP. BURKE:** GROUND LEASE AND CONDO FEES, SEPARATE AND APART
16 FROM YOUR OWNERSHIP?

17

18 **NATE HOLDEN:** RIGHT. AND WE PAY TAXES, \$3,000 A YEAR TAXES.

19

20 **SUP. BURKE:** IF YOU OWN IT FREE AND CLEAR, YOU STILL PAY \$1,600
21 FOR CONDO FEE AND LAND?

22

23 **TONY LIEF:** THAT'S FOR A SMALLER UNIT. FOR LARGER UNITS, YOU
24 PAY MORE THAN THAT.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. THIS WAS A PUBLIC
2 COMMENT ITEM SO SO LET'S GO BACK TO MR. ANTONOVICH.

3

4 **SUP. ANTONOVICH:** ITEM NUMBER 10.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** HANG ON. YOU WANT TO SAY SOMETHING
7 ON THIS?

8

9 **SUP. KNABE:** WE ARE LOOKING AT THE ISSUE. THERE'S AN ISSUE THAT
10 THEY RAISED, I MEAN, WHETHER THE PUBLIC SIDE CAN GO INTO AN
11 AGREEMENT BETWEEN THE HOMEOWNERS GROUP AND ESSEX BUT WE'RE
12 LOOKING AT IT TO SEE IF WE CAN CONDUCT AN AUDIT.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

15

16 **SPEAKER:** THANK YOU.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. ANTONOVICH.

19

20 **SUP. ANTONOVICH:** ITEM NUMBER 10.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** ITEM NUMBER 10.

23

24 **SUP. ANTONOVICH:** AS WE ALL KNOW, THE PROBATION DEPARTMENT HAS
25 A DUAL RESPONSIBILITY WHICH IS CONSISTENT BOTH WITH DETENTION,



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1 JUVENILES, AS WELL AS FIELD SUPERVISION OF BOTH ADULTS AND
2 JUVENILE PROBATIONERS. BUT MOST OF OUR FOCUS HAS BEEN ON THE
3 DETENTION OF JUVENILES AND RIGHTLY SO BECAUSE OF THE
4 RECOMMENDATIONS MADE BY THE DEPARTMENT OF JUSTICE. HOWEVER, WE
5 OUGHT NOT TO NEGLECT OUR RESPONSIBILITY TO THE COMMUNITIES BY
6 ENDURING EFFECTIVE SUPERVISION OF THE PROBATIONERS IN THE
7 FIELD BECAUSE WE KNOW, THROUGH THE HIGH RATE OF RECIDIVISM,
8 MANY OF THESE INDIVIDUALS END UP COMMITTING CRIMES. THERE ARE
9 OVER 60,000 ADULT PROBATIONERS IN THE FIELD AND GROWING, WHICH
10 DIRECTLY IMPACTS OUR SAFETY AND WELLBEING OF THE COMMUNITIES
11 WE REPRESENT. WE SHOULD ALSO REVIEW EFFECTIVE POLICY PROGRAMS
12 AS WELL AS OTHER WAYS IN WHICH WE CAN MANAGE THE 60,000
13 PROBATIONERS, YOU HAVE DISARM AND OTHER PROGRAMS IN THERE, AND
14 I UNDERSTAND THAT SUPERVISOR KNABE MAY ALSO HAVE A MOTION
15 REGARDING THIS AND I SHARE HIS CONCERNS AND ALSO HAVE A MOTION
16 AS WELL. SO A QUESTION FIRST TO OUR C.A.O., HAVE ANY OF THE
17 FUNDING WE'VE BEEN PROVIDED RECENTLY TO THE PROBATION
18 DEPARTMENT INCLUDED FIELD SUPERVISION?

19
20 **C.A.O. JANSSEN:** NO.

21
22 **SUP. ANTONOVICH:** MR. TAYLOR, THE UNMET NEEDS HAVE PRIMARILY
23 FOCUSED THEN ON JUVENILES THUS FAR BUT I UNDERSTAND THAT YOU
24 HAVE SOME NEW INFORMATION REGARDING ADULT PROBATIONERS AND



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1 AGREE THAT WE OUGHT TO SHIFT ATTENTION TO THAT SIDE OF THE
2 FIELD AS WELL, SO COULD YOU ELABORATE ON THAT?

3

4 **BOB TAYLOR:** YES, SUPERVISOR ANTONOVICH. IN FACT, MOST OF THE
5 REQUESTS, BUDGET REQUESTS THAT HAVE BEEN FORWARDED HAVE REALLY
6 BEEN DIRECTED AT THE DEPARTMENT OF JUSTICE AND VARIOUS AUDITS
7 THAT WERE PERFORMED AND THOSE WERE REALLY FOCUSED ON JUVENILE
8 OFFENDERS AND SO THE FULL THRUST OF THESE BUDGET
9 RECOMMENDATIONS HAVE GENERALLY BEEN FOCUSED ON JUVENILES. ON
10 THE ADULT SIDE, WE CURRENTLY HAVE A SUPERVISING RATIO OF 175
11 ADULTS PER-- TO ONE PROBATION OFFICER. WE REALLY NEED TO THINK
12 ABOUT GETTING TO A RATIO OF 100-TO-1. WHAT WE'VE ALSO SEEN
13 STATEWIDE IS AN INCREASE IN THE ADULT FELONY ARRESTS, SO IT'S
14 NOT ONLY OCCURRING HERE IN LOS ANGELES COUNTY BUT IT'S ALSO
15 OCCURRING STATEWIDE, SO MORE AND MORE ADULTS ARE INVOLVED IN
16 THE JUSTICE SYSTEM AND FEWER JUVENILES ARE INVOLVED. LAW
17 ENFORCEMENT HAS REALLY BECOME MORE EFFECTIVE AND EFFICIENT
18 OVER THE PAST DECADE OR MORE AND MORE EFFICIENT, WHICH REALLY
19 RESULTS IN MORE PEOPLE COMING INTO THE SYSTEM, AS WITNESSED BY
20 THE INCREASE IN THE STATE PRISON POPULATION THAT THE GOVERNOR
21 IS CURRENTLY DEALING WITH. ALSO, THERE HAVE BEEN NEW
22 INNOVATIONS, LIKE ELECTRONIC MONITORING, THE EXPANSION OF
23 SUPERVISION OF SPECIFIC OFFENDERS, LIKE SEX OFFENDERS, THE
24 INCREASE IN DRUG COURTS AND DOMESTIC VIOLENCE MONITORING AS
25 WELL. A NEW EMERGING PROBLEM, NOT REALLY NEW BUT CERTAINLY AN



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1 EMERGING PROBLEM OF CONCERN TO US ALL, OF COURSE, IS THE GANG
2 PROBLEM AND, AS THE GANG PROBLEM BECOMES MORE SERIOUS AND AS
3 MORE ATTENTION IS PAID TO US, THERE ARE GOING TO BE MORE
4 DEMANDS PLACED ON PROBATION.

5

6 **SUP. ANTONOVICH:** COULD YOU WORK WITH THE C.A.O. BETWEEN NOW
7 AND OUR BUDGET DELIBERATIONS TO PROVIDE US WITH THAT REVIEW OF
8 THE NEEDS THAT YOUR DEPARTMENT NEEDS FOR THE FIELD OPERATION?

9

10 **BOB TAYLOR:** YES, SIR, I'D BE HAPPY TO.

11

12 **SUP. ANTONOVICH:** THE MOTION THAT I PUT ON THE TABLE, ALONG
13 WITH THE MOTION THAT WE HAVE BEFORE US, IS TO MOVE THAT THE
14 BOARD DIRECT THE C.A.O. TO ALSO INCLUDE A REVIEW AND
15 RECOMMENDATIONS ON PROBATION'S NEEDS, RELATIVE TO FIELD
16 SERVICES, INCLUDING THE CASELOADS AND EFFECTIVE PUBLIC POLICY
17 PROGRAMS THAT WE DISCUSSED AND HAVE BEEN WORKING ON.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE A SECOND TO THAT MOTION?
20 SECONDED BY MR. KNABE. I WOULD JUST ASK THAT THAT-- THAT THIS
21 BE DONE IN A-- CONTEXTUALLY, FROM A BUDGET POINT OF VIEW, MR.
22 JANSSEN, I WOULD HOPE THAT-- AND MR. TAYLOR, I WOULD HOPE THAT
23 YOU WILL PRIORITIZE. YOU'RE NOT GOING TO GET EVERYTHING YOU
24 WANT.

25



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1 **BOB TAYLOR:** YES, SIR.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** THIS DEPARTMENT HAS BEEN FLOODED
4 WITH MONEY THIS YEAR, INCLUDING ADDITIONAL FUNDS THAT HAVE
5 BEEN GIVEN TO YOU DURING THE MID YEAR AND, IF WE APPROVE THIS
6 ITEM THAT'S BEFORE US TODAY, IT WILL BE TWICE LATE IN THE
7 FISCAL YEAR. IN MY MEMORY, THAT'S UNPRECEDENTED FOR ANY
8 DEPARTMENT, TROUBLED OR NOT TROUBLED DEPARTMENT, IN THE COUNTY
9 OF LOS ANGELES. AND I'M AT THE POINT AND, AS YOU KNOW, I'M AS
10 FOCUSED ON THIS DEPARTMENT AS I CAN BE BUT, AT SOME POINT,
11 ESPECIALLY IN MARCH, MIDDLE OF MARCH-- WELL, NEVER MIND.
12 THAT'S BESIDE THE POINT. WHEN YOU GET TO THE BUDGET SESSION,
13 YOU'RE NOT GOING TO BE ABLE TO DO EVERYTHING HE WANTS. WE'VE
14 SEEN YOUR LIST AND IT'S JUST OFF THE CHARTS. SO, AT SOME
15 POINT, YOU'RE GOING TO HAVE TO SAY, THIS IS MORE IMPORTANT
16 THAN THAT AND, IF I CAN ONLY HAVE THIS MUCH MONEY, THIS IS
17 WHERE I WOULD SPEND IT. AND WE CAN SHOVEL MOTIONS OUT HERE
18 UNTIL THE COWS COME HOME BUT YOU'RE GOING TO HAVE TO GIVE US
19 YOUR BEST PROFESSIONAL ADVICE, AND THAT'S WHAT I EXPECT, AS
20 ONE MEMBER OF THE BOARD, TO HEAR WHAT IS THE MOST IMPORTANT
21 THING-- WHAT ARE THE MOST IMPORTANT THINGS YOU NEED IN A
22 LIMITED BUDGET ENVIRONMENT. AND, BY THE WAY, AT SOME POINT,
23 WITH ALL THE FUNDS THAT WE ARE SHOVELING INTO THE DEPARTMENT,
24 WE'RE GOING TO WANT TO SEE SOME RESULTS, TOO, AND WE'RE GOING
25 TO HOLD THE DEPARTMENT ACCOUNTABLE FOR HOW IT'S SPENDING THE



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1 MONEY AND-- AS WE ARE BEING, I THINK, RESPONSIVE AND THE
2 C.A.O.'S RECOMMENDATION TODAY IS EVEN MORE RESPONSIVE THAN
3 THEY WANT IT TO BE BUT, AT SOME POINT, YOU'RE GOING TO HAVE TO
4 SHOW US SOME PROGRESS FOR ALL THIS MONEY. IT'S NOT JUST-- IT'S
5 NOT JUST A BUDGET ORGY HERE. AND I CAUTION ALL OF US ON THAT
6 FRONT. I MEAN, WE'VE PUT IN A TON OF MONEY INTO THIS
7 DEPARTMENT LAST TIME WHEN WE DID THIS FISCAL YEAR'S BUDGET. DO
8 YOU RECALL OFF THE TOP OF YOUR HEAD HOW MUCH MONEY WE ADDED TO
9 THE PROBATION'S BUDGET FOR THIS FISCAL YEAR BEFORE WE STARTED
10 ADDING IN THE MIDDLE OF THE YEAR?

11

12 **SUP. KNABE:** ABOUT 54 MILLION.

13

14 **C.A.O. JANSSEN:** WELL, THE TOTAL OVER THE LAST-- TOTAL OVER THE
15 LAST TWO YEARS IS 54 MILLION, 776 POSITIONS GENERAL FUND. THIS
16 LAST YEAR, IF YOU APPROVE WHAT'S ON THE AGENDA, SINCE THE
17 BUDGET WAS APPROVED, \$20 MILLION SINCE SEPTEMBER.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** \$20 MILLION SINCE THE BUDGET WAS
20 APPROVED. ALL RIGHT. AND HOW MANY POSITIONS, ROUGHLY?

21

22 **C.A.O. JANSSEN:** WELL, TOTAL, 776 BUT-- ANYWAY, A LOT.

23

24 **BOB TAYLOR:** 322, COUNTING TODAY.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, BUT 776 OVER THE PERIOD OF
2 TIME HE'S IDENTIFIED...

3

4 **C.A.O. JANSSEN:** RELATED TO DOJ...

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** IN OTHER WORDS, WE'RE GROWING THE
7 DEPARTMENT FAST, BOTH PERSONNEL-WISE AND BUDGET-WISE, AND I
8 WOULD SUGGEST, AS MIKE GRAHAM HAS SUGGESTED TO EACH MEMBER OF
9 THIS BOARD OR ITS STAFF AT ONE POINT OR ANOTHER, I REMEMBER IT
10 WELL, THE DISCUSSION OF THE BRINGING IN A CONSULTANT, DO FIRST
11 THINGS FIRST WAS HIS ADMONITION AND FIRST THINGS WAS TO CLEAN
12 UP THE PROBLEMS THAT ARE CAUSING THE JUSTICE DEPARTMENT
13 HEARTBURN. THAT'S THE FIRST THING WE NEED TO DO AND I WOULD
14 FOCUS ON THAT. ALL RIGHT. MR. KNABE.

15

16 **SUP. KNABE:** YEAH, I MEAN, I THINK I HAVE THE SAME CONCERN. I
17 MEAN, WE HAVE-- AND I'M HAPPY THAT WE WERE ABLE TO DO THE
18 ADDITIONAL 54 MILLION AND I THINK 16 MILLION IN ONE-TIME
19 FUNDING BUT WHAT GETS FRUSTRATING, FROM TIME TO TIME, IS THAT,
20 EVERY TIME THERE'S AN ISSUE ARISE, THAT'S ANOTHER BUDGET ISSUE
21 AND, YOU KNOW, WHILE WE ALL WANT TO GIVE YOU ADDITIONAL
22 DOLLARS, I MEAN, YOU KNOW, THERE'S SOME CHOICES THAT YOU HAVE
23 TO MAKE. I MEAN, MY CONCERN AND MY MOTION IS THAT WE HAVE AN
24 ADULT AVERAGE CASELOAD OF ABOUT 175, AND, YOU KNOW, THE
25 ULTIMATE RESPONSIBILITY IS COMMUNITY SAFETY AND-- IN ADDITION



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1 TO OUR D.O.J. ISSUES. SO, I MEAN, I WOULD RATHER SEE YOU
2 ADVOCATE FOR THAT VERSUS MAYBE AN ASSISTANT DIRECTOR POSITION
3 OR THOSE KINDS OF THINGS AND I THINK THOSE ARE THE DIFFICULT
4 CHOICES YOU, AS THE MANAGER, HAVE TO GO THROUGH AND MY MOTION
5 BASICALLY IS ASKING THE C.A.O. TO REPORT BACK, DURING BUDGET
6 DELIBERATIONS, ON WAYS TO FUND OR IMPROVE, WITHOUT ADDITIONAL
7 FUNDING, THE FIELD CASELOAD LEVELS IN THE PROBATION DEPARTMENT
8 BECAUSE I THINK THAT'S SIGNIFICANT. I MEAN, IT'S 175 FOR
9 ADULTS AND THAT SHOULD BE REDUCED DRAMATICALLY, SO IT'S NOT
10 ALWAYS A DOLLAR ANSWER.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I'LL SECOND IT. MS. BURKE.

13

14 **SUP. BURKE:** YES. I THINK THAT OUR NUMBER ONE PRIORITY NEEDS TO
15 BE TO MAKE SURE THAT THE PROBATION CAMPS DON'T END UP IN THE
16 SITUATION WITH THE JUSTICE DEPARTMENT AS JUVENILE HALL AND WE
17 HAVE TO DO WHATEVER IS NECESSARY TO MAKE-- TO PROVIDE THAT WE
18 DON'T END UP HAVING TO PAY MORE BY GETTING INTO A CONSENT
19 DECREE. I KNOW THE REQUESTS ARE JUST OUTLANDISH, IT SEEMS, BUT
20 THE SITUATION IS OUTLANDISH. IF YOU HAVE YOUNG PEOPLE WHO ARE
21 NOT SUPERVISED, THERE ARE ONE OR TWO THINGS THAT NEED TO BE
22 CORRECTED. NUMBER ONE, THERE NEEDS TO BE AN ALLOCATION OF
23 POSITIONS AND A REVIEW OF THE MANAGEMENT AND I HOPE THAT
24 THAT'S WHAT'S GOING TO HAPPEN, THAT WE DO GET SOME KIND OF
25 INDICATION OF HOW WE CAN MEET FEDERAL STANDARDS, STATE



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1 STANDARDS IN ORDER FOR US TO MEET THE REQUIREMENTS OF THE
2 JUSTICE DEPARTMENT BECAUSE, IF WE THINK WE'RE SPENDING MONEY
3 NOW, IF WE END UP WITH A CONSENT DECREE IN EITHER ONE OF THESE
4 SITUATIONS, IT'S-- THE MONEY IS REALLY OUTLANDISH, I MEAN, BUT
5 WE PAY NOT FOR PEOPLE WHO ARE GOING TO TAKE CARE OF KIDS BUT
6 WE PAY FOR PEOPLE WHO MONITOR WHAT WE'RE DOING. SO I AM VERY
7 CONCERNED THAT WE NOT OVERSPEND, THAT WE HAVE A GOOD
8 MANAGEMENT BUT, AT THE SAME TIME, WE NOT FIND OURSELVES IN A
9 SITUATION OF WHERE WE END UP WITH ULTIMATELY A CONSENT DECREE
10 THAT COSTS US MONEY FOR YEARS AND YEARS AND YEARS. SO WE NEED
11 TO-- AND I ASSUME THE C.A.O. IS LOOKING AT ALL THOSE THINGS,
12 AS WELL AS COORDINATING ALL THE DEPARTMENTS THAT HAVE TO COME
13 TOGETHER TO MAKE SURE THAT WE CAN MEET THE REQUIREMENTS OF THE
14 JUSTICE DEPARTMENT AND THAT'S ONE OF THE THINGS WE'RE NOT
15 TALKING ABOUT GOVERNANCE NOW BUT I HAVE TO BRING IT UP. ONE OF
16 THE THINGS I WOULD HOPE THAT HAPPENS WITH THE NEW GOVERNANCE
17 STRUCTURE IS THAT MENTAL HEALTH, EDUCATION, PROBATION, ALL OF
18 THOSE WILL BE MONITORED TO MAKE SURE THAT EACH ONE OF THOSE
19 AREAS IS ADEQUATELY STAFFED FOR SAFETY AND ALSO FOR
20 SUPERVISION OF A VERY DIFFICULT GROUP OF YOUNG PEOPLE. SO I
21 CERTAINLY UNDERSTAND WHAT SUPERVISOR YAROSLAVSKY IS SAYING BUT
22 I ALSO DON'T WANT TO END UP IN A CONSENT DECREE AND SPEND ALL
23 THE MONEY ON MONITORS AND LAWYERS AND EVERYTHING ELSE BECAUSE
24 WE DON'T TAKE THE TIME AND WE DON'T TAKE THE EFFORT TO MAKE



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1 SURE THAT WE PROVIDE THE ADEQUATE STAFF TO MEET THE
2 REQUIREMENTS OF THE JUSTICE DEPARTMENT.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S EXACTLY WHAT MY POINT WAS,
5 WAS THAT WE SHOULD FOCUS ON THE THINGS THAT THE JUSTICE
6 DEPARTMENT IS BREATHING DOWN OUR NECK ABOUT.

7

8 **SUP. BURKE:** OR WILL BE BREATHING DOWN BECAUSE THEY'RE...

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** THEY WILL BE. EITHER THE HALLS OR
11 THE CAMPS.

12

13 **SUP. BURKE:** THEY HAVEN'T COVERED EVERYTHING IN THE CAMPS YET
14 SO WE DON'T WANT TO GET INTO THAT SITUATION WITH THE CAMPS.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S RIGHT AND I THINK THAT'S
17 THE PRIORITY. THAT'S WHAT-- I WAS REACTING MORE TO MR.
18 ANTONOVICH'S MOTION, WHICH IS-- IN A VACUUM, IT'S APPROPRIATE
19 AND WE'D LIKE TO DO IT ALL BUT YOU'RE NOT GOING TO BE ABLE TO
20 DO IT ALL SO I JUST-- ANYWAY, I JUST WANT TO MAKE SURE-- I
21 JUST WANTED TO MAKE SURE THAT THAT KIND OF PRIORITIZATION, IN
22 THE ABSENCE OF ENOUGH MONEY TO DO IT ALL, THAT THAT KIND OF
23 PRIORITIZATION TAKES PLACE, THAT CONVERSATION TAKES PLACE
24 BETWEEN YOU AND YOUR DEPARTMENT AND THE C.A.O. AND HIS BUDGET
25 TEAM AS THEY DEAL WITH THE BUDGET IN A COUPLE OF MONTHS.



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1 THAT'S REALLY ALL I WAS DRIVING AT BECAUSE YOU'RE GOING TO
2 HAVE TO MAKE SOME CHOICES.

3

4 **BOB TAYLOR:** I THINK THAT THE C.A.O. AND THIS BOARD HAVE REALLY
5 BEEN VERY KIND TO THIS DEPARTMENT AND I THINK IT NEEDS TO BE
6 SAID THAT THE DEPARTMENT WAS IN A HOLE. IT HAD BEEN NEGLECTED
7 FOR A LONG PERIOD OF TIME AND YOU HAVE INDEED HELPED US DIG
8 OUR WAY OUT OF THAT HOLE AND, YOU'RE RIGHT, YOU'RE ABSOLUTELY
9 RIGHT, THERE COMES A POINT IN TIME WHERE IT'S OUR
10 RESPONSIBILITY TO TAKE THE BALL AND RUN WITH IT. AND I THINK,
11 AS YOU POINTED OUT, WE'RE GETTING CLOSE TO THAT TIME.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. ANY OTHER DISCUSSION? MS.
14 MOLINA?

15

16 **SUP. MOLINA:** I WAS JUST SPEAKING WITH SUPERVISOR KNABE. WE'RE
17 TALKING ABOUT THE DEPUTY PROBATION OFFICERS AND THE FIELD WORK
18 THAT THEY DO. WHEN YOU LOOK AT THAT MOTION, IS IT POSSIBLE
19 THAT YOU COULD ALSO LOOK AT THE CONTENT OF WHAT THEY DO, JUST
20 NOT LOOKING AT THE CASELOAD BECAUSE I KNOW A GOOD DEAL OF THEM
21 JUST COME IN AND SIGN IN AND THERE'S NOT-- AND THERE SHOULD BE
22 MORE OF A-- IT'S EXACTLY THE ACTIVITIES THAT THEY UNDERTAKE IN
23 BETWEEN THOSE VISITS AND SO THAT WOULD BE WORTHWHILE. SO IF I
24 COULD MAKE A FRIENDLY AMENDMENT TO DON'S MOTION, I DON'T THINK



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1 HE'LL MIND, THAT WE LOOK AT THE CONTENT AS WELL AND WHAT IS IT
2 THAT THEY'RE DOING AT EACH OF THESE WITH THEIR CASELOAD.

3

4 **BOB TAYLOR:** RIGHT, SOME REQUIRE A GREAT DEAL MORE SUPERVISION
5 THAN OTHERS, THAT'S RIGHT, ABSOLUTELY CORRECT.

6

7 **SUP. MOLINA:** ABSOLUTELY.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. WE HAVE THE ITEM BEFORE
10 US. THERE'S NO OBJECTION TO THE AMENDMENTS. WITHOUT OBJECTION,
11 THE AMENDMENTS ARE APPROVED AND THE ITEM BEFORE US, I'LL MOVE
12 IT, ANTONOVICH SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE.
13 THANK YOU, BOB.

14

15 **SUP. ANTONOVICH:** 16.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** 16. WE HAVE A MEMBER OF THE
18 PUBLIC, ARNOLD SACHS.

19

20 **ARNOLD SACHS:** GOOD MORNING AGAIN, COUNTY SUPERVISORS. JUST
21 REALLY QUICKLY AND MAYBE OUT OF STUPIDITY, IS IT POSSIBLE TO
22 GET FIGURES OR HAVE THESE ITEMS REVISITED AT A LATER DATE TO
23 GET THE FIGURES TO SHOW HOW MANY PEOPLE ARE ASSISTED BY THESE
24 INCREASES IN FUNDING TO THESE SPECIFIC PROGRAMS? AND ANY KINDS



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1 OF INCREASES THAT OCCUR IN BUDGETARY ITEMS? CAN WE GET FIGURES
2 TO SHOW THE INCREASE IN PEOPLE THAT ARE ASSISTED THAT WAY?

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY DON'T YOU JUST PUT YOUR
5 REQUEST TO US IN WRITING AND EITHER SEND IT TO ME OR SEND IT
6 TO MR. JANSSEN AND WE'LL TRY TO GET YOU AN ANSWER.

7

8 **ARNOLD SACHS:** WELL, THANK YOU VERY MUCH, SIR. HAVE A GOOD
9 AFTERNOON.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** WE HAVE THE ITEM BEFORE US, ITEM
12 16. ANTONOVICH MOVES, BURKE SECONDS. UNANIMOUS VOTE. MIKE,
13 ANYTHING ELSE?

14

15 **SUP. ANTONOVICH:** ITEM NUMBER 29.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** BART DIENER WANTS TO BE HEARD. MR.
18 JANSSEN, I THINK, ON THIS ONE, WE'LL WANT YOU TO WEIGH IN,
19 PERHAPS. WE NEED THE BIG GUNS TO STAND UP TO MR. DIENER.

20

21 **C.A.O. JANSSEN:** I ASKED MR. ADAMS TO COME DOWN SO THAT THEY
22 CAN DUKE IT OUT.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

25



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1 **BART DIENER:** GOOD MORNING, SUPERVISORS. I'M BART DIENER, THE
2 ASSISTANT TO THE PRESIDENT OF S.E.I.U. LOCAL 721. WE'RE HERE
3 ON ITEM 29 TO SUGGEST THAT, RATHER THAN LOCKING INTO A THREE-
4 YEAR CONTRACT, YOU SHOULD BE CONSIDERING A ONE-YEAR CONTRACT
5 INSTEAD. PROP A CONTRACTS HAVE BEEN A SUBJECT OF DISCUSSION
6 AND DIALOGUE FOR THE PAST YEAR AND, DURING THE COLLECTIVE
7 BARGAINING PROCESS, WE REACHED A RESOLUTION ON THAT THAT WAS
8 CODIFIED IN A LETTER FROM DAVID JANSSEN, WHICH I CAN JUST READ
9 A QUICK EXCERPT, SAYS THAT, "IN SOME CASES, THE BENEFITS OF
10 SAVINGS TO THE COUNTY MAY BE OUTWEIGHED BY OTHER FACTORS SUCH
11 AS INFERIOR SECURITY, LOSS OF OVERSIGHT AND SOCIAL COSTS
12 ASSOCIATED WITH USE OF CONTRACT EMPLOYEES. THE COUNTY AND
13 S.E.I.U. LOCAL 660 WILL JOINTLY ESTABLISH A LABOR MANAGEMENT
14 COMMITTEE TO REVIEW THE COUNTY'S PROPOSITION A CONTRACTS,
15 TAKING INTO CONSIDERATION THE FACTORS THAT MAY OUTWEIGH COST
16 SAVINGS AND, UPON SUCH REVIEW, THE LABOR MANAGEMENT COMMITTEE
17 WILL REPORT ITS FINDINGS TO THE BOARD OF SUPERVISORS." THE
18 WORD SOCIAL COST IN THAT I WANTED TO POINT TO, IN THIS CASE,
19 THIS CONTRACT, WE'RE TALKING ABOUT WAGES OF \$11.84 AN HOUR.
20 THAT'S NOW THE LIVING WAGE THAT YOU ESTABLISHED BUT THESE
21 EMPLOYEES, 44 EMPLOYEES, WOULD RECEIVE NO HEALTH BENEFITS, NO
22 VACATION, NO SICK LEAVE AND NO RETIREMENT AND ONLY FIVE
23 HOLIDAYS DAYS PER DAY[SIC] SO WHAT WE'RE TALKING ABOUT IN THIS
24 CONTRACT IS REPLACING WHAT COULD BE 44 GOOD JOBS WITH 44
25 RELATIVELY LOUSY JOBS AND AT A COST SAVINGS TO THE COUNTY OF



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1 ONLY ROUGHLY \$75,000 A YEAR. SO WE BELIEVE THAT THE
2 CONSIDERATIONS ABOUT SOCIAL COSTS DO COME INTO PLAY HERE AND,
3 UNFORTUNATELY, THAT LABOR MANAGEMENT COMMITTEE THAT WE WANTED
4 TO GET OFF THE GROUND TO REVIEW THESE KINDS OF MATTERS HASN'T
5 YET MET. WE'VE BEEN ASKING FOR A MEETING SINCE JANUARY, HASN'T
6 HAPPENED AND SO WE THINK THE BEST THING TO DO IN THIS CASE
7 WOULD BE TO GO FORWARD WITH THE CONTRACT FOR A YEAR-- A NEW
8 CONTRACT FOR A YEAR TO GIVE THE LABOR MANAGEMENT COMMITTEE AN
9 OPPORTUNITY TO MEET, REVIEW, AND MAKE A RECOMMENDATION TO THE
10 BOARD. THANK YOU.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** BEFORE WE GET TO THE BOARD
13 ASSOCIATION, IS THERE ANY-- HEH-- MR. JANSSEN, MR. ADAMS, ANY
14 RESPONSE TO THAT?

15

16 **C.A.O. JANSSEN:** WELL, JUST IN TERMS OF THE REQUEST FOR A
17 MEETING, WE HAVE NOT HAD A REQUEST FROM THE UNION UNTIL LAST
18 WEEK TO MEET BUT WE BOTH NEED TO BE MEETING, THERE'S NO
19 QUESTION AT ALL, AND THE PURPOSE OF THAT WAS, IN FACT, TO LOOK
20 AT ALL OF THE CONTRACTING AND COME BACK WITH A RECOMMENDATION.
21 SO, YOU KNOW, THAT WAS THE INTENT AND WE ARE, I THINK, GOING
22 TO BE MEETING AS SOON AS POSSIBLE, WHATEVER HAPPENED OVER THE
23 LAST MONTH. I WOULD SAY, THOUGH, ON THE POLICY, SUPERVISOR, I
24 THINK YOU HAVE A CONFLICT OF POLICIES HERE IN SOME WAYS.
25 LIVING WAGE, UNLESS WE'RE GOING TO ARGUE THAT EVERYONE SHOULD



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1 WORK FOR THE COUNTY, AND WE HAVE 100,000 EMPLOYEES WORKING FOR
2 US NOW, LIVING WAGE WAS INTENDED TO ADDRESS THE ISSUE OF THE
3 PRIVATE SECTOR THAT CONTRACTS WITH US AND THAT SEEMS TO BE
4 INAPPROPRIATE, SO NOW LIVING WAGE I GUESS ISN'T ENOUGH. YOU'RE
5 GOING TO HAVE TO COME WORK FOR THE COUNTY BECAUSE IT'S A
6 BETTER JOB THAN A LIVING WAGE. THERE'S NO QUESTION THAT IT'S A
7 BETTER JOB THAN THE LIVING WAGE BUT I THINK THAT THE TWO
8 POLICIES MAY BE SOMEWHAT IN CONFLICT AND THAT THAT SHOULD BE
9 CONSIDERED AS WELL IN TERMS OF THIS CONTRACT. I DON'T THINK
10 THIS WAS EVER IN HOUSE BEFORE. I'M NOT SURE. BRYCE, WAS THIS
11 EVER A COUNTY OPERATED PROGRAM? THOSE ARE THE KINDS OF THINGS
12 I THINK THE COMMITTEE WOULD LOOK AT, FRANKLY, AND COME UP WITH
13 SOME STANDARDS AND EVALUATION AND FOCUS ON THAT KIND OF THING.
14 SO THAT'S MY ONLY ISSUE RIGHT NOW IS THAT WE NEED TO TAKE A
15 LOOK AT THIS A LITTLE MORE BROADLY THAN JUST THIS CONTRACT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THE JOINT LABOR MANAGEMENT
18 COMMITTEE DISCUSSION THAT MR. DIENER DESCRIBED FROM YOUR
19 LETTER WAS NOT A DEAL-- WAS NOT AT ALL TO DEAL WITH THIS
20 SPECIFIC ISSUE, CONTRACT BUT THE WHOLE ISSUE, CORRECT?

21

22 **C.A.O. JANSSEN:** THE WHOLE ISSUE OF CONTRACTING IN GENERALLY
23 WHERE WE'VE STARTED, AND PUBLIC WORKS DEPARTMENT, IF YOU
24 REMEMBER, THEY WERE CONTRACTED FOR CUSTODIAL WORK...

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN WAS THAT-- OUR LABOR CONTRACT
2 THAT PROMULGATED THIS SIGNED?

3

4 **BART DIENER:** OCTOBER.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** OCTOBER. AND IT'S NOW MARCH. SO
7 WE'VE GONE FIVE MONTHS AND WE HAVEN'T GOTTEN TO THAT. SO, LIKE
8 YOU SAY, WE NEED TO BE...

9

10 **C.A.O. JANSSEN:** RIGHT. MEETING ON THAT.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** THE QUESTION IS WHETHER THIS GETS
13 HELD UP BUT THERE ARE GOING TO BE A SLEW OF OTHER CONTRACTS
14 COMING DOWN THE LINE AND I THINK WHAT'S PROMPTED YOU TO COME
15 FORWARD IS THIS ONE AND, TO BE CANDID, I'M NOT SURE THIS IS
16 THE ONE I WOULD HAVE PICKED BECAUSE THIS HAS NEVER BEEN A
17 COUNTY-- THESE 44 JOBS HAVE NEVER BEEN COUNTY JOBS BUT THERE
18 WILL BE OTHERS WHERE THERE'S A LOT MORE OF A WOBBLER KIND OF A
19 THING. AND SO, ANYWAY, THAT'S-- MS. BURKE?

20

21 **SUP. BURKE:** THESE ARE THE PEOPLE WHO TAKE THE FINGERPRINTS OF
22 D.P.S.S. APPLICANTS, RIGHT?

23

24 **BART DIENER:** YES.

25



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1 **SUP. BURKE:** TO MAKE SURE THAT THERE'S NO FRAUD?

2

3 **BART DIENER:** I BELIEVE SO.

4

5 **SUP. BURKE:** DOES THE COMPANY, AND I'D LIKE TO ASK SOMEONE WHO
6 CAN RESPOND TO ME, DOES THE COMPANY MAKE SURE THAT ALL OF
7 THESE PEOPLE ARE REVIEWED AND THERE ARE CRIMINAL REVIEWS OF
8 WHETHER OR NOT THEY'VE BEEN CONVICTED OF A MISDEMEANOR OR A
9 FELONY?

10

11 **BRYCE YOKOMIZO:** SUPERVISOR, BRYCE YOKOMIZO, DPSS, THE ANSWER
12 TO THAT QUESTION IS YES, THEY ARE REVIEWED. THE COMPANY HAS TO
13 PROVIDE A CRIMINAL BACKGROUND CHECK, JUST LIKE THEY WOULD FOR
14 COUNTY EMPLOYEES SO THOSE STEPS ARE IN PLACE.

15

16 **SUP. BURKE:** SO THAT THEY GET THE SAME-- THEY HAVE THE SAME
17 PROVISIONS AS IT WOULD BE IF THEY WERE COUNTY EMPLOYEES?

18

19 **BRYCE YOKOMIZO:** THAT'S CORRECT. THE ADMINISTRATIVE OVERHEAD
20 THAT THEY HAVE ALSO INCLUDES TRAINING, SO THEY HAVE TO PROVIDE
21 CULTURAL SENSITIVITY TRAINING AND THINGS THAT MAKE THEIR JOBS,
22 YOU KNOW, GIVE THEM THE KIND OF TRAINING THEY NEED TO SERVE
23 THE PUBLIC.

24



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1 **SUP. BURKE:** BUT IS IT CORRECT THAT IT'S ONLY 75,000 THAT IS
2 THE ACTUAL SAVINGS?

3

4 **BRYCE YOKOMIZO:** THAT IS CORRECT, SUPERVISOR. THAT IS A NET
5 COUNTY COST SAVINGS FOR ONE YEAR. THE TOTAL THREE-YEAR
6 CONTRACT IN THIS PARTICULAR CASE WOULD BE ABOUT \$220,000.

7

8 **SUP. BURKE:** HOW MUCH OF THAT IS...

9

10 **BRYCE YOKOMIZO:** THAT ENDS UP BEING ROUGHLY-- THAT'S AFTER
11 SUBVENTION. THE TOTAL APPROPRIATION FOR THE CONTRACT IS ABOUT
12 \$829,000 IN TAXPAYER SAVINGS ON THIS CONTRACT.

13

14 **SUP. BURKE:** ALL RIGHT. THANK YOU.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER DISCUSSION? OKAY. IS
17 THERE ANYBODY ELSE WHO WANTS TO BE HEARD ON THIS ITEM? IF NOT,
18 PUBLIC HEARING IS CLOSED.

19

20 **SUP. KNABE:** MOVE THE ITEM.

21

22 **SUP. ANTONOVICH:** SECOND.

23



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OBJECTION? IF NOT, UNANIMOUS
2 VOTE. NEXT ITEM, MR. ANTONOVICH? JUST ON THAT, COULD WE GET
3 THE MEETINGS GOING WITH THE...

4

5 **SUP. KNABE:** I WAS GOING TO ASK, I MEAN, THE ONE PART OF THAT,
6 WE SHOULD GET THAT LABOR MANAGEMENT THING GOING BECAUSE IT'S
7 GOING TO CONTINUE TO...

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, EVERY TIME A CONTRACT COMES
10 UP, YOU'RE GOING TO BE-- WE'RE GOING TO BE RUSHED INTO IT AND
11 IT'S NOT FAIR TO EITHER SIDE. ALL RIGHT.

12

13 **SUP. ANTONOVICH:** 15.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK WE DID THAT, DIDN'T WE?
16 NO?

17

18 **CLERK SACHI HAMAI:** NO.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, WE DIDN'T. OKAY. I MUST HAVE
21 HEARD INCORRECTLY. ALL RIGHT. ITEM 15 IS BEFORE US. IT'S HELD
22 BY SUPERVISORS MOLINA AND BURKE. WHO WANTS TO GO FIRST?

23

24 **SUP. BURKE:** IS THERE AN AMENDMENT?

25



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1 **SUP. MOLINA:** YEAH, I HAVE AN AMENDMENT. I HAVE AN AMENDMENT
2 THAT WE CAN PASS OUT. THERE ARE 81 SCHOOL DISTRICTS IN L.A.
3 COUNTY. FOSTER CHILDREN ARE ENROLLED IN MANY OF THEM. SOME
4 SCHOOL DISTRICTS RECEIVE MORE THAN OTHERS THAT PROVIDE
5 REQUIRED SERVICES. AS A COUNTY, WE MUST EDUCATE SCHOOL
6 DISTRICTS AND HOLD THEM ACCOUNTABLE TO PROVIDE FOR THESE
7 VULNERABLE CHILDREN WHO DO NOT HAVE PARENTS TO ADVOCATE FOR
8 THEM. THE BOARD OF SUPERVISORS IS UNIQUELY ABLE TO DO SO
9 BECAUSE WE HAVE A RELATIONSHIP WITH L.A. COUNTY OFFICE OF
10 EDUCATION AND THE EDUCATION COORDINATING COUNCIL. THESE
11 AGENCIES CAN FACILITATE THIS EFFORT AND TARGET TRAINING TO
12 SCHOOL DISTRICTS TO HELP THE SCHOOL DISTRICTS SERVE FOSTER
13 CHILDREN MUCH BETTER. WITH THE PROPOSED EDUCATION CONSULTANTS,
14 WE HAVE AN OPPORTUNITY TO TRACK THE EXPERIENCE OF FOSTER
15 CHILDREN IN OUR COUNTY SCHOOLS. WE THEREFORE MOVE THAT THE
16 BOARD OF SUPERVISORS, THIS IS A MOTION THAT IS CO-AUTHORED BY
17 SUPERVISOR KNABE, TO INSTRUCT THE DIRECTOR OF THE DEPARTMENT
18 OF CHILDREN AND FAMILY SERVICES TO PREPARE A REPORT BI-
19 ANNUALLY WITH SUBSTANTIVE, MEASURABLE DATA ON THE PERFORMANCE
20 OF SCHOOL DISTRICTS IN PROVIDING EDUCATIONAL SERVICES FOR
21 FOSTER CHILDREN AND REPORT BACK IN 60 DAYS. THE METHOD THAT
22 D.C.F.S. WILL USE TO TRACK DATA ON THESE REFERRALS RECEIVED BY
23 THE EDUCATIONAL CONSULTANTS SUCH AS WHETHER, WHEN SERVING OUR
24 FOSTER CHILDREN, SCHOOL DISTRICTS COMPLETE SPECIAL EDUCATION
25 ASSESSMENTS AND INDIVIDUALIZED EDUCATION PLANS APPROPRIATELY



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1 AND IN A TIMELY MANNER. THAT THEY COMPLY WITH DUE PROCESS
2 REQUIREMENTS WITH SUSPENDING, EXPELLING OR ORDERING WHAT ARE
3 KNOWN AS OPPORTUNITY TRANSFERS. TO ENROLL CHILDREN IN A TIMELY
4 MANNER, TO PROVIDE SCHOOL RECORDS IN A TIMELY FASHION, TO
5 AWARD PARTIAL CREDIT WHEN APPROPRIATE AND TO PROVIDE TUTORING
6 AND ACADEMIC MENTORING, AND FINALLY THAT THE FORMAT THAT
7 D.C.F.S. WILL USE TO PREPARE THEIR REPORT WITH SUBSTANTIVE,
8 MEASURABLE DATA AND EVALUATION PROVIDED. SO THAT IS A MOTION
9 THAT IS CO-AUTHORED BY SUPERVISOR KNABE AND MYSELF.

10

11 **SUP. BURKE:** ALL RIGHT. IS THERE ANY OTHER COMMENT? IS THAT--
12 YOU'RE MOVING THE AMENDMENT? SECONDED. ANY OBJECTION TO THE
13 AMENDMENT? ON THE MOTION, SUPERVISOR MOLINA, ARE YOU MOVING
14 THE MOTION, THE MAIN MOTION AS AMENDED?

15

16 **SUP. MOLINA:** YEAH, I AM.

17

18 **SUP. BURKE:** I'LL SECOND IT. WITHOUT OBJECTION, SO ORDERED.
19 NEXT ITEM, SUPERVISOR ANTONOVICH?

20

21 **SUP. ANTONOVICH:** ITEM 26.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT ITEM IS THIS?

24

25 **CLERK SACHI HAMAI:** 26.



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1

2 **SUP. BURKE:** IS THERE ANYONE WHO HAS ASKED TO SPEAK ON THIS
3 ITEM? OH, YOU'RE BACK.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** IF WE CAN RECORD ME AS AN AYE
6 VOTE, I WAS JUST IN THE RESTROOM, ON THE LAST ITEM? I HEARD
7 ALL THE DISCUSSION. THANK YOU. ITEM 26. SUPERVISOR ANTONOVICH?

8

9 **SUP. ANTONOVICH:** RIGHT, DR. FIELDING. DOCTOR, HOW DOES THE
10 COUNTY ENSURE THAT NEEDLES ARE SAFELY DISPOSED OF BY THE FIVE
11 CONTRACT PROVIDERS?

12

13 **DR. JONATHAN FIELDING:** THANK YOU, SUPERVISOR. LET ME JUST
14 MENTION I'M JOINED BY DR. ANNA WONG, WHO IS CHIEF OF STAFF FOR
15 PUBLIC HEALTH, AND DR. JOHN SCHUNHOFF, WHO IS THE DEPUTY FOR
16 PUBLIC HEALTH. ANY AGENCY THAT'S FUNDED BY US IS REQUIRED TO
17 HAVE REQUESTED AND GOTTEN A CONTRACT WITH AN APPROVED DISPOSAL
18 AGENCY SO THAT THEY COLLECT THEM IN AN APPROVED FORM AND
19 CONTAINER AND THEN THEY'RE DISPOSED OF BY THIS PRIVATE AGENCY.

20

21 **SUP. ANTONOVICH:** ARE THERE MAJOR HEALTH RISKS WHEN INJECTED BY
22 A CLEAN NEEDLE?

23

24 **DR. JONATHAN FIELDING:** CERTAINLY. THERE ARE RISKS ASSOCIATED
25 WITH THE INJECTION AND THERE ARE RISKS ASSOCIATION WITH WHAT



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1 YOU'RE INJECTING AND THOSE RISKS REMAIN, WHETHER THE NEEDLES
2 ARE CLEAN OR DIRTY.

3

4 **SUP. ANTONOVICH:** SO BLACK TAR HEROIN LEADS TO PARALYSIS AND
5 DEATH, EVEN WHEN INJECTED BY A CLEAN NEEDLE?

6

7 **DR. JONATHAN FIELDING:** YES, IT CAN.

8

9 **SUP. ANTONOVICH:** HOW WOULD THE COUNTY MONITOR THE DISPOSAL OF
10 USED SYRINGES?

11

12 **DR. JONATHAN FIELDING:** WELL, THERE IS A CONTRACT THAT IS
13 REQUIRED AS A CONDITION OF HAVING THE-- ENTERING INTO
14 AGREEMENT WITH THE COUNTY. AND, ANNA, DO YOU WANT TO TALK TO
15 THE MONITORING ISSUE?

16

17 **DR. ANNA LONG:** YES, SUPERVISOR. WE REQUIRE EACH ONE OF THE
18 AGENCIES TO DEVELOP A SYRINGE DISPOSAL PLAN, WHERE THEY WOULD
19 HAVE TO DOCUMENT WHO THEY WERE CONTRACTING WITH TO DISPOSE OF
20 THAT. THEY ALSO HAVE TO GET A PERMIT TO MOVE THOSE SYRINGES
21 FROM THE SITE OF THE NEEDLE EXCHANGE TO THEIR FACILITY WHERE
22 THEY'RE HAULED OFF BY A MEDICAL WASTE DISPOSAL PROGRAM. WE
23 WILL BE WORKING WITH THE AGENCIES VERY CLOSELY. WE'RE GOING TO
24 BE MONITORING THEM MONTHLY AND ALSO WE'LL BE DOING SITE VISITS



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1 AT LEAST TWICE A YEAR, JUST TO MAKE SURE THAT THEY'RE DOING
2 EVERYTHING THAT THEY'VE SAID THEY'RE SUPPOSED TO.

3

4 **SUP. ANTONOVICH:** SO THEN YOU'RE ABLE TO GUARANTEE THAT EVERY
5 DISPENSED NEEDLE IS ACCOUNTED FOR AND WILL BE DISPOSED OF IN
6 THE PROPER METHOD?

7

8 **DR. ANNA LONG:** WE'RE ABLE TO DETERMINE THAT EVERY NEEDLE THAT
9 THEY TAKE BACK AND THAT MAY BE IN EXCESS OF THE ONES THAT THEY
10 DISPOSE OF OR THAT THEY GIVE TO A CLIENT BUT EVERY ONE THAT
11 THEY RECEIVE BACK IS DISPOSED OF PROPERLY.

12

13 **SUP. ANTONOVICH:** HAS THERE BEEN AN INCREASE IN DISCARDED
14 NEEDLES AT THESE SITES?

15

16 **DR. ANNA LONG:** THERE'S ACTUALLY BEEN A DECREASE IN NEEDLES
17 BEING DISCARDED AND FOUND LOCALLY. THE CITY OF LOS ANGELES HAS
18 CURRENTLY NEEDLE EXCHANGE PROGRAMS AND THEY ESTIMATE THAT THEY
19 HAVE DISPOSED OF 1.2 MILLION SYRINGES THAT HAVE BEEN BROUGHT
20 BACK TO THEIR PROGRAM.

21

22 **SUP. ANTONOVICH:** DOES THE SERVICE PROVIDER FOLLOW UP WITH THE
23 INDIVIDUALS WHO USE THE SYRINGES TO ENSURE THAT THEY ARE
24 DISPOSING OF THEM PROPERLY?

25



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1 **DR. ANNA LONG:** WHAT THEY DO IS THEY ACTUALLY TAKE THEM BACK.
2 WHEN A PERSON COMES TO RECEIVE NEEDLES, THEY HAVE TO BRING
3 BACK THEIR DIRTY NEEDLES AND SO THEY MAKE SURE THAT THEY BRING
4 THEM BACK TO THEM.

5

6 **SUP. ANTONOVICH:** DO THE PROPOSED NEEDLE EXCHANGE PROGRAM SITES
7 HAVE METHODS TO DISPOSE OF THE SYRINGES?

8

9 **DR. ANNA LONG:** YES. THEY HAVE CONTRACTS WITH MEDICAL WASTE
10 DISPOSAL COMPANIES. ONCE THEY HAUL THEM BACK TO THEIR
11 FACILITY, THAT DISPOSAL COMPANY PICKS THEM UP AND DISPOSES OF
12 THEM PROPERLY.

13

14 **SUP. ANTONOVICH:** SO HOW WOULD THAT COUNTY MONITOR NEEDLE THE
15 DISPOSAL IF THE SYRINGES ARE NOT RETURNED TO THE NEEDLE
16 EXCHANGE SITES?

17

18 **DR. ANNA LONG:** WE CAN'T DETERMINE WHAT HAPPENS TO NEEDLES THAT
19 AREN'T DISPOSED OF AT THE NEEDLE EXCHANGE SITE. HOWEVER, IN
20 AREAS WHERE THERE HAVE BEEN NEEDLE EXCHANGES, THEY TEND TO
21 FIND LESS NEEDLES DISCARDED OF IMPROPERLY.

22

23 **SUP. ANTONOVICH:** AND MR. FORTNER, WOULD THE COUNTY BE
24 SUBJECTED TO LAWSUITS BY FAMILY MEMBERS OF INDIVIDUALS WHO DIE



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1 OVER OVERDOSE FROM HAVING OBTAINED A NEEDLE FROM A COUNTY
2 NEEDLE SITE?

3

4 **RAYMOND G. FORTNER, JR.:** MR. CHAIRMAN, SUPERVISOR ANTONOVICH,
5 OF COURSE, WE'RE ALWAYS SUBJECT TO LAWSUITS BEING FILED BUT WE
6 DON'T BELIEVE THAT THERE IS ANY MEASURABLE LIABILITY WITH
7 RESPECT TO THE PROGRAM IN THAT REGARD.

8

9 **SUP. ANTONOVICH:** WHY WOULD THERE NOT BE A LIABILITY, IF THERE
10 WAS A LIABILITY FOR CIGARETTE SMOKERS TO BE ABLE TO SUE
11 CIGARETTE MANUFACTURERS FOR THEIR CANCER AND FAMILIES SUING
12 FOR THEIR DEPENDENTS' DEATHS?

13

14 **RAYMOND G. FORTNER, JR.:** WELL, THE LIABILITY OF THE TOBACCO
15 MANUFACTURERS WAS BASED ON PRINCIPLES OF TORTE AND IN THEIR
16 KNOWINGLY DISTRIBUTING THE PRODUCT FOR WHICH THEY HAVE NO
17 IMMUNITY. IN CALIFORNIA, OF COURSE, THE COUNTY'S LIABILITY IS
18 GOVERNED BY STATUTE AND WE WOULD NOT HAVE A LIABILITY FOR
19 HAVING AUTHORIZED OR CARRIED OUT THIS PROGRAM AS IT IS
20 DESIGNED.

21

22 **SUP. ANTONOVICH:** BUT THERE IS LIABILITY BECAUSE YOU ARE A
23 WILLING PARTICIPANT IN THE DISTRIBUTION OF THE METHOD USED TO
24 KILL A PERSON.

25



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1 **RAYMOND G. FORTNER, JR.:** WELL, AS I SAY, THE COUNTY'S
2 LIABILITY IS GOVERNED BY STATUTE AND-- IN THE COUNTY CARRYING
3 ITS VARIOUS PROGRAMS, WE DO NOT HAVE LIABILITY.

4
5 **SUP. ANTONOVICH:** WHICH A FUTURE COURT COULD RULE
6 UNCONSTITUTIONAL BECAUSE OF DENYING RIGHT TO REDRESS FOR A
7 CRIME COMMITTED AGAINST AN INDIVIDUAL, JUST AS THE CIGARETTE
8 COMPANIES WERE HELD LIABLE FOR THE MANUFACTURING OF CIGARETTES
9 WHICH LED TO THE CANCER DEATH OF ONE OF THEIR CUSTOMERS.

10

11 **RAYMOND G. FORTNER, JR.:** IT WOULD TAKE A VERY DRAMATIC
12 REVERSAL OF A GREAT DEAL OF LAW BY THE CALIFORNIA SUPREME
13 COURT BUT YOU'RE RIGHT, THE COURT DOES ENGAGE IN SOCIAL POLICY
14 AND REENGINEERING WHEN THEY FEEL THAT THE LEGISLATURE HAS NOT
15 ADEQUATELY ADDRESSED THINGS.

16

17 **SUP. ANTONOVICH:** BUT AN ENLIGHTENED COURT REVERSE THE
18 DISCRIMINATORY SLAVERY THAT WAS ONCE CONSIDERED LEGAL BY THE
19 COURT, DID IT NOT?

20

21 **RAYMOND G. FORTNER, JR.:** WELL, YES, BUT I THINK-- I MEAN, THE
22 PRINCIPLES OF EQUAL PROTECTION...

23

24 **SUP. ANTONOVICH:** SO AN ENLIGHTENED COURT IN THE FUTURE COULD
25 HAVE A DIFFERENT VIEW OF THAT.



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1

2 **RAYMOND G. FORTNER, JR.:** ABSOLUTELY.

3

4 **SUP. ANTONOVICH:** SEE, MY CONCERN, MR. CHAIRMAN, MEMBERS, IS
5 THE FACT THAT NEEDLE EXCHANGE PROGRAMS IN THE STATE OF
6 WASHINGTON AND THE CITY OF SEATTLE DID NOT REDUCE THE
7 HEPATITIS INFECTION RATE ACCORDING TO THEIR 2000 STUDY. THERE
8 ARE ALSO OTHER EXAMPLES WHERE THIS DID NOT DECREASE THE
9 PROBLEMS. THE PROBLEM THAT WE HAVE HERE IS THAT YOU'RE HAVING
10 THE GOVERNMENT BEING IN A POSITION OF SPONSORING A KNOWN DRUG
11 THAT COULD LEAD TO DEATH AND IT LEADS TO DEPENDENCE AND JUST
12 AS WE WOULD NOT BE IN A POSITION OF GIVING ALCOHOL TO
13 ALCOHOLICS, OUR POSITION OUGHT TO BE ALCOHOLICS ANONYMOUS AND
14 OTHER REHABILITATION PROGRAMS TO GET THAT INDIVIDUAL OFF-- OFF
15 OF THAT DRUG, BE IT ALCOHOL OR ANY TYPE OF NARCOTIC, NOT BE A
16 WILLING PARTNER IN ENCOURAGING THEM TO INGEST THIS TYPE OF
17 POISON WHICH IS ONLY GOING TO HARM THEM AND NOT JUST HARM THEM
18 BUT HARM SOCIETY AS WELL AND GIVE THEIR NEIGHBORS THE ABILITY
19 TO PAY FOR THOSE MEDICAL COSTS AND BURIAL COSTS THAT END UP
20 MANY TIMES BEING THE END RESULT OF DRUGS. SO I WOULD RATHER
21 PUT OUR MONEY INTO REHABILITATION AND EDUCATION, ENCOURAGING A
22 DRUG-FREE SOCIETY, INSTEAD OF BEING POLITICALLY CORRECT AND
23 HELPING ADDICTS REMAIN ADDICTS. IN AREAS SUCH AS CHICAGO AND
24 IN CANADA, PARTICIPANTS OF NEEDLE EXCHANGE PROGRAMS HAVE HAD A
25 HIGHER RATE OF ACQUIRING A.I.D.S. THAN NONPARTICIPANTS, SO



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1 IT'S NOT BEEN IN THE BEST INTERESTS OF THEIR HEALTH. IT'S BEEN
2 IN A DETRIMENTAL AREA. AND SO, AGAIN, WHY I WOULD OPPOSE THIS
3 MOTION IS THAT THE MONEY IS MISSPENT. IT SHOULD BE GOING INTO
4 REHABILITATION PROGRAMS AND NOT DEPENDENCY ON POISONOUS
5 SUBSTANCES, AS THIS WOULD DO.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. MOLINA?

8

9 **SUP. MOLINA:** AGAIN, THIS IS NOT A-- THIS IS A VERY SIMPLE
10 PROGRAM THAT'S HAD UNBELIEVABLE SUCCESS CONSIDERING AND IT'S
11 UNFORTUNATE THAT IT DOESN'T-- IT'S NOT SUPPOSED TO ADDRESS AND
12 IT DOES NOT ADDRESS THE ISSUE OF REHABILITATION OF DRUG USERS.
13 ALL IT DOES IS HOPEFULLY ADDRESS THE ISSUE OF PREVENTION OF
14 H.I.V. AND THAT'S ALL IT'S ABOUT AND THE SIMPLICITY OF IT. I'M
15 GLAD THAT PEOPLE THAT ARE TAKING THE CONTRACTS AND MAKING
16 UTILIZATION OF IT WERE CONCERNED INSTEAD, IN THOSE AREAS,
17 WHERE THERE IS NOT A UTILIZATION OF IT, WE KNOW THAT IT'S
18 SUCCESSFUL AND WE'VE SEEN A DOWNTURN OF H.I.V. AND SO I THINK
19 IT'S IMPORTANT THAT WE RECOGNIZE WHAT THIS PROGRAM IS AND WHAT
20 IT'S NOT BUT WHAT IT DOES DO, IT DOES IT VERY EFFECTIVELY AND
21 SO WE SHOULD MAKE USE OF THESE OPPORTUNITIES TO LEAD TO THE
22 INCREASING ESCALATION OF H.I.V. AND THE PREVENTION OF H.I.V.
23 SO I THINK THAT'S ALL IT DOES AND THAT'S THE SIMPLICITY AND I
24 MOVE THE ITEM.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL SECOND IT. I THINK THIS WHOLE
2 IDEA ORIGINALLY CAME FROM OUR OWN NARCOTICS-- WHAT DO WE CALL
3 IT, THE NARCOTICS COMMISSION...

4

5 **DR. JONATHON FIELDING:** THEY CERTAINLY HAVE BEEN A CHAMPION OF
6 THIS.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** AND I DID WANT TO TAKE A MINUTE TO
9 REMEMBER MIMI WEST, WHO WAS THE-- MY APPOINTEE TO THAT
10 COMMISSION WHO JUST WOULDN'T LET THIS ISSUE GO AND SHE,
11 UNFORTUNATELY, DID NOT LIVE LONG ENOUGH TO SEE THIS PROGRAM
12 IMPLEMENTED BUT IT'S SOMETHING SHE GAVE A LOT OF THOUGHT TO,
13 AS HAVE A LOT OF OTHER PEOPLE IN THE PROFESSION, IN THE-- BOTH
14 VOLUNTEERS AND IN THE PROFESSIONAL FIELD AND I WANT TO COMMEND
15 YOUR DEPARTMENT, EVEN THOUGH IT'S TAKEN TOO LONG. I UNDERSTAND
16 IT'S A NEW UNDERTAKING, AND WITH THE RESTRUCTURING OF THE
17 DEPARTMENTS AND ALL, IT'S THE WAY IT WAS. BUT I COMMEND THE
18 DEPARTMENT FOR GETTING IT TO THIS POINT SO THAT WE CAN GET
19 THIS PROGRAM OUT THE DOOR AND HOPEFULLY SAVE LIVES. SO I'LL
20 SECOND THE MOTION. MR. KNABE.

21

22 **SUP. KNABE:** YEAH. I MEAN, SHE DIDN'T ANNOUNCE IT BUT I WAS
23 RECORDED AS A "NO" VOTE ON THIS PARTICULAR ITEM, TOO. I MEAN,
24 I UNDERSTAND WHERE YOU'RE ATTEMPTING TO COME FROM BUT, AGAIN,
25 THERE CONTINUES TO BE NO HARD MEDICAL EVIDENCE THAT THIS IS



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1 IMPROVING THE SITUATION. AND, WITHOUT SOME EFFORT TO BE TIED
2 TO EITHER SOME TREATMENT PROGRAM OR REHAB OR WHATEVER IT MAY
3 BE, YOU KNOW, IT'S JUST AN ONGOING SUPPORT MECHANISM, SO I
4 CAST A "NO" VOTE.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. CALL THE ROLL.

7

8 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

9

10 **SUP. MOLINA:** AYE.

11

12 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

13

14 **SUP. BURKE:** AYE.

15

16 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

17

18 **SUP. KNABE:** NO.

19

20 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

21

22 **SUP. ANTONOVICH:** NO.

23

24 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

25



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1 **SUP. YAROSLAVSKY:** AYE. IT'S APPROVED. THANK YOU.

2

3 **SUP. ANTONOVICH:** DID WE DO 60F?

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** WE DID IT.

6

7 **CLERK SACHI HAMAI:** YES, WE DID.

8

9 **SUP. ANTONOVICH:** THEN ITEM 54.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ITEM 54. WE HAVE ONE
12 PERSON WISHES TO BE HEARD. PERHAPS WE SHOULD HEAR FROM HIM
13 NOW. PETER BAXTER. IS MR. BAXTER HERE? YEAH. ALL RIGHT. MR.
14 BAXTER, GOOD AFTERNOON.

15

16 **PETER BAXTER:** GOOD AFTERNOON, MR. CHAIRMAN, MEMBERS OF YOUR
17 HONORABLE BOARD, MR. JANSSEN. LADIES AND GENTLEMEN, MY NAME IS
18 PETER BAXTER AND I LIVE IN LOS ANGELES. IT IS RESPECTFULLY
19 SUBMITTED THAT THIS PROPOSED NEW ORDINANCE IS A THRILLING
20 PROPOSAL TO BRING TO THIS BOARD. HITHER TO, COUNTY OFFICERS IN
21 A POSITION OF DIRECTOR HAVE BEEN ISOLATED AS DEPARTMENT HEADS,
22 RELYING ON THEMSELVES FOR ISOLATED RESPONSIBILITY. WHEN THE
23 ORDINANCE IS ADOPTED, THERE SHALL BE A NEW SENSE OF
24 CAMARADERIE AMONG DEPARTMENTS FROM NOW ON. THIS IS
25 PARTICULARLY SIGNIFICANT IN BOTH THE FIRE DEPARTMENTS AS WELL



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1 AS THE OFFICE OF THE REGISTRAR-RECORDER. TWO COUNTY OFFICES
2 SHALL BE A WELCOME CHANGE TO THE STUDY OF BOTH THESE MAJOR
3 PUBLIC DEPARTMENTS, ALL OF WHICH IS RESPECTFULLY SUBMITTED AND
4 I THANK YOU, MR. CHAIRMAN.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, MR. BAXTER.

7

8 **SUP. ANTONOVICH:** MR. CHAIRMAN, WHAT WAS INTERESTING, TODAY IS
9 BEING PROPOSED A RADICAL CHANGE IN THE GOVERNANCE OF THE
10 COUNTY OF LOS ANGELES. IT'S TO EMASCULATE THE ELECTED
11 OFFICIALS WHO HAVE THE RESPONSIBILITY OF REPRESENTING THEIR
12 DISTRICTS AND ARE ELECTED BY EACH OF THEIR DISTRICTS BY
13 MUZZLING THEIR ABILITY TO GOVERN. WHAT'S INTERESTING, JUST A
14 FEW MINUTES AGO, WE WERE TALKING ABOUT PROBATION, WHICH IS
15 VERY VITAL TO BE HAVING, YOU KNOW, 60,000 PROBATIONERS OUT
16 THERE ROAMING AROUND WITH A HIGH RATE OF RECIDIVISM, ABOUT,
17 WHAT, 40, 50% OR MORE AND SAYING, WELL, WE REALLY-- WE HAVE A
18 FINANCIAL CRUNCH AND WE'RE GOING TO HAVE TO MAKE SOME
19 PRIORITIES AND NOW WE'RE GOING TO DEVELOP, OUT OF THIN AIR,
20 THIS PROPOSAL AND WE DON'T KNOW IF WE'RE GOING TO HIRE FOUR,
21 SIX, EIGHT, 10, 12 JUNIOR C.A.O.'S TO RUN AROUND, TO BUILD NEW
22 OFFICES, NEW STAFF, MILLIONS OF DOLLARS AND THAT'S OKAY. WE'RE
23 GOING TO GET THIS MONEY OUT OF THIN AIR AND TO CREATE THIS
24 BODY, WHICH IS TO BE A SOUND WALL AGAINST THE ELECTED
25 REPRESENTATIVES BETWEEN THE VOTERS WHO ELECT THEIR PEOPLE TO



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1 BE ENGAGED IN THE OPERATION OF THEIR GOVERNANCE IS WASTEFUL,
2 DISRUPTIVE TO OUR DEMOCRATIC FORM OF GOVERNMENT. THIS POWER
3 SHIFT PROVIDES LESS ACCOUNTABILITY, MORE BUREAUCRACY AND THIS
4 MONEY WOULD BE BETTER SPENT IN EXTENDING LIBRARY HOURS,
5 EXTENDING PUBLIC SAFETY, SHERIFF PATROLS AND HAVING A BETTER
6 ENVIRONMENT AND QUALITY OF LIFE THAN ADDING MORE BUREAUCRATS
7 TO A GOVERNMENT THAT ALREADY HAS A LARGE NUMBER OF PUBLIC
8 EMPLOYEES. WHAT IS INTERESTING ARE THE-- SOME OF THE
9 CONTRADICTIONS IN THE PROPOSAL. NOW, WE WERE TOLD A COUPLE
10 WEEKS AGO WHEN I RAISED THE ISSUE ABOUT THIS NONINTERFERENCE
11 THAT THIS WAS GOING TO BE TAKEN OUT AND I REMEMBER THE C.A.O.
12 AND EVEN THE CHAIRMAN OF THE BOARD SAYING THAT WAS GOING TO BE
13 OUT. NOW IT'S BACK IN AGAIN. WHAT I FIND INTERESTING IS THIS
14 IS NOT THE SOVIET UNION, WHERE PEOPLE ARE NOT GOING TO HAVE
15 THE ABILITY TO MEET OR INTERFERE PUBLICLY OR PRIVATELY WITH
16 DEPARTMENTS THAT HAVE A DIRECT IMPACT ON THE QUALITY OF LIFE
17 OF THE CITIZENS THEY REPRESENT. AND, FOR THOSE OF US WHO
18 REPRESENT LARGE UNINCORPORATED AREAS, WE ARE THE MAYOR, WE ARE
19 THEIR REPRESENTATIVES. OUR TOWN COUNCILS WORK WITH US, WE WORK
20 WITH THEM TO HAVE GOOD REPRESENTATION AND WHEN WE HAVE
21 PROBLEMS RELATED TO PUBLIC SAFETY, THEN WE HAVE TO BE ON THE--
22 OUR STAFF AND I AND OUR COLLEAGUES HAVE TO BE ON THE PHONE AND
23 BE DIRECTLY INVOLVED WITH THOSE DEPARTMENT HEADS THAT OVERSEE
24 THEIR ABILITIES TO HAVE SAFE COMMUNITIES, AND THAT'S FROM
25 PUBLIC WORKS WITH THE NUMEROUS SNOWSTORMS THAT SOME OF OUR



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1 DISTRICTS ENCOUNTER, FLOODING, FIRES AND OTHER SERIOUS ISSUES
2 DOWN TO ANIMAL CONTROL. THESE ARE ALL AREAS THAT WE HAVE TO BE
3 DIRECTLY INVOLVED AND HAVE BEEN DIRECTLY INVOLVED IN AND YET
4 THIS TYPE OF MUZZLE-- IT APPEARS EVEN YOU CAN'T EVEN SPEAK TO
5 THE PRESS OR YOU'RE NOT GOING TO BE ABLE TO BE INVOLVED
6 PUBLICLY OR PRIVATELY ON DEPARTMENT HEADS WHO HAVE A DIRECT
7 IMPACT ON YOUR CONSTITUENTS' COMMUNITIES. YOU'RE GOING TO HAVE
8 TO GO THROUGH A NEW BARRIER, THIS NEW SOUND WALL, TRY AND GET
9 THROUGH A SOUND WALL TO GET ATTENTION WHEN YOU'RE HAVING
10 FLOODS AND A SERIOUS ISSUE COMING UP THAT'S IMPACTING YOUR
11 AREA. YOU'RE GOING TO TELL THEM, CALL ME AND THEN I'M GOING TO
12 MAKE ANOTHER CALL, THEY'LL MAKE ANOTHER CALL, THEN THEY'LL
13 CALL US BACK AND MAYBE, BY THE END OF THE WEEK, WE'LL GET AN
14 ANSWER TO THAT BARKING DOG OR WE'LL GET AN ANSWER TO THAT
15 FLOOD THAT'S TAKING PLACE IN YOUR NEIGHBORHOODS. AND I KNOW,
16 IN FLOODING AREAS WHERE WE ARE, THAT I REPRESENT, WE'VE HAD
17 PEOPLE LOSE THEIR LIFE. WE'VE HAD PEOPLE LOSE THEIR LIFE ON
18 MORE THAN ONE OCCASION, THERE'S BEEN DEATHS BECAUSE OF
19 FLOODING AND HELPING-- AND GETTING PUBLIC WORKS INVOLVED TO
20 ADDRESS THOSE ISSUES ARE QUITE QUITE RELEVANT, QUITE RELEVANT.
21 AND SO WHAT WE HAVE BEFORE US TODAY IS A PROPOSAL THAT REMOVES
22 THE PEOPLE FROM THE PROCESS AND ENHANCES A NONELECTED PERSON
23 TO HAVE DIRECT AUTHORITY, DIRECT AUTHORITY OVER THOSE
24 DEPARTMENTS FROM HIRING, DOING THE INTERVIEWING AND, OF
25 COURSE, WE CAN PICK OR SELECT THE ONE THAT IS GIVEN TO US BUT



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1 WE WILL NOT BE INVOLVED IN THAT PROCESS OF INTERVIEWING AND
2 SHARING THOSE IDEAS. NOW, IN THE PAST, WE'VE ALLOWED THE
3 C.A.O. TO SIT IN ON MEETINGS AND WE'VE HAD SOME VERY
4 CONSTRUCTIVE, CONSTRUCTIVE APPOINTMENTS. WE HAD A PERSON THAT
5 I WASN'T IN FAVOR OF THAT WAS OFFERED A C.A.O.'S POSITION AND
6 SHE REJECTED IT. THERE WAS ANOTHER PERSON I FAVORED AND WE HAD
7 APPEARED TO HAVE FOUR VOTES BUT ONE OF OUR COLLEAGUES DIDN'T
8 SUPPORT THAT INDIVIDUAL AND SO HE WAS REJECTED. THERE WAS
9 ANOTHER-- AND I WOULD SAY THE REASON WE DIDN'T SELECT A
10 CANDIDATE TO REPLACE MR. JANSSEN, WHO IS RETIRING, IS BECAUSE
11 A DYSFUNCTIONAL PROCESS THAT WE USE, IT WAS AN ABRIDGED
12 METHOD. IT WASN'T GETTING A FULL REVIEW OF ALL CANDIDATES WHO
13 ARE INTERESTED AND WANTED TO PARTICIPATE AND I WOULDN'T HOLD
14 THAT ONE SHORTCOMING AS THE REASON THAT THE SYSTEM IS BROKEN.
15 IT'S NOT BROKEN. WHENEVER YOU ALLOW THE PUBLIC TO BE INVOLVED,
16 THROUGH THEIR ELECTED REPRESENTATIVES, YOU HAVE A CHECK AND
17 BALANCE BUT, WHEN YOU TAKE THIS POWER AWAY FROM THE ELECTED
18 PEOPLE AND THEN PUT IN THE PROGRAM, WHICH IS EVEN
19 CONTRADICTORY, PART "A" AND PART "B" OF THE NONINTERFERENCE
20 CLAUSE IS CONTRADICTORY. IT SAYS, "EXCEPT AS OTHERWISE
21 PROVIDED IN THIS CHAPTER, THE BOARD OF SUPERVISORS, AS THE
22 GOVERNING BOARD OF THE COUNTY, RETAINS FULL AUTHORITY TO TAKE
23 ANY AND ALL OFFICIAL ACTION FOR THE GOVERNANCE OF THE COUNTY.
24 HOWEVER, NO INDIVIDUAL MEMBER OF THE BOARD OF SUPERVISORS NOR
25 ANY DEPUTY OR ASSISTANT TO ANY MEMBER OF THE BOARD OF



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1 SUPERVISORS SHALL GIVE ORDERS, INSTRUCT OR INTERFERE PUBLICLY
2 OR PRIVATELY WITH ANY COUNTY OFFICER OR EMPLOYEE EXCEPT THAT
3 HE OR SHE MAY COMMUNICATE DIRECTLY WITH THE CHIEF
4 ADMINISTRATIVE OFFICER." IF THERE'S A PROBLEM WITH THE C.A.O.,
5 WHAT ARE YOU TO DO? IF YOU HAVE ORGANIZATIONS THAT REPRESENT
6 OUR EMPLOYEES, THERE ARE PROBLEMS, WHAT ARE YOU GOING TO DO?
7 IT SAYS, "...EXCEPT THAT HE OR SHE MAY COMMUNICATE DIRECTLY
8 WITH THE C.A.O. WITH REGARD TO THE DEPARTMENT AND THE
9 DEPARTMENTS THAT HE OR SHE OVERSEES PURSUANT TO THIS CHAPTER
10 AND THAT HE OR SHE MAY COMMUNICATE DIRECTLY WITH ELECTED
11 DEPARTMENT HEADS." WELL, WE ALREADY HAVE THAT AUTHORITY. THE
12 COUNTY COUNSEL. WE ALREADY HAVE THAT AUTHORITY. THE AUDITOR-
13 CONTROLLER. WE'RE STILL GOING TO HAVE THAT AUTHORITY AND THE
14 EXECUTIVE OFFICER OF THE BOARD, WHOM WE HIRE, AND WE WILL HAVE
15 THAT AUTHORITY WITH REGARDS TO MATTERS PERTAINING TO THEIR
16 RESPECTIVE DEPARTMENTS. "(B) NOTWITHSTANDING THIS PROHIBITION
17 IN PARAGRAPH "A", INDIVIDUAL MEMBERS OF THE BOARD OF
18 SUPERVISORS AND THEIR DEPUTIES AND ASSISTANTS MAY SEEK
19 INFORMATION DIRECTLY FROM COUNTY OFFICERS AND EMPLOYEES
20 REGARDING COUNTY OPERATED PROGRAMS AND MAY SEEK ASSISTANCE
21 DIRECTLY FROM COUNTY OFFICERS AND EMPLOYEES REGARDING
22 CONSTITUENT CONCERNS." "A" SAYS YOU CAN'T. "B" SAYS YOU CAN.
23 AND THE BEST TYPE OF CHARTER LANGUAGE WOULD BE THAT ELECTED
24 PEOPLE WILL ALWAYS HAVE THAT ABILITY TO COMMUNICATE AND TO
25 CRITICIZE. YES, I CRITICIZED DR. GARTHWAITE. I THOUGHT HE



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1 SHOULD HAVE RESIGNED AND WE HAVE NOW A GREAT DIRECTOR OF
2 HEALTH, DR. CHERNOFF, WHO DOES AN EFFECTIVE JOB AND IS DOING A
3 FINE JOB. WOULD I HAVE BEEN CRITICIZED IN CRITICIZING THE
4 PREVIOUS DIRECTOR OF HEALTH, WHO WAS FAILING BY SAYING, "OH,
5 YOU'RE DOING A GOOD JOB, I CAN'T SAY ANYTHING"? WOULD
6 SUPERVISOR MOLINA HAVE BEEN MUZZLED? WOULD SUPERVISOR KNABE
7 HAVE BEEN MUZZLED WHEN THEY HAD A DEPARTMENT HEAD THEY WERE
8 UPSET WITH? OR SUPERVISOR BURKE? OR SUPERVISOR YAROSLAVSKY? I
9 BELIEVE FREE SPEECH OUGHT TO REMAIN FREE AND ELECTED OFFICIALS
10 OUGHT TO REMAIN FREE TO CRITICIZE AND COMMEND AND TO LEAD AND
11 TO DIRECT AND TO MAKE THE ABILITY TO MAKE THOSE CORRECTIONS
12 WHEN NEEDED AND NOT HAVE A NONELECTED CADRE OF MULTI-MILLION-
13 DOLLAR EXPENDITURES BEING SPENT FOR A SOUND WALL, A BARRIER IN
14 RUNNING OUR GOVERNMENT. THIS IS NOT A BUSINESS. GOVERNMENT IS
15 OF THE PEOPLE. THIS IS NOT A PRIVATE BUSINESS WHERE YOU HAVE A
16 GROUP OF STOCKHOLDERS WHO CAN MAKE CHANGES OR HAVE BUYOUTS, AS
17 WE HAVE IN THE PRIVATE SIDE. THIS IS A OPERATION WHERE THE
18 PEOPLE WHO ARE ELECTED BY THE REPRESENTATIVES SELECT A VARIETY
19 OF PEOPLE TO REPRESENT THEM. WE HAVE FIVE DIFFERENT PERSONS
20 HERE, FIVE DIFFERENT PERSONALITIES AND, TOGETHER, WE AGREE ON
21 ABOUT 90% OF THE PROGRAMS, ABOUT 90% OF THE PROGRAMS. THERE
22 ARE DIFFERENCES AND THOSE ARE HEALTHY DIFFERENCES, JUST AS
23 THERE ARE DIFFERENCES IN THE COMMUNITY AND THOSE ARE HEALTHY
24 DIFFERENCES. BUT HAVING THEM IN THE OPEN AND HAVING US STAND
25 AND FALL ON OUR ISSUES THAT WE FIGHT FOR AND WORK FOR IS THE



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1 WAY THAT A FREE SOCIETY OPERATES. BUT TO SHIFT THIS AUTHORITY
2 OVER TO A NONELECTED PERSON IS IRRESPONSIBLE AND RECKLESS AND
3 WE HAVE LESS ACCOUNTABILITY AND MORE BUREAUCRACY. AND, GOD,
4 WHAT WE NEED IS LESS BUREAUCRACY AND MORE ACCOUNTABILITY. SO,
5 MR. CHAIRMAN, THAT IS WHY I FIND THIS PROPOSAL VERY DANGEROUS
6 AND RECKLESS IN REMOVING THE PEOPLE FROM THE PROCESS AND
7 MUZZLING THEIR ELECTED REPRESENTATIVES.

8

9 **SPEAKER:** MR. CHAIRMAN?

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** I JUST-- LET ME MAKE A COUPLE OF
12 COMMENTS, ALTHOUGH I'M SURE THAT COUNTY COUNSEL CAN SPEAK TO
13 THE LEGALITY OF IT. I ACTUALLY BELIEVE THAT THERE ARE SOME
14 THINGS IN THIS ONE CLAUSE THAT MR. ANTONOVICH REFERS TO THAT
15 COULD BE SYNTHESIZED AND CONSOLIDATED AND I WOULD SUPPORT THAT
16 AND EVEN OFFER IT IF NOBODY ELSE DOES. BUT LET ME JUST ADDRESS
17 THE GUTS OF WHAT WAS JUST SAID AND I THINK THIS IS THE NUB OF
18 THIS PROBLEM. I'VE NEVER BEEN A FAN OF THE SO-CALLED NON-
19 INTERFERENCE CLAUSE. I WISH WE DIDN'T HAVE TO DO IT, AND MAYBE
20 YOU WILL, AS YOU LOOK AT THE NEXT SEVERAL MONTHS OF THE
21 CHARTER AMENDMENT LANGUAGE, YOU'LL SURVEY SOME OF THE OTHER
22 JURISDICTIONS THAT HAVE A STRONG C.E.O. OR C.A.O. FORM OF
23 GOVERNMENT AND SEE NOT JUST THE SAN DIEGO MODEL BUT WHAT OTHER
24 MODELS THERE ARE. BUT I WILL SAY THIS, THE NUB OF WHAT MR.
25 ANTONOVICH SAID AND THE THING HE BLURRED IS THE DIFFERENCE



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1 BETWEEN THE BOARD OF SUPERVISORS AND INDIVIDUAL MEMBERS OF THE
2 BOARD OR THEIR STAFFS. IT'S NOT CONTRADICTIONARY AT ALL. IT SAYS
3 IN THIS LANGUAGE AND WHETHER IT'S IN THE ORDINANCE OR IT'S NOT
4 IN THE ORDINANCE, THIS IS THE LAW, I BELIEVE IT'S WHAT THE
5 CHARTER PRESCRIBES, THAT ONLY THE BOARD OF SUPERVISORS CAN
6 ORDER, LEGALLY ORDER DEPARTMENT HEADS, UNDER THE CURRENT
7 SYSTEM, AROUND, MAKE POLICY, GIVE DIRECTION. NO INDIVIDUAL
8 MEMBER OF THE BOARD, CORRECT ME IF I'M WRONG, HAS ANY LEGAL
9 AUTHORITY TO INSTRUCT A DEPARTMENT HEAD, TO DIRECT A
10 DEPARTMENT HEAD, TO DISCIPLINE A DEPARTMENT HEAD OR ANY OF THE
11 KINDS OF THINGS THAT THE BOARD, AS A GROUP, HAS THE RIGHT TO
12 DO. AM I CORRECT, MR. FORTNER? THAT'S THE WAY-- SAY IT INTO
13 THE MICROPHONE SO THAT...

14

15 **RAYMOND G. FORTNER, JR.:** THAT IS CORRECT, MR. CHAIRMAN.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. SO ALL THIS SAYS IS
18 WHAT THE LAW ALREADY PRESCRIBES, EXCEPT THAT I THINK,
19 HISTORICALLY, I'M NOT EVEN GOING TO SPEAK TO THE CURRENT
20 SITUATION, I THINK-- AND SOME OF US-- YOU KNOW, EACH ONE OF
21 THE FIVE OF US IS DIFFERENT AND EACH MEMBER OF OUR STAFFS IS
22 DIFFERENT THAN THE OTHER MEMBER OF OUR STAFFS AND IF YOU LOOK
23 BACK 30 YEARS, 40 YEARS, 50 YEARS, I'M SURE THAT YOU CAN FIND
24 DIFFERENT PATTERNS OF BEHAVIOR BUT IT IS OBVIOUS TO ANYBODY
25 WHO WORKS HERE THAT SOME PEOPLE AT THE STAFF LEVEL, AND I'LL



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1 SPEAK FOR MY STAFF AND I'LL SPEAK AT TIMES FOR EVERY ONE OF
2 THE OTHER MEMBER'S STAFFS OF THE SIX-- OF THE FIVE OTHERS THAT
3 I'VE WORKED WITH HERE, DEPENDING ON THE INDIVIDUAL AND THE
4 CIRCUMSTANCES, HAVE GOTTEN CARRIED AWAY AND I SAY, AGAIN,
5 INCLUDING MY STAFF, IN THE LAST 12 YEARS AND START EXPECTING
6 RESULTS THAT MAYBE THEY DIDN'T HAVE A RIGHT TO DEMAND OR
7 CERTAINLY A RIGHT TO DIRECT. THEY CAN DEMAND IT BUT THEY CAN'T
8 EXPECT A-- IT'S NOT A SUBORDINATE-- A SUPERVISORY SUBORDINATE
9 KIND OF RELATIONSHIP. SO WHAT THIS SAYS IS THAT THE BOARD OF
10 SUPERVISORS RETAINS THE FULL AUTHORITY TO TAKE ANY AND ALL
11 OFFICIAL ACTION FOR THE GOVERNANCE OF THE COUNTY. HOWEVER, NO
12 INDIVIDUAL MEMBER OF THE BOARD OF SUPERVISORS NOR ANY DEPUTY
13 OR ASSISTANT TO ANY MEMBER OF THE BOARD OF SUPERVISORS SHALL
14 GIVE ORDERS, INSTRUCT OR INTERFERE. I HOPE THAT WE ALL AGREE
15 WITH THAT. I MEAN, I'M NOT SURE ABOUT WHAT "INTERFERE" MEANS
16 AND INTERFERENCE CAN BE IN THE EYES OF THE BEHOLDER BUT
17 CERTAINLY TO GIVE ORDERS OR INSTRUCT. I DON'T HAVE THE RIGHT
18 TO DO THAT NOW. AND USUALLY, AND I THINK MOST OF US, WHEN WE
19 CALL THE DEPARTMENT OF PUBLIC WORKS IN A FLOOD, FIRST OF ALL,
20 I HOPE THEY DON'T CALL ME IN A MATTER OF LIFE AND DEATH, I
21 HOPE THEY CALL 9-1-1, BUT MOST-- ALL OF US, WHEN WE CALL THE
22 DEPARTMENT OF PUBLIC WORKS AND SAY, YOU KNOW, "I THINK WE HAVE
23 A LANDSLIDE PROBLEM" OR "I THINK THERE'S A BEACH EROSION
24 PROBLEM" OR "I THINK THE ROAD IS COLLAPSING" OR "THIS POT HOLE
25 HAS BEEN THERE FOR SIX MONTHS AND IT'S NOW DANGEROUS", THAT



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1 THAT KIND OF A DISCUSSION-- TO ME, THAT DOESN'T CONSTITUTE
2 ORDERING OR INSTRUCTING AND IT WOULD NOT BE PRECLUDED-- IT
3 SHOULD NOT BE PRECLUDED THE WAY I SEE THIS ORDINANCE OR ANY
4 CHARTER AMENDMENT GOING. I THINK MR. ANTONOVICH IS RIGHT ABOUT
5 THAT BUT I DO BELIEVE THAT IT NEEDS TO BE CLEAR THAT-- IT
6 NEEDS TO BE CLEAR TO US AND IT NEEDS TO BE CLEAR TO OUR STAFFS
7 AND IT NEEDS TO BE CLEAR TO DEPARTMENT HEADS AND THEIR STAFFS
8 THAT ONE MEMBER OF THE BOARD DOES NOT HAVE THE AUTHORITY--
9 WHAT IF THERE ARE FIVE MEMBERS OF THE BOARD OR FIVE MEMBERS OF
10 DIFFERENT STAFFS AND THEY ALL GIVE CONTRADICTORY INSTRUCTIONS
11 TO THE SAME DEPARTMENT HEAD? AND, BY THE WAY, IT WON'T SHOCK
12 YOU TO KNOW THAT THAT'S HAPPENED MORE THAN ONCE, MORE THAN
13 ONCE A DAY, THAT THERE'S CONFLICTING-- I MEAN, WE HAVE
14 DIFFERENCES OF OPINION AND WE USE OUR STAFFS AS AGENTS TO
15 LOBBY FOR OUR POINT OF VIEW. THAT'S THE WAY IT IS AND IT IS
16 EXTREMELY DESTRUCTIVE AND TIME CONSUMING, NOT TO MENTION
17 CREATES THIS AURA OF AMBIGUITY ON THE PART OF THE PEOPLE WHO
18 WORK FOR US. THAT'S GOT TO STOP. AND WHETHER YOU PUT IT IN AN
19 ORDINANCE OR YOU DON'T PUT IT IN AN ORDINANCE, IT'S GOT TO
20 STOP. IT WASN'T-- MAYBE THERE'S A MORE ARTFUL WAY OF PUTTING
21 IT, AND I CERTAINLY THINK THERE'S A MORE ARTFUL WAY OF STATING
22 THIS NOT INTERFERENCE CLAUSE THAN THE WAY IT WAS PRESENTED
23 HERE. AND I THINK THERE'S A WAY TO DO IT AND I AGREE THAT THE
24 PUBLIC-- I DON'T KNOW WHAT PUBLICLY OR PRIVATELY ADDS TO IT. I
25 MEAN, I DON'T KNOW WHAT THAT MEANS. WHAT DOES "NOT INTERFERE



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1 PUBLICLY OR PRIVATELY"? IT'S NONINTERFERENCE, PERIOD, IT'S
2 "DON'T GIVE ORDERS", PERIOD. SO I THINK-- I DO THINK THAT IT
3 COULD BE CONSOLIDATED AND MADE MORE-- IT CAN BE MORE-- WHAT'S
4 THE WORD I'M LOOKING FOR? MORE COMPACTLY DRAFTED, AND I THINK
5 THAT COULD BE DONE RELATIVELY EASILY AND I HAVE A SUGGESTION,
6 I KNOW MR. KNABE HAS A SUGGESTION, WHATEVER SUGGESTION WORKS
7 IS FINE WITH ME. THE SECOND THING I WANT TO CALL, SINCE I'M
8 TALKING, IS I WANT TO ADDRESS THIS SUNSET CLAUSE, WHICH I
9 DIDN'T KNOW WE WERE GOING TO HAVE. I WAS SURPRISED TO SEE IT
10 IN HERE AFTER I DISCUSSED IT WITH MS. KAPUR, THE ACTING COUNTY
11 COUNSEL. SHE MADE SOME GOOD POINTS AND THE TWO POINTS SHE MADE
12 TO ME, WHICH WERE PERSUASIVE, WAS IF THE CHARTER AMENDMENT
13 GETS ON THE BALLOT AND IT'S APPROVED, THEN OBVIOUSLY IT WILL
14 SUPERSEDE THE ORDINANCE AND THE ORDINANCE SHOULD EXPIRE. IF
15 THE CHARTER AMENDMENT GOES ON THE BALLOT AND IT'S DISAPPROVED
16 BY THE VOTERS, THEN IT, IN ALL LOGIC, DICTATES THAT THE
17 ORDINANCE SHOULD EXPIRE, TOO, BECAUSE IT WOULD BE-- EXPIRATION
18 WOULD BE CONSISTENT WITH THE WILL OF THE PEOPLE HAVING
19 DEFEATED IT. MY QUESTION THEN WAS, WHAT HAPPENS IF IT NEVER
20 GETS ON THE BALLOT? AND I DON'T THINK THAT'S A FARFETCHED
21 IDEA. I MEAN, WE COULD HAVE-- WE MAY NOT HAVE THREE PEOPLE
22 HERE WHO AGREE ON THE SAME LANGUAGE FOR A CHARTER AMENDMENT.
23 STRANGER THINGS HAVE HAPPENED. AND IF THAT DOESN'T HAPPEN, IF
24 IT DOESN'T GET ON THE BALLOT IN 2008, IT SHOULD NOT EXPIRE
25 WITHOUT OUR HAVING TAKEN AN AFFIRMATIVE ACTION TO CAUSE IT TO



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1 EXPIRE. I THINK IT'S IMPORTANT, AS WE GO OUT AND LOOK OUT FOR
2 A NEW C.A.O., THAT THEY UNDERSTAND THAT WE'RE SERIOUS, THAT
3 THIS ISN'T A SHAM THING THAT'S GOING-- IT'S 18 MONTHS, JUST A
4 TRICK TO KEEP JANSSEN HERE FOR ANOTHER 12 MONTHS AND MAYBE
5 SUCK SOMEBODY INTO THE JOB.

6

7 **SUP. KNABE:** HE'S NOT SMILING.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** I KNOW HE'S NOT. AND THAT THEY
10 UNDERSTAND THAT WE'RE SERIOUS ABOUT THAT IF, FOR SOME REASON,
11 IT DOESN'T GET ON THE BALLOT, THAT THEY'RE COMING INTO A
12 SITUATION WHICH IS GOING TO HAVE A STRONG C.E.O. OR C.A.O.
13 TYPE OF AN APPROACH. SO I'M GOING TO HAVE AN AMENDMENT, I HAVE
14 AN AMENDMENT THAT I WANT TO PUT ON THE TABLE RIGHT NOW. IT'S
15 VERY SHORT. THE SUNSET DATE WOULD READ, "THE PROVISIONS OF
16 THIS CHAPTER SHALL EXPIRE UPON THE CERTIFICATION OF THE
17 RESULTS OF THE ELECTION, AT WHICH A CHARTER AMENDMENT THAT
18 WILL MAKE PERMANENT A GOVERNANCE STRUCTURE SUBSTANTIALLY
19 SIMILAR TO THAT SET FORTH IN THIS ORDINANCE, IS PRESENTED TO
20 THE VOTERS." THE CERTIFICATION, WHETHER THE MEASURE WINS OR
21 LOSES, THIS THING EXPIRES, THIS ORDINANCE WOULD EXPIRE. BUT
22 WHAT IT ALSO SUGGESTS IS THAT, IF THERE IS NO ELECTION AT
23 WHICH THIS IS PRESENTED TO THE VOTERS, THEN IT DOESN'T EXPIRE
24 AND WE CAN ALWAYS MAKE IT EXPIRE BY RESCINDING IT, BUT AT
25 LEAST IT WOULD TAKE A VOTE TO RESCIND IT. SO I WOULD HOPE THAT



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1 AT LEAST ON THAT THAT WE WOULD AGREE. I'M GOING TO LEAVE IT TO
2 THE OTHER DISCUSSION ON THE INTERFERENCE CLAUSE BECAUSE I KNOW
3 THERE ARE OTHER PEOPLE WITH OTHER POINTS OF VIEW. MR. KNABE.

4

5 **SUP. KNABE:** YEAH. I MEAN, I THINK, IN MY SUPPORT OF NEW
6 GOVERNANCE, FROM THE VERY BEGINNING, IT HAS BEEN TO ALLOW THE
7 C.A.O. TO BE ABLE TO HIRE AND FIRE THE VARIOUS DEPARTMENT
8 HEADS AND I THOUGHT THAT'S A DIRECT REPORTING RESPONSIBILITY
9 THAT I THINK IS VERY EFFECTIVE AND PROBABLY A MUCH FAIRER
10 OPPORTUNITY FOR THE DEPARTMENT HEAD. NEVER IN THAT SUPPORT
11 THAT I WOULD THINK THAT I WOULD HAVE-- NOT HAVE THE
12 OPPORTUNITY TO DISCUSS PUBLICLY WITH THE DEPARTMENT HEAD OR
13 PRIVATELY WITH THE DEPARTMENT HEAD ANYTHING ABOUT A VARIOUS
14 ISSUE, WHETHER IT BE A CONSTITUENT ISSUE, WHETHER IT BE A
15 PUBLIC POLICY ISSUE. I JUST DISAGREE. I DON'T THINK WE'RE
16 GIVING UP THE GOVERNANCE. THAT'S OUR ROLE AND, ULTIMATELY,
17 WE'RE GOING TO BE RESPONSIBLE FOR THAT. AS WE PREPARE FOR A
18 CHARTER AMENDMENT AS IT RELATES TO NONINTERFERENCE, I THINK IT
19 SHOULD GO AWAY. AND I THINK IT SHOULD GO-- I MEAN, ORANGE
20 COUNTY DOESN'T HAVE A NONINTERFERENCE CLAUSE. THE C.A.O. HAS
21 THE POWER TO HIRE AND FIRE. VENTURA COUNTY DOESN'T HAVE A
22 NONINTERFERENCE CLAUSE. THE C.A.O. HAS THE ABILITY TO HIRE AND
23 FIRE. SO, I MEAN, AS WE SORT OF WORK THIS THING OUT, I THINK
24 WE NEED TO LOOK VERY SERIOUSLY, PARTICULARLY WITH AN
25 ORGANIZATION AS LARGE AS OURS, AND, PARTICULARLY, I MEAN, IN



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1 THE SENSE THAT I THINK, YOU KNOW, WE'RE TRYING TO DO THE RIGHT
2 THING HERE. WE'RE NOT TRYING TO STYMIE THE VOICE EITHER OF THE
3 PEOPLE OR OF US OR OUR STAFFS BECAUSE DAY-TO-DAY
4 RESPONSIBILITY IS STILL GOING TO COME THROUGH OUR OFFICES.
5 AND, YOU KNOW, AS I TOLD DAVID, I MEAN, I DON'T WANT-- IF I
6 HAVE AN EMERGENCY SITUATION IN MY DISTRICT THAT I FIND OUT
7 ABOUT, I DON'T WANT TO HAVE TO WAIT TO CALL THE C.A.O.,
8 WHOEVER THAT MAY BE BUT HAVE THE DIRECT CONTACT. AS IT RELATES
9 TO THAT PARTICULAR SECTION, 2.01050, I HAVE A COUPLE DELETIONS
10 AS IT RELATES TO THAT THAT MY STAFF WILL HAND OUT. UNDER THE
11 PART "A", IT WOULD ELIMINATE WHERE IT SAYS, "TO ANY MEMBER OF
12 THE BOARD SHALL GIVE ORDERS, INSTRUCT." JUST DELETE GET "GIVE
13 ORDERS AND INSTRUCT" AND JUST LEAVE THE WORD INTERFERE BECAUSE
14 THAT'S WHAT IT IS, A NONINTERFERENCE CLAUSE. PUBLICLY OR
15 PRIVATELY, IT'S A PUBLIC AGENCY, SO, I MEAN, I DON'T THINK
16 THAT THOSE WORDS ARE NECESSARY. AND THEN AT THE END OF PART
17 "B", REGARDING CONSTITUENTS' CONCERNS, ELIMINATE THOSE THREE
18 WORDS AND I THINK THAT GIVES US THE FLEXIBILITY, GIVES THE
19 C.A.O. THE RESPONSIBILITY AS IT RELATES TO THE DEPARTMENT
20 HEADS. I STILL THINK WE NEED TO DO A SURVEY OF THE VARIOUS
21 COUNTIES THAT HAVE THIS PARTICULAR FORM OF GOVERNANCE AS WE
22 PREPARE A CHARTER AMENDMENT TO SEE ABOUT THE SECTIONS OF THOSE
23 THAT HAVE NONINTERFERENCE. I KNOW SAN DIEGO DOES HAVE
24 NONINTERFERENCE BUT THESE OTHER COUNTIES DO NOT. AS IT RELATES
25 TO MR. YAROSLAVSKY'S MOTION IN REGARDS TO SUNSET, I SUPPORT



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1 THE LANGUAGE AS IS, THAT IT SHOULD EXPIRE IN DECEMBER 2008,
2 ONE WAY OR THE OTHER. WE CAN ALWAYS TAKE THE ACTION TO
3 REINSTITUTE. BUT THOSE ARE MY SUGGESTED CHANGES AND, WHILE I
4 UNDERSTAND WHERE MR. ANTONOVICH IS COMING FROM, I WILL TELL
5 YOU PERSONALLY THAT THAT WAS NEVER THE INTENT OF MY SUPPORT
6 FOR THIS GOVERNANCE ISSUE WAS TO STYMIE MY VOICE, MY STAFF OR
7 THE PEOPLE I REPRESENT BUT TO ALLOW THE C.A.O. TO BE ABLE TO
8 HAVE DIRECT CONTROL OVER THE VARIOUS DEPARTMENT HEADS AND NOT
9 CREATE A HUGE NEW BUREAUCRACY.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER DISCUSSION? MS. BURKE?

12

13 **C.A.O. JANSSEN:** I THINK THERE'S ANOTHER "OR" THAT YOU WANTED
14 TO STRIKE AFTER "GIVE ORDERS, INSTRUCT OR". THE WAY I HEARD
15 YOU SAY IT WAS "SHALL INTERFERE" SO THERE'S ANOTHER "OR" THAT
16 HAS TO BE...

17

18 **SUP. KNABE:** JUST STRIKE THE WORD "OR", YEAH. I THINK THAT'S
19 UNDER MY...

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE.

22

23 **SUP. BURKE:** MY RECOLLECTION WHEN WE DISCUSSED THIS THAT WE
24 UNDERSTOOD THAT WE WERE GOING TO TRY TO ELIMINATE
25 INTERFERENCES THAT INTERFERE WITH THE ABILITY OF THE



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1 DEPARTMENT HEAD TO MOVE FORWARD IN AN ORDERLY MANNER TO CARRY
2 OUT THEIR RESPONSIBILITIES. HOWEVER, WE DID HEAR ONE OR SEE
3 ONE ORDINANCE THAT PROVIDE-- IT WAS CRIMINAL TO INTERFERE, AND
4 WE ALL AGREE THAT IT SHOULD NOT BE CRIMINAL. SO WHAT WE SAID
5 IS THAT, WHILE WE WILL INCLUDE THE IDEA OF DISCOURAGING AND
6 SPECIFICALLY STATING THAT WE WOULD NOT INTERFERE, THAT WE
7 WOULD NOT WANT IT TO BE CRIMINAL IN THE EVENT THAT WE DID
8 INTERFERE AND I THINK THAT'S APPROPRIATE. I THINK THAT WHAT
9 WE'RE TRYING TO DO IS TO, FIRST OF ALL, MAKE OUR COUNTY AS
10 OPEN BUT, AT THE SAME TIME, EFFECTIVE IN TERMS OF THE PEOPLE
11 WHO ARE DEPARTMENT HEADS AND WHO OPERATE AND WHO MANAGE THE
12 COUNTY. WE WANT TO MAKE THEIR ROLES SUCH THAT THEY DON'T FEEL
13 CONSTANTLY BOMBARDED WITH QUESTIONS, DEMANDS AND SOMETIMES
14 INCONSISTENT DEMANDS BY DIFFERENT MEMBERS OF THE PUBLIC. WE
15 ALSO, I THINK, WANT TO GIVE A PROFESSIONALISM TO THE
16 DEPARTMENT HEADS THAT WE HIRE AND THAT PROFESSIONALISM CAN
17 COME ABOUT WHEN THEY FEEL AS THOUGH THEY HAVE A TYPE OF
18 RESPONSIBILITY AND ALSO AN ANSWERABILITY IN A WAY THAT THEY
19 CAN DEAL WITH IT AND KNOW WHEN AND WHERE THEY RECEIVE
20 DISCIPLINE AND A MECHANISM OF WHERE, IF THEY DO HAVE SOME
21 MISTAKES THAT'S MADE, THAT THERE IS ORDERLY ANSWERING TO ONE
22 PERSON, IF POSSIBLE. AND I THINK IT'S VERY IMPORTANT FOR A
23 PERSON WHO HAS A PROFESSIONAL BACKGROUND, WHO-- WE HOPE WE
24 DON'T HIRE ANYONE WHO ISN'T QUALIFIED AND THAT THAT PERSON
25 WOULD WANT TO REALLY SUPPORT THEIR PROFESSIONAL-- WE WANT TO



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1 SUPPORT THEIR PROFESSIONALISM, WE WANT TO PROTECT THEIR
2 PROFESSIONALISM, AND WE WANT TO GIVE THEM A METHOD OF
3 RESPONDING TO DIRECTION WHERE THEY DON'T HAVE INCONSISTENT
4 DIRECTION AND WHERE THEY ARE NOT BADGERED IN SOME INSTANCES
5 AND BADGERED BY ANY NUMBER OF LEVEL OF PEOPLE, NOT ONLY THE
6 BOARD OF SUPERVISORS BUT STAFF AND EVERYONE ELSE. SO WHEN WE
7 SIMPLIFY THIS SO THAT A DEPARTMENT HEAD KNOWS THAT THEY ARE
8 ANSWERABLE AND THEY ARE GOING TO BE DIRECTLY DISCIPLINED AND
9 ISSUES ARE GOING TO BE RAISED BY ONE PARTICULAR PERSON, THE
10 EXECUTIVE WHO IS IN CHARGE, THAT EACH MEMBER OF THE BOARD WHO
11 HAS A CONCERN CAN GO TO THAT EXECUTIVE AND CAN RAISE THE
12 ISSUES THAT THEY BELIEVE SHOULD BE ADDRESSED BY THAT
13 DEPARTMENT HEAD, THAT MAKES IT MUCH SIMPLER AND IT'S THE WAY
14 IN MOST ENTITIES, CERTAINLY IN THE PRIVATE SECTOR, YOU DON'T
15 HAVE EVERY MEMBER OF THE BOARD OR EVEN-- YOU DON'T EVEN HAVE
16 EVERY VICE PRESIDENT HAVING THE RESPONSIBILITY OF GIVING
17 DIRECTION TO EVERY PERSON THAT HEADS UP A DEPARTMENT. SO THIS
18 IS ONLY GOING TO MAKE IT-- MAKE IT BETTER, I THINK, AND MORE
19 EFFICIENT. I HAVE TO SAY THAT I DID SUPPORT THE ELECTED
20 EXECUTIVE WHEN IT WAS ON THE BALLOT THE LAST TIME. WHEN IT
21 CAME UP AGAIN, I HAD SOME QUESTION BECAUSE I LOOKED AT SOME OF
22 THE PROVISIONS AND I DID NOT SUPPORT IT WHEN IT CAME BEFORE
23 THIS BOARD AND ULTIMATELY WE REALLY NEVER TOOK A VOTE ON IT
24 BUT I HAD A NUMBER OF QUESTIONS ABOUT WHO APPOINTS
25 COMMISSIONERS AND RESPONSIBILITY OVER UNINCORPORATED AREAS AND



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1 I THINK THAT SOME OF THE QUESTIONS THAT HAVE BEEN RAISED BY
2 PEOPLE IS A QUESTION OF ARE THEY GOING TO HAVE THE ABILITY TO
3 RESPOND TO THEIR CONSTITUENTS? ARE THEY GOING TO BE ABLE TO
4 RESPOND IN THE UNINCORPORATED AREA TO THE DEMANDS OF THAT
5 UNINCORPORATED AREA? AND I BELIEVE THIS IS SOMETHING THAT'S
6 GOING TO HAVE TO EVOLVE. WE COME UP WITH A MECHANISM UNDER
7 THIS PROPOSAL AND I KNOW THERE ARE A NUMBER OF AMENDMENTS BUT
8 ULTIMATELY WE'RE GOING TO HAVE TO HAVE SOME EXPERIENCE ON HOW
9 WE DEAL WITH IT IN OUR UNINCORPORATED AREAS. I, FOR INSTANCE,
10 WAS VERY CONCERNED AS IT RELATES TO FACILITIES AND CAPITAL
11 IMPROVEMENTS IN THE UNINCORPORATED AREA. WOULD I BE ABLE TO GO
12 TO A DEPARTMENT HEAD TO TALK ABOUT AN IMPROVEMENT IN A PARK
13 BECAUSE I THINK THAT'S VERY IMPORTANT, THAT I HAVE THE ABILITY
14 TO DISCUSS THE DESIGN, TO DISCUSS WHETHER THEY'RE GOING--
15 THESE THINGS ARE GOING TO HAPPEN. I BELIEVE THAT, UNDER THE
16 PROVISIONS OF THIS, I HAVE THE ABILITY TO HAVE COMMUNICATIONS
17 WITH THAT DEPARTMENT HEAD AS IT RELATES TO VARIOUS
18 IMPROVEMENTS IN THE UNINCORPORATED AREA THAT I'M SUPPORTING,
19 WHETHER IT'S LIBRARY, PARKS OR COMMUNITY SERVICES OR WHATEVER
20 THOSE ARE. THAT'S THE IMPRESSION I HAVE AND, IF IT'S
21 DIFFERENT, I'D WANT TO KNOW. I BELIEVE THAT I HAVE THE ABILITY
22 TO MEET WITH A DEPARTMENT HEAD TO DISCUSS A PARTICULAR ISSUE.
23 NOW, IN ORDER TO AVOID PROBLEMS, IT MIGHT BE BETTER IF WE HAVE
24 A REPRESENTATIVE FROM THE C.A.O.'S OFFICE WHEN WE HAVE THOSE
25 DISCUSSIONS WITH THE DEPARTMENT HEAD IF IT RELATES TO A



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1 PROGRAM IN OUR DISTRICT OR A PROGRAM THROUGHOUT THE COUNTY
2 THAT WE HAVE SOME QUESTIONS ABOUT. OR, IF WE DO HAVE
3 QUESTIONS, SOMETIMES IT WOULD BE HELPFUL IF WE DID IT IN
4 WRITING SO THAT ALL MEMBERS OF THE BOARD WOULD HAVE THE
5 OPPORTUNITY TO NOT ONLY KNOW THE QUESTIONS THAT ARE BEING
6 REQUESTED AND TO SEE-- THROUGH THE C.A.O. BUT ALSO THE
7 RESPONSES WILL COME TO US BECAUSE MY FIRST CONCERN WAS, YOU
8 KNOW, HOW WILL I KNOW WHAT'S GOING ON? WILL I NO LONGER HAVE
9 THE ABILITY TO SIT DOWN WITH A DEPARTMENT HEAD AND FIND OUT
10 ABOUT WHAT'S GOING ON IN HIS DEPARTMENT OR HER DEPARTMENT? I
11 WANT TO HAVE THAT ABILITY BUT I BELIEVE WE CAN DO IT IN
12 WRITING, WHICH IS PROBABLY THE BEST WAY, AND ALSO THE WAY
13 WHERE WE CAN HAVE A CONSISTENT FLOW OF INFORMATION. SO I THINK
14 SOME OF THESE THINGS ARE GOING TO HAVE TO BE WORKED OUT BUT I
15 AM CONVINCED, AT THIS POINT, THAT WE HAVE A PROBLEM. IF
16 EVERYTHING WAS WORKING GREAT, I DON'T THINK THAT WE'D BE
17 SITTING HERE DISCUSSING IT. WE RECOGNIZE-- AND IT'S NOT JUST
18 WHETHER OR NOT WE FOUND SOMEONE TO TAKE THE PLACE OF MR.
19 JANSSEN, THAT WAS NOT THE WHOLE BASIS OF IT. OBVIOUSLY, THIS
20 IS WHERE IT CAME UP BUT I KNOW THAT, AS A MATTER OF FACT, AND
21 I THINK IT SHOULD BE MADE PUBLIC THAT, SIX MONTHS AGO THERE
22 WERE PEOPLE WHO WERE RAISING THIS ISSUE AND TALKING ABOUT
23 HAVING THIS KIND OF A STRUCTURE. NOT ONLY WERE THEY TALKING
24 ABOUT IT, THEY WERE SAYING THAT THEY WANTED TO TRY TO WORK
25 SOMETHING OUT THAT THE NEXT EXECUTIVE WOULD HAVE THESE KINDS



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1 OF-- THIS KIND OF AUTHORITY. I KNOW I HEARD PEOPLE MAKE THOSE
2 STATEMENTS, SO IT'S NOT ALL IN THE CONTEXT OF REPLACING MR.
3 JANSSEN. IT IS A RECOGNITION THAT THERE'S SOME THINGS THAT WE
4 NEED TO DO DIFFERENTLY IN THIS COUNTY. IT'S BEEN DISCUSSED
5 OVER AND OVER AGAIN, IT'S BEEN ON THE BALLOT IN TERMS OF AN
6 ELECTIVE CHIEF EXECUTIVE OFFICER A NUMBER OF TIMES BUT I THINK
7 THAT THIS IS A GOOD WAY TO APPROACH IT AND I'M SUPPORTIVE OF
8 IT BUT I DO WANT TO GET CLARIFICATION AND I DO WANT TO KNOW
9 WHAT I CAN DO AND WHAT I CAN'T DO BECAUSE I HAVE EVERY
10 RESPONSIBILITY TO REPRESENT MY CONSTITUENTS WHO SENT ME HERE
11 AND WHO ARE GOING TO HOLD ME RESPONSIBLE FOR ANYTHING THAT
12 HAPPENS THAT IS NOT CONSISTENT WITH WHAT THEY BELIEVE SHOULD
13 BE HAPPENING IN MY DISTRICT. SO I AM SUPPORTING THIS. I
14 RECOGNIZE THERE ARE GOING TO BE SOME AMENDMENTS. MOST OF THE
15 AMENDMENTS I FEEL AS THOUGH ARE CONSISTENT WITH THE DIRECTION
16 THAT WE PROBABLY SHOULD BE GOING IN AND I BELIEVE THAT WHAT
17 WE'RE DOING IS CONSISTENT WITH THE CONSTITUTION OF THE UNITED
18 STATES, WHICH DOES PROVIDE FOR SEPARATION OF POWERS. AND, YOU
19 KNOW, I DON'T THINK THAT THERE'S ANYTHING THAT WE'RE DOING
20 HERE THAT'S IN ANY WAY GOING TO Demean OUR CONSTITUENTS,
21 DEPRIVE THEM OF REPRESENTATION BECAUSE, ULTIMATELY, WE DO HAVE
22 THAT RESPONSIBILITY AND, IF THE C.A.O. IS NOT DOING IT
23 PROPERLY, WE ULTIMATELY HAVE THE POWER TO CHANGE C.A.O.S,
24 C.E.O.S AND THAT IS SOMETHING WE RESERVE. AND, AS LONG AS WE
25 HAVE THAT, WE HAVE THE ABILITY TO DETERMINE, DOWN THE ROAD OR



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1 DOWN THE LINE OF AUTHORITY, IF THERE IS SOMETHING THAT'S NOT
2 BEING HANDLED CORRECTLY, THAT WE ARE GOING TO HOLD SOMEONE
3 RESPONSIBLE AND, IF THAT PERSON DOES NOT COMPLY WITH WHAT WE
4 REQUIRE, AS POLICYMAKERS, BECAUSE WE'RE POLICYMAKERS, WE ARE
5 NOT INVOLVED IN TERMS OF MINUTE CARRYING OUT OF
6 RESPONSIBILITIES. WE ARE BASICALLY SUPPOSED TO BE INVOLVED
7 WITH POLICY AND I THINK THAT THERE'S PLENTY OF POLICY FOR US
8 TO ADDRESS THAT CAN KEEP US BUSY. SO I'M SUPPORTING IT.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. MOLINA?

11

12 **SUP. MOLINA:** LET ME ASK A COUPLE OF QUESTIONS AND IT'S
13 INTERESTING, WHAT MS. BURKE JUST RAISED. I'M GOING TO RIGHT IT
14 DOWN BECAUSE I WANT TO UNDERSTAND THAT CORRECTLY. FIRST OF
15 ALL, I THINK IT'S IMPORTANT FOR DAVID TO EXPLAIN TO US WHAT
16 KIND-- HOW HE SEES THIS IN IMPLEMENTATION SO THAT WE CAN ALL
17 UNDERSTAND IT. I KNOW YOU'VE SHARED IT WITH ME AND I THINK IT
18 WOULD BE WORTHWHILE FOR YOU TO SHARE BECAUSE WE HAVE NO IDEA
19 HOW IT'S GOING TO WORK. YOU TALKED ABOUT IT.

20

21 **C.A.O. JANSSEN:** WELL, MR. CHAIR, SUPERVISOR, WE'RE NOT SURE
22 HOW IT'S GOING TO WORK, EITHER, TO BE PERFECTLY FRANK ABOUT
23 THIS.

24



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1 **SUP. MOLINA:** BUT YOU HAVE AN IDEA OR A PLAN OF HOW YOU WOULD
2 BEGIN TO IMPLEMENT IT.

3

4 **C.A.O. JANSSEN:** WELL, ORGANIZATIONALLY, WE DO HAVE AN APPROACH
5 THAT WE'RE LOOKING AT. ON THURSDAY, WE'RE GOING TO BE MEETING
6 WITH ALL THE DEPARTMENT HEADS, WITH THE CHIEFS OF STAFF AND
7 STARTING A REASONED DISCUSSION OF HOW WE MIGHT GO ABOUT
8 IMPLEMENTING THIS SHOULD THE BOARD ADOPT IT AND WE'RE LOOKING
9 AT THE IDEA OF CLUSTERS, OF DEPARTMENTS, CHILDREN AND FAMILY
10 SERVICES WOULD BE A CLUSTER OF DEPARTMENTS THAT HAVE TO WORK
11 TOGETHER THAT WE'VE BEEN TRYING SINCE CPC ADOPTED THE FIVE
12 GOALS IN 1993 TO GET THEM TO WORK TOGETHER. THIS SHOULD MAKE
13 IT EASIER FOR THEM TO WORK TOGETHER. JUSTICE IS ANOTHER
14 CLUSTER WHERE ALL OF THE DEPARTMENTS THAT ARE INVOLVED IN
15 PROVIDING PUBLIC SAFETY WOULD BE UNDER THE JURISDICTION, IF
16 YOU WILL, OF A CHIEF OPERATING OFFICER SO YOU WOULD HAVE AN
17 EXECUTIVE OR PROFESSIONAL AND SUPERVISOR ANTONOVICH IS
18 ABSOLUTELY CORRECT. THIS IS NOT GOING TO BE FREE. IT IS GOING
19 TO-- I COULD DO IT FOR FREE BUT IT WOULDN'T HAVE ANY MEANING
20 AND IT WILL COST SOMETHING, I CAN'T TELL YOU WHAT, BUT THE
21 IDEA IS TO HAVE MAYBE THREE OR FOUR CHIEF OPERATING OFFICERS,
22 DEPUTY CHIEF OPERATING OFFICERS WHO WOULD BE RESPONSIBLE FOR
23 THE OVERSIGHT OF THESE DEPARTMENTS, RESPONSIBLE FOR
24 PERFORMANCE MANAGEMENT, RESPONSIBLE FOR ACCOUNTABILITY,
25 PROBABLY RESPONSIBLE FOR BUDGET IMPLEMENTATION SO THAT YOU



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1 DON'T HAVE TO GO TO FIVE DIFFERENT DEPARTMENTS. IF YOU HAVE A
2 CONCERN ABOUT WHY SOMETHING ISN'T HAPPENING, YOU CAN GO TO ONE
3 PLACE AND BE ASSURED THAT IT IS GOING TO BE FIXED. SO, IN THE
4 BROADEST TERM, THAT'S WHAT WE'RE LOOKING AT. NOW, IT ISN'T
5 GOING TO HAPPEN, AND I KNOW WE'VE HAD THIS DISCUSSION, IT
6 ISN'T GOING TO HAPPEN MAY 1ST BECAUSE THE INFRASTRUCTURE ISN'T
7 THERE AND WE ALL, DEPARTMENT HEADS, BOARD DEPUTIES, BOARD
8 MEMBERS, THE PUBLIC CAN'T ANSWER EVERY SPECIFIC SITUATION OR
9 INCIDENT, SO THIS IS GOING TO TAKE AND I THINK THE CHAIR AT
10 ONE POINT SAID IT MAY TAKE YEARS, IT CERTAINLY IS GOING TO
11 TAKE MONTHS FOR US TO START DOCUMENTING, ACCUMULATING
12 INSTANCES, IDEAS ABOUT WHAT THE CHALLENGES ARE, BRING THEM
13 BACK HERE, HAVE DISCUSSIONS ABOUT THEM FORTHRIGHTLY AND DECIDE
14 HOW WE WANT THE ORGANIZATION TO WORK MOST EFFECTIVELY. THE
15 50,000-FOOT LEVEL, IT'S CLEAR TO ME THAT YOU CAN, IN FACT,
16 SEPARATE THE LEGISLATIVE RESPONSIBILITY OF ANY BODY AND THE
17 ADMINISTRATIVE RESPONSIBILITY OF CARRYING OUT THOSE DUTIES.
18 THAT'S THE WAY THE FEDERAL GOVERNMENT WORKS, THAT'S THE WAY
19 STATE GOVERNMENT WORKS AND, IN FACT, THAT'S THE WAY CITIES
20 WORK AND ALL OF THIS DISCUSSION ABOUT THE UNINCORPORATED AREA,
21 A MODEL THAT WE MIGHT WANT TO BE LOOKING AT IS CITY GOVERNMENT
22 AND, IN CITY GOVERNMENT, I DON'T BELIEVE COUNCIL MEMBERS HAVE
23 THE AUTHORITY TO INTERFERE IN THE OPERATIONS OF THE CITY ON
24 BEHALF OF THEIR CONSTITUENTS. IN THE UNINCORPORATED AREA, YOU
25 ARE THE CITY COUNCIL. THERE IS NO MAYOR, THERE IS NO CITY



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1 MANAGER, SO COUNTIES, BECAUSE OF THE NATURE OF THE
2 ORGANIZATION, IS A HYBRID, IF YOU WILL, WHERE WE HAVE BOTH
3 MUNICIPAL RESPONSIBILITIES AND REGIONAL RESPONSIBILITIES AS
4 WELL. SO WHAT IT MEANS TO RESPOND TO CONSTITUENT ISSUES IN THE
5 UNINCORPORATED AREA I THINK, IN YOUR MIND, IN MY MIND IS
6 DIFFERENT THAN A CONSTITUENT THAT LIVES IN THE CITY OF LOS
7 ANGELES, WHERE YOU DON'T HAVE THE SAME AUTHORITY AS THE CITY
8 COUNCILMAN. HAVE I CONFUSED YOU?

9

10 **SUP. MOLINA:** YEAH, YOU SURE HAVE. YOU SURE WENT OVERBOARD ON
11 THE UNINCORPORATED BECAUSE MAYBE I MISUNDERSTOOD YOU. I HOPE I
12 DIDN'T. I UNDERSTOOD YOU TO SAY THAT WE WOULD NOT...

13

14 **C.A.O. JANSSEN:** I KNOW. I WENT OVERBOARD. I SHOULDN'T HAVE.
15 JUST ERASE ALL OF THAT. ERASE ALL OF THAT.

16

17 **SUP. KNABE:** (LAUGHTER).

18

19 **C.A.O. JANSSEN:** I HAD AN OPPORTUNITY TO MEET-- I'VE MET WITH A
20 COUPLE OFFICES NOW. I MET WITH MANY EMPLOYEES OF SUPERVISOR
21 MOLINA'S STAFF THAT WORKED IN THE FIELD. IT WAS A GREAT
22 LEARNING EXERCISE FOR ME TO UNDERSTAND THE COMPLEXITIES, WHAT
23 THEIR CONTRIBUTIONS ARE, HOW TALENTED THEY ARE AND WHAT WE
24 NEED TO DO IN THE NEXT THREE TO FOUR TO FIVE TO SIX MONTHS IS
25 FIGURE OUT HOW TO DESIGN THIS ORGANIZATION SO THAT WE HAVE THE



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1 ADMINISTRATIVE ACCOUNTABILITY, WHICH IS WHAT THIS IS ALL
2 ABOUT, BUT WE ALSO HAVE THE CONSTITUENT RELATIONSHIP THAT
3 EXISTS WITH THE ELECTED OFFICES. NOW, YOU'RE FROWNING AGAIN.

4

5 **SUP. MOLINA:** WELL, ONLY BECAUSE THAT-- EVEN WHEN I WAS ON THE
6 CITY COUNCIL, I STILL HAD THE SAME CONSTITUENT OPERATION.

7

8 **C.A.O. JANSSEN:** RIGHT, YES, BUT-- YES.

9

10 **SUP. MOLINA:** AND SO, YOU KNOW, I WAS STILL ALLOWED. I MEAN, IF
11 THERE WERE STRAY DOGS, WE COULD STILL CALL ANIMAL CONTROL AND
12 LET THEM KNOW. NOW, AGAIN, WE HAVE A SYSTEM WHERE WE DON'T
13 INTERVENE AT ALL TIMES. WE ASK, "WHEN YOU CALLED THE
14 DEPARTMENT, WHAT DID THEY SAY?" BECAUSE WE LET THE DEPARTMENT
15 CARRY OUT THEIR INITIAL RESPONSE. IT'S WHEN THE DEPARTMENT
16 DOES NOT RESPOND IS WHEN USUALLY WE WOULD INTERVENE OR GET
17 INVOLVED IN SOME ASPECT OF IT. I'M HEARING YOU SAY SOMETHING
18 SEPARATE, AND CORRECT ME IF I AM WRONG, THAT YOU'RE GOING TO
19 LOOK AT CREATING SOMETHING IN YOUR OFFICE THAT WILL DEAL WITH
20 THESE ISSUES AND THEN MAKE SURE THAT THEY RELATE TO
21 CONSTITUENT SERVICES WITHIN OUR DISTRICT. IN OTHER WORDS, YOU
22 TAKE OVER THAT KIND OF OPERATION IN THE UNINCORPORATED AREAS.
23 I HOPE I DIDN'T LISTEN CORRECTLY.

24

25 **C.A.O. JANSSEN:** NO, I DIDN'T SAY THAT.



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1

2 **SUP. MOLINA:** YOU DID NOT SAY THAT?

3

4 **C.A.O. JANSSEN:** NO. I DON'T THINK IT-- I DON'T THINK IT COULD
5 WORK. THE COUNTY IS TOO BIG...

6

7 **SUP. MOLINA:** WHY? I THINK IT WOULD BE DIFFICULT. I MEAN, THERE
8 ARE JUST SOME PEOPLE WHO CHOOSE TO DO THEIR CONSTITUENT
9 SERVICES DIFFERENTLY THAN OTHERS AND I TRACK MINE, I'M INTENSE
10 ABOUT IT, WE FOLLOW THROUGH, WE CHECK IN, SO THAT PART WOULD
11 CONCERN ME, THAT NOW THE C.A.O.'S OFFICE WOULD TAKE OVER MY
12 CONSTITUENT OPERATIONS.

13

14 **C.A.O. JANSSEN:** I DON'T BELIEVE THAT THE BUREAUCRACY COULD
15 SUBSTITUTE FOR WHAT THE POLITICAL OFFICES ARE PROVIDING IN ALL
16 OF THE DISTRICTS FOR THE CONSTITUENCY. I DON'T THINK IT'S
17 POSSIBLE.

18

19 **SUP. KNABE:** BUT WE STILL HAVE AN OFFICE OF UNINCORPORATED
20 SERVICE.

21

22 **C.A.O. JANSSEN:** YOU HAVE THAT OFFICE TO PROVIDE THE BROADER
23 ORGANIZATION AND RELATIONSHIPS AND...

24

25 **SUP. KNABE:** WHICH WE STILL DO.



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1

2 **SUP. MOLINA:** WHICH IS STILL ME. BECAUSE THERE ARE BROADER
3 ISSUES, ABSOLUTELY. BUT LET ME ASK YOU BECAUSE YOU RAISED A
4 COUPLE OF ISSUES. DAVID, YOU SAID THAT YOU'RE IN THE PROCESS
5 OF PUTTING TOGETHER THAT PLAN. WHEN DO YOU THINK YOU'RE GOING
6 TO HAVE THAT PLAN?

7

8 **C.A.O. JANSSEN:** WE SHOULD HAVE A PRETTY GOOD DISCUSSION
9 DOCUMENT WEEK AFTER-- ABOUT A WEEK FROM THURSDAY. GUIDING
10 COALITION IS GOING TO BE MEETING ON THE 10TH-- NO, EXCUSE
11 ME...

12

13 **SUP. MOLINA:** BUT AS YOU WORK OUT THAT PLAN AND THEN YOU LOOK
14 AT IMPLEMENTATION OF SUCH A PLAN, YOU KNOW, YOU TALKED ABOUT
15 THESE CLUSTERS AND YOU'RE GOING TO DISCUSS IT AND I TAKE IT
16 THERE WOULD BE A C.A.O. PERSON THAT WOULD REPRESENT THAT
17 CLUSTER INTEREST, RIGHT?

18

19 **C.A.O. JANSSEN:** YES.

20

21 **SUP. MOLINA:** OKAY. SO LET'S SAY, WHEN WOULD YOU GET CLOSER TO
22 REALLY WHAT-- FOR US TO LOOK AT? I'M SURE IT'S NOT NEXT
23 THURSDAY.

24



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1 **C.A.O. JANSSEN:** WELL, I THINK WE'VE BEEN DOING QUITE A BIT OF
2 WORK ALREADY, SUPERVISOR. I WOULD SAY MAY 1ST WE WILL
3 CERTAINLY HAVE SOMETHING THAT WE CAN BRING BACK TO THE BOARD
4 AND TALK ABOUT AND HAVE IT-- PUT IT ON THE AGENDA AND HAVE A
5 DISCUSSION ABOUT WHAT IT MEANS, HOW IT WOULD OPERATE, ET
6 CETERA.

7

8 **SUP. MOLINA:** I DO THINK IT DOES HAVE TO COME BACK TO US. I
9 WOULD LIKE IT TO COME BACK TO US.

10

11 **C.A.O. JANSSEN:** YES, I THINK IT WOULD BE.

12

13 **SUP. MOLINA:** BECAUSE I WANT US TO UNDERSTAND AND APPRECIATE
14 IT. THIS WHOLE CONCEPT I HOPE IS-- WE ARE LOOKING IN THE
15 SPIRIT OF PROVIDING MORE EFFICIENT AND EFFECTIVE MANAGEMENT TO
16 ALL OF OUR DEPARTMENTS. THAT'S OUR INTEREST. I THINK IT MAKES
17 SENSE BECAUSE MANAGERS, DEPARTMENT HEADS NEED TO KNOW, YOU
18 KNOW, I MEAN, THEY KNOW THAT THEY'RE ACCOUNTABLE TO US
19 OVERALL, THEIR BUDGET AND ALL OF THAT STILL RESTS IN OUR HANDS
20 BUT THE REALITY IS IS THAT IT WOULD MAKE FOR EFFECTIVE
21 MANAGEMENT, AS WELL AS FOR THE ISSUES OF WHEN THERE ARE
22 DEPARTMENTS THAT NEED TO WORK TOGETHER. I THINK YOU AND I SAT
23 THROUGH THE WHOLE PSYCH PROBLEM THAT WE HAD AND WE'RE STILL
24 HAVING WITH HOW WE DEAL WITH PSYCHIATRIC PATIENTS AND, AGAIN,
25 IT ISN'T JUST THE DEPARTMENT OF HEALTH SERVICES. IT'S MENTAL



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1 HEALTH AS WELL. AND THE BEST THING THEY DO WITH EACH OTHER IS
2 THEY SAY IT'S THEIR RESPONSIBILITY, BACK AND FORTH AND THAT'S
3 GOT TO STOP. HOW COULD WE MANAGE, HOW CAN WE GET THESE
4 DEPARTMENTS TO WORK MORE EFFECTIVELY AND, BY ONE PERSON
5 SUPERVISING THOSE ACTIONS, IT'S MUCH BETTER THAN HAVING ANY OF
6 US GET INVOLVED AS TO HOW WE THINK IT SHOULD BE DONE. BUT I
7 KNOW, WHEN I HAD THAT MEETING, I COULDN'T FORCE THEM TO DO IT.
8 ALL I COULD SAY, YOU ALL SHOULD FIGURE OUT A PLAN TOGETHER AND
9 DECIDE HOW YOU'RE GOING TO PAY FOR IT, THEN IT WAS A WHOLE--
10 BUT THOSE ARE THE KINDS OF OPPORTUNITIES THAT I THINK ARE
11 GOING TO BE VERY HELPFUL UNDER THIS SCENARIO. THE ISSUE OF
12 BLENDED FUNDS, WHICH WE'VE BEEN TALKING ABOUT FOR 25 YEARS,
13 PARTICULARLY FOR CHILDREN, A REAL OPPORTUNITY TO-- SO THAT,
14 YOU KNOW, A MOM OR A FOSTER MOM DOESN'T HAVE TO GO TO
15 HEALTHCARE, MENTAL HEALTH, CHILDREN'S SERVICES, YOU KNOW, ALL
16 OF THAT IN ORDER TO GET A WHOLE COMBINATION OF SERVICES FOR A
17 CHILD, THAT IT COULD BE DONE AND SO WE COULD BEGIN THAT PART
18 OF BLENDING AND MAKING SERVICES MORE CUSTOMER ORIENTED AS
19 COMPARED OF BEING MORE BUREAUCRATIC IN MEETING THOSE NEEDS. SO
20 I'M HOPING THOSE ARE SOME OF THE GOALS WE'RE GOING TO ACHIEVE
21 HERE. IF IT IS JUST FOR NO OTHER REASON THAN TO PREVENT US
22 FROM ASKING QUESTIONS OR HOLDING PEOPLE ACCOUNTABLE, I HAVE
23 CONCERNS. I WANT THE GOALS TO BE: MORE EFFECTIVE, MORE
24 EFFICIENT, BETTER MANAGEMENT OPERATIONS FOR THE DEPARTMENT
25 HEADS, A SENSE OF COMFORT, A SENSE OF ACHIEVING GOALS. IT IS



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1 TOUGH, EVEN IN OUR EVALUATIONS, EVEN THOUGH WE COLLECTIVELY
2 GET TOGETHER AND EVALUATE OUR DEPARTMENT HEADS, ALL OF US HAVE
3 DIFFERENT PRIORITIES AND MANY TIMES YOU'VE GOT A DEPARTMENT
4 HEAD GOING IN DIFFERENT DIRECTIONS AS TO, WELL, WHAT IS IT
5 THEY REALLY WANT ME TO DO? WHAT IS MORE IMPORTANT? AND I THINK
6 THAT PART OF IT ALONE WILL ALLOW, SINCE YOU'RE GOING TO BE
7 DOING THOSE EVALUATIONS, IT WILL ALLOW FOR MORE CONSISTENCY
8 AND CONTINUITY OF WHAT DEPARTMENT HEADS SHOULD BE ACHIEVING,
9 WHAT KINDS OF GOALS AND SO ON. I'M SURE THAT YOU WILL ASK US,
10 FROM TIME TO TIME OR THE C.A.O. WILL ASK US FROM TIME, WHAT
11 KIND OF INPUT WE'D LIKE TO PROVIDE, IF THERE'S PARTICULAR
12 CONCERNS WITH A DEPARTMENT. SO I DON'T THINK THIS EXCLUDES OUR
13 PARTICIPATION IN EVALUATIONS BUT IT STREAMLINES IT SO IT IS,
14 AGAIN, ONE PERSON DOING IT AND HAS MORE CONTINUITY THAN FIVE
15 DIFFERENT FOLKS. SO THERE'S A LOT IN HERE THAT I THINK IS VERY
16 POSITIVE FOR MORE EFFECTIVE MANAGEMENT. NOW, THE ISSUES THAT I
17 HAVE CONCERN ABOUT IS REALLY HAVING A BETTER IDEA OF WHAT THE
18 PLAN LOOKS LIKE. A BIG COMFORT ZONE FOR ME IS YOURSELF. I KNOW
19 HOW YOU OPERATE, I KNOW HOW YOU WORK, I KNOW YOU'RE INCLUSIVE,
20 SO I HAVE A LOT OF CONFIDENCE THAT WORKING WITH YOU IS NOT
21 GOING TO BE A PROBLEM AND IT WILL LEAD YOU TO BE MORE
22 EFFECTIVE AND MORE EFFICIENT. SO ENTRUSTING YOU WITH THOSE
23 DUTIES IS AN EASY THING FOR ME TO DO. NOW, I DID HAVE A C.A.O.
24 THAT I WOULD BE VERY NERVOUS ABOUT ENTRUSTING HER WITH THOSE
25 DUTIES BECAUSE SHE LOOKED AT-- THE WAY SHE VIEWED THINGS WAS



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1 VERY DIFFERENT AND WE WERE-- SHE TOOK INTERFERENCE INTO A
2 WHOLE DIFFERENT REALM AND THAT'S WHAT WE WANT TO TALK ABOUT
3 AND SO I'M NERVOUS ABOUT WHO WE BRING ON AND HOW WE DO IT. AND
4 SO A BIG PART OF IT IS-- AND WHEN WE WERE DOING THE
5 INTERVIEWS, I REMEMBER ASKING THOSE QUESTIONS OF EACH OF THOSE
6 CANDIDATES AND MOST OF THEM DID HAVE THAT KIND OF OPPORTUNITY
7 TO MANAGE BUT A LOT OF THEM SAID IT REALLY DOESN'T MATTER AT
8 THE END OF THE DAY, I COULD WORK EITHER WAY ON IT, I JUST
9 WOULD HOPE THAT YOU WOULD ALLOW ME TO HAVE MORE INVOLVEMENT IN
10 DIRECTLY MANAGING THOSE DEPARTMENT HEADS AND I REALLY THINK
11 THAT'S THE KEY. BUT IT REALLY IS BUILDING THAT TRUST FACTOR OF
12 WHO YOU'RE GOING TO ENTRUST WITH THIS POWER, IF IT IS POWER
13 AND IT HAS SOME LEVELS OF POWER. HOPEFULLY IT'S NOT GOING TO
14 BE LOOKED UPON THAT WAY, INSTEAD OF, "I HAVE THE POWER OVER
15 THIS, YOU DO NOT," INSTEAD WE SAY, "I HAVE THE ABILITY TO
16 MANAGE THIS TO A SOLUTION, TO A RESOLUTION AND THE
17 ACCOUNTABILITY." SO WHEN A DEPARTMENT COMES UP HERE AND GOES,
18 I DON'T KNOW AND YES, BUT MAYBE, I CAN SIT THERE, "CAN YOU
19 FIND OUT AND FIGURE OUT HOW THIS IS GOING TO WORK SO THAT WE
20 KNOW, SO THAT I DON'T HAVE TO GO THROUGH THE DEPARTMENT HEAD
21 ON SOME OF THESE THINGS BECAUSE YOU'RE GOING TO SOLVE IT FOR
22 ME," WHETHER IT BE RATS RUNNING AROUND IN MARKETPLACE OR
23 ANYTHING, YOU'RE GOING TO SOLVE THAT. WE DON'T NEED TO BE
24 INVOLVED IN THAT LEVEL OF IT. I'M JUST GOING TO SAY, "YOU



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1 BETTER RESOLVE THIS" OR "WOULD YOU SOLVE THIS AND BRING IT
2 BACK TO US." I'M HOPING THAT'S WHERE WE'RE GOING. YES?

3

4 **C.A.O. JANSSEN:** YES.

5

6 **SUP. MOLINA:** ALL RIGHT. SO IF, IN FACT, THAT'S THE CASE, I
7 THINK THE BIGGEST CONCERN I HAVE WITH THIS INTERFERENCE CLAUSE
8 IS THAT I DON'T KNOW WHAT INTERFERENCE MEANS. I MEAN,
9 SOMEBODY'S INTERFERENCE COULD BE SOMEBODY ELSE'S INTERFERENCE
10 AND I THINK THAT'S THE BIGGEST PROBLEM HERE. IT ISN'T DEFINED.
11 AND, MR. FORTNER, HAVE YOU DEFINED "INTERFERENCE" IN THIS?
12 IT'S NOT DEFINED HERE.

13

14 **RAYMOND G. FORTNER, JR.:** MR. CHAIRMAN, SUPERVISOR MOLINA, WE
15 HAVE NOT ATTEMPTED TO DEFINE THE TERM AND WE WERE TRYING TO
16 TAKE THE ESSENCE OF THE BOARD MOTION THAT WAS PASSED AND PUT
17 IT INTO ORDINANCE FORMAT BUT THE DEVELOPMENT OF WHAT
18 INTERFERENCE MEANS IS NOT SOMETHING THAT WE'VE ADDRESSED IN
19 THIS ORDINANCE.

20

21 **SUP. MOLINA:** WELL, HERE, IN LOOKING UP THE WORD "INTERFERE,"
22 IT SAYS, NUMBER ONE, "TO COME INTO OPPOSITION, AS ONE THING
23 WITH ANOTHER". I THINK THAT THAT IS PROBABLY WHAT WE MEAN.
24 THAT, IF WE HAVE OPPOSITION WITH WHAT A DEPARTMENT IS DOING,
25 WE SHOULD NOT INTERFERE. I MEAN, I DON'T KNOW. THAT'S A



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1 DEFINITION IN HERE. IF THE DEPARTMENT IS GOING TO DO THIS IN A
2 PARK, WE SHOULDN'T INTERFERE WITH THE DEPARTMENT DOING THAT.
3 THAT'S IN OPPOSITION TO. I THINK IF WE HAVE OPPOSITION TO
4 SOMETHING, IT SHOULD COME BEFORE THE BOARD AND I THINK THAT,
5 MOST OF THE TIME, THAT'S THE WAY THE DEPARTMENTS OR THE WAY WE
6 OPERATE, THAT WE'RE REALLY INTERFERING WITH WHAT THE PLANS ARE
7 OR HOW THEY'RE GOING TO DO IT. WE CAN'T SAY, "NO, WE DON'T
8 WANT SPLASH PADS IN OUR PARKS" AND THE DEPARTMENTS HAVE
9 DECIDED THEY'RE GOING TO PUT THEM IN. THAT WOULD BE
10 INTERFERING, I GUESS, BUT WHAT ABOUT THIS ONE, WHICH IS ALSO A
11 DEFINITION OF INTERFERENCE, "TO TAKE PART IN THE AFFAIRS OF
12 OTHERS, MEDDLE". THAT'S ALSO THE INTERPRETATION OF INTERFERE.
13 NOW, IF I CALLED-- I MEAN, I HAD QUESTIONS TODAY. FOR EXAMPLE,
14 THERE'S THE EDUCATIONAL CONSULTANTS THAT CAME UP. ABOUT THREE
15 YEARS AGO, I THOUGHT I ASKED A VERY SIMPLE QUESTION OF THE
16 DEPARTMENT OF CHILDREN SERVICES. I ASKED, "HOW MANY FOSTER
17 CARE KIDS ARE ATTENDING MONTEBELLO HIGH SCHOOL AND GARFIELD
18 HIGH SCHOOL?" AND, AFTER A YEAR, I STILL COULDN'T GET THE
19 INFORMATION AND IT WAS TROUBLING FOR ME BECAUSE I THOUGHT,
20 GEE, THERE OUR WARDS, WE SHOULD KNOW HOW MANY KIDS ARE
21 ATTENDING THESE HIGH SCHOOLS. I WANT TO KNOW IF THEY HAVE THIS
22 IEP OR WHATEVER IT'S CALLED. I'M IN THE PROCESS TODAY NOW WITH
23 TRISH OF GETTING IT, I'M GETTING CLOSER TO IT BUT ISN'T IT
24 AMAZING THAT YOU CAN'T GET THAT? NOW, IS THAT INTERFERING? SHE



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1 HAD TO STOP AND SAY, "OH, GOSH, NOBODY'S EVER ASKED US FOR
2 THIS." IS THAT CALLED INTERFERING?

3

4 **RAYMOND G. FORTNER, JR.:** I WOULDN'T THINK THAT THAT WOULD BE
5 INTERFERING IN THE CONTEXT OF WHAT WE HAVE HERE BECAUSE THAT'S
6 SEEKING INFORMATION...

7

8 **SUP. MOLINA:** BUT IT IS-- SOME PEOPLE MAY SAY THAT'S MEDDLING.

9

10 **RAYMOND G. FORTNER, JR.:** WELL, IT'S SEEKING INFORMATION, WHICH
11 IS SPECIFICALLY RESERVED TO INDIVIDUAL BOARD MEMBERS.

12

13 **SUP. MOLINA:** I THINK THAT THAT'S THE CONCERN HERE, IS THAT WE
14 DON'T KNOW WHAT THE DEFINITION IS. IT HAS TO BE DEFINED. NOW,
15 I COULD SEE WHERE WE WOULD OBSTRUCT A DEPARTMENT HEAD FROM
16 MOVING FORWARD IN, YOU KNOW, SOMETHING THE BOARD APPROVED, THE
17 BUDGET APPROVED THAT NOW THEY'RE GOING TO DO IT THIS WAY AND
18 THIS PERSON SAYS, "NO, IN MY DISTRICT, YOU WILL NOT PUT IN
19 SPLASH PADS." LET'S SAY WE DID THAT. THAT WOULD BE DIRECT,
20 THAT WOULD BE INTERFERENCE. BUT I DON'T KNOW THAT, IN ASKING--
21 YEAH, THEY DON'T COLLECT THE INFORMATION THAT WAY. THEY DON'T
22 DO IT BY HIGH SCHOOL. BUT I NEED TO KNOW BY HIGH SCHOOL.
23 "WELL, WE DON'T DO IT THAT WAY." "WELL, CAN YOU PUT SOMETHING
24 IN YOUR COMPUTER SO IT WOULD KICK OUT EVERYBODY WHO GOES TO
25 MONTEBELLO AND GARFIELD HIGH SCHOOL?" IS THAT INTERFERENCE? I



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1 THINK IT NEEDS TO BE DEFINED. AND SO, I HAVE A CONCERN WITH
2 THAT PART OF IT. I DON'T KNOW IF DON DOES OR OTHERS BECAUSE
3 THEY LEFT IT OPEN. SO THAT IS AN ISSUE. SO I DON'T KNOW WHEN
4 YOU PLAN ON DEFINING IT OR I CAN DEFINE IT FOR YOU NOW AND
5 JUST SAY, "TO COME IN OPPOSITION TO". THE END. BECAUSE I
6 THINK-- I DON'T HAVE A PROBLEM WITH THAT. I DON'T WANT TO
7 INTERFERE WITH A DEPARTMENT AND BE IN OPPOSITION TO WHERE
8 THEY'RE GOING. THAT'S NOT MY INTEREST. BUT I DO WANT
9 INFORMATION FROM THE DEPARTMENT. I DO WANT TO ASK THEM
10 RATIONALE FOR THINGS. I WANT JUSTIFICATION FOR CERTAIN THINGS.
11 THAT MIGHT BE CONSIDERED MEDDLING. SO WOULD PEOPLE BE
12 SATISFIED WITH INTERFERENCE DEFINITION TO BE THE FIRST ONE,
13 "TO COME INTO OPPOSITION TO"? SINCE YOU DON'T HAVE IT DEFINED
14 AS YET.

15

16 **RAYMOND G. FORTNER, JR.:** SUPERVISOR, WITHOUT TRYING TO SPLIT
17 THAT HAIR ANY FINER, I'M NOT SURE THAT "COMING INTO OPPOSITION
18 TO" GIVES YOU MUCH MORE OF A SPECIFIC DEFINITION OF WHAT YOU
19 MEAN. THE FACT THAT YOU EXPRESSED THAT YOU'RE OPPOSED TO
20 CERTAIN THINGS...

21

22 **SUP. MOLINA:** I THINK IT'S WHAT WE'VE ALL BEEN SAYING. I KNOW
23 DAVID SAID IT TO ME AT ONE POINT...

24



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1 **RAYMOND G. FORTNER, JR.:** IT'S MORE HAMPERING AND HINDERING, I
2 THINK.

3

4 **SUP. MOLINA:** IT'S CLOSER TO IT. OTHER WORDS, WE EITHER HAVE
5 THE WORD OR WE DON'T HAVE THE WORD BUT, IF WE HAVE THE WORD,
6 WE SHOULD ALL KNOW WHAT IT MEANS. I WANT IT TO MEAN, IN MY
7 INSTANCE, THAT I WOULD NEVER GET INVOLVED IN ANYTHING IN
8 OPPOSITION TO THE DEPARTMENT. THEY'RE ALREADY GOING IN A
9 DIRECTION, YOU KNOW, THEY'RE ENTITLED TO HIRE WHO THEY'RE
10 GOING TO HIRE ACCORDING TO THEIR BUDGET AND I SAY, "NO, NO,
11 NO, DON'T PUT THAT PERSON IN." THAT WOULD BE DIRECT
12 INTERFERENCE. I'M WORRIED ABOUT THE DEFINITION AND MAYBE
13 THAT'S SOMETHING THAT WE MIGHT WANT TO HOLD UNTIL YOU HAVE
14 YOUR PLAN THAT YOU WOULD DESCRIBE IT. I'M CONCERNED ABOUT IT
15 AND I WANT YOU TO KNOW THAT THAT'S MY CONCERN. I DON'T HAVE A
16 DOUBT THAT I CAN TRUST DAVID WITH THE WORD BUT I'M NOT SO
17 SURE-- I CAME IN WITH A DEPARTMENT HEAD THAT, HUH, THAT I HAD
18 PROBLEMS WITH ON RETIREMENT AND OTHER SYSTEMS AND...

19

20 **C.A.O. JANSSEN:** I THINK SECTION B, SUPERVISOR, WAS INTENDED,
21 PROBABLY IN THE ABSENCE OF OR MAYBE EVEN THE INABILITY TO,
22 DEFINE INTERFERE, (B) WAS ADDED AND THAT GIVES BOARD MEMBERS
23 THE DIRECT ABILITY TO DO WHAT YOU'RE DOING AND THAT'S SEEKING
24 INFORMATION DIRECTLY FROM THE DEPARTMENTS. AND, WITH
25 SUPERVISOR KNABE'S AMENDMENT STRIKING "REGARDING CONSTITUENT



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1 CONCERNS", THAT MAKES IT EVEN MORE AVAILABLE TO YOU, IF YOU
2 WILL, TO DO THE KIND OF THING YOU'RE TALKING. AND-- YEAH, IT
3 BROADENS IT. THERE ARE SIMPLE-- I CAN THINK OF SIMPLE
4 INSTANCES OF INTERFERENCE WHERE THE BOARD HAS DIRECTED THAT
5 SOMETHING BE DONE, AN INDIVIDUAL BOARD MEMBER DIRECTS THAT IT
6 NOT BE DONE. THAT IS CLEAR INTERFERENCE. THAT'S AN EASY ONE.
7 DOESN'T HAPPEN A LOT BUT IT DOES HAPPEN BUT THAT'S AN EASY
8 ONE. WHEN IT GETS DOWN TO THE KINDS OF THINGS YOU'RE TALKING
9 ABOUT, IT GETS MUCH MORE DIFFICULT TO ACTUALLY DEFINE WHAT IT
10 MEANS. I DON'T-- I CAN'T DEFINE INTERFERENCE AS ASKING FOR
11 INFORMATION BUT, FROM AN ADMINISTRATIVE STANDPOINT, I DO
12 CONCERN MYSELF WITH THE NUMBERS OF PEOPLE WORKING IN THE
13 COUNTY THAT HAVE THE ABILITY TO SEEK INFORMATION FROM A
14 DEPARTMENT: COMMISSIONS, BOARD MEMBERS, BOARD DEPUTIES AND
15 MULTIPLY IT TIMES FIVE AND BEYOND THAT, THERE HAS TO BE SOME
16 WAY THAT A DEPARTMENT HAS TIME TO MANAGE AS WELL. AND THAT'S A
17 REAL COMPLEXITY THAT WE'RE JUST GOING TO HAVE TO WORK THROUGH.
18 BUT THAT'S A PERSONAL CONCERN THAT I HAVE.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK ONE OF THE PROBLEMS IS
21 THAT, WHEN YOU TAKE OUT THE PHRASE, "ORDER AND INSTRUCT" AND
22 JUST LEAVE "INTERFERE", INTERFERE IS MUCH MORE AMBIGUOUS. I
23 FRANKLY THINK THAT, IF YOU TOOK OUT THE WORD "INTERFERE" AND
24 LEFT "ORDER AND INSTRUCT", IT WOULD BE VERY CLEAR.

25



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1 **C.A.O. JANSSEN:** I THINK THAT MIGHT BE BETTER, ACTUALLY.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** AND I WOULD SUGGEST-- MAYBE, DON,
4 IF YOU WOULD THINK ABOUT THAT WHILE THE DISCUSSION IS GOING ON
5 BECAUSE...

6

7 **SUP. MOLINA:** I THINK THAT'S APPROPRIATE BECAUSE WE DON'T HAVE
8 A RIGHT TO INSTRUCT...

9

10 **C.A.O. JANSSEN:** I THINK THAT'S BETTER...

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** BECAUSE INTERFERE IS IN THE EYES
13 OF THE BEHOLDER. BUT WHAT YOU DON'T WANT IS AN INDIVIDUAL
14 MEMBER-- I MEAN, YOU CAN ALWAYS BRING IT TO THE BOARD AND HAVE
15 THE BOARD INSTRUCT, BUT INDIVIDUAL. SO I WOULD-- THAT MAY BE
16 SOMETHING TO LOOK AT. MS. BURKE?

17

18 **SUP. BURKE:** OKAY, I'M GOING TO...

19

20 **SUP. MOLINA:** WELL, WAIT A MINUTE...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** OH, I'M SORRY!

23

24 **SUP. BURKE:** CAN I JUST GIVE ONE REAL FAST EXAMPLE, GLORIA?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** I'VE JUST BEGUN! [LAUGHTER]

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** SHE WANTED TO SPEAK ON THIS ONE
4 POINT.

5

6 **SUP. MOLINA:** NO, I UNDERSTAND.

7

8 **SUP. BURKE:** OKAY. ALL RIGHT. IN OUR PARKS, THERE MIGHT BE
9 SOMETHING THAT-- A SWIMMING POOL THAT NEEDS TO BE CLEANED.
10 NOW, SOMETIMES IN OUR OFFICE, THEY CALL UP THE EMPLOYEE AND
11 SAY TO THE EMPLOYEE, "CLEAN THE SWIMMING POOL." NOW, SOMETIMES
12 I THINK THAT, IN THE WAY THINGS HAVE BEEN DONE, PEOPLE WOULD
13 CALL SPECIFIC EMPLOYEES AND ASSIGN THEM DUTIES. NOW, THE WAY I
14 UNDERSTAND THIS IS THAT WE DON'T NOW ASSIGN DUTIES TO
15 EMPLOYEES OF DEPARTMENTS. WE DO NOT DIRECT AN EMPLOYEE OF A
16 DEPARTMENT TO DO ANYTHING. WHAT WE DO IS THAT WE THEN CONTACT
17 THE C.A.O.'S OFFICE AND THEY INDICATE TO THE DEPARTMENT HEAD
18 AND WE WOULD EXPECT THAT THIS DOES NOT TAKE TWO WEEKS TO GET
19 DONE, THAT THIS SHOULD BE DONE OR THAT THIS PERSON SHOULD--
20 THAT THIS PROBLEM EXISTS AND IT SHOULD BE CORRECTED. NOW, MY
21 UNDERSTANDING IS ALSO WE WOULD NOT ASSIGN PEOPLE TO DO
22 SPECIFIC CHORES OR RESPONSIBILITIES FROM A DEPARTMENT, THAT
23 THAT WOULD BE DONE IN SOME ORDERLY WAY THROUGH A LINE OF
24 AUTHORITY AND, IN ORDER FOR THIS TO WORK, IT CAN'T BE A LONG
25 DELAY IN THIS LINE OF AUTHORITY. THERE HAS TO BE AN IMMEDIATE



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1 RESPONSE OR YOU'RE GOING TO HAVE OUR DEPUTIES RUNNING OUT
2 TELLING THE DEPARTMENT, WHETHER IT'S D.P.S.S. OR WHETHER OR
3 NOT IT'S CHILD SUPPORT OR WHOEVER IT IS TO DO THIS, THIS AND
4 THIS. AND THE WAY IT WAS EXPLAINED TO ME WHEN I CAME HERE WAS
5 THAT, IN PRIOR YEARS, THE SUPERVISOR WOULD JUST SAY, "JUST DO
6 IT". WELL, "JUST DO IT" IS NOT THE WAY WE DO THINGS NOW, SO
7 THAT'S WHAT I THINK HAS TO BE REALLY CLARIFIED, LINE OF
8 AUTHORITY VERSUS DIRECT CONTACT WITH AN EMPLOYEE OF A
9 DEPARTMENT. AND THAT'S WHAT HAS TO BE CLARIFIED. AND THAT'S MY
10 UNDERSTANDING.

11

12 **C.A.O. JANSSEN:** AND THERE'S AN URGENCY FACTOR TO THAT. IN THE
13 FIFTH DISTRICT, I HAD A CONVERSATION, THEY HAD AN ANIMAL
14 RUNNING WILD IN ALTADENA FRIDAY AFTERNOON, 5:00. WERE THEY
15 SUPPOSED TO CALL THE C.A.O.? AND THE ANSWER IS NO, YOU CALL
16 THE DEPARTMENT AND YOU GET THEM TO FIX IT. SO THERE ARE URGENT
17 MATTERS THAT NEED TO BE DONE THAT WAY. YOU CAN'T GO THROUGH A
18 BUREAUCRACY AND, IF YOU CAN'T GET A RESPONSE ON TYPICAL
19 CONSTITUENT COMPLAINTS WITHIN A REASONABLE TIME, IT ISN'T
20 WORKING, EITHER, YOU'RE ABSOLUTELY RIGHT.

21

22 **SUP. BURKE:** LIKE VACANCIES. AT ONE TIME I KNOW IN D.P.S.S. IN
23 OUR DISTRICT THERE WERE A LOT OF VACANCIES. NOW, I THINK THAT
24 WE PROBABLY HAD DIRECT CONTACT WITH THE DEPARTMENT SAYING,
25 "YOU SHOULD FILL THESE VACANCIES". MY UNDERSTANDING NOW IS IT



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1 WOULD GO IN A DIFFERENT WAY. WE WOULD CONTACT YOUR OFFICE OR
2 WE'D PROBABLY WRITE TO YOUR OFFICE OR CONTACT YOUR OFFICE AND
3 SAY THAT WE BELIEVE THESE VACANCIES SHOULD BE FILLED IN THAT
4 DEPARTMENT.

5

6 **C.A.O. JANSSEN:** RIGHT.

7

8 **SUP. BURKE:** BUT IT'S GOING TO BE CRUCIAL FOR THERE TO BE
9 RESPONSE TIME THAT IS IMMEDIATE RATHER, THAN A TWO WEEK OR A
10 WEEK OR-- RESPONSE TIME, EVEN THOUGH IT'S NOT AN EMERGENCY.

11

12 **C.A.O. JANSSEN:** YES, I AGREE.

13

14 **SUP. BURKE:** I THINK THAT'S THE KEY TO IT. I'M SORRY TO BREAK
15 INTO YOUR TIME.

16

17 **SUP. MOLINA:** WELL, IF YOU REMEMBER CORRECTLY, WE DID A MOTION
18 ON THOSE VACANCIES. THEY'RE STILL TO BE FILLED BUT WE DID A
19 MOTION TO FILL THOSE POSITIONS AND THEY HAVEN'T DONE SO.
20 REMEMBER, WE DID THAT ONE MOTION TOGETHER?

21

22 **SUP. BURKE:** RIGHT, RIGHT.

23

24 **SUP. MOLINA:** SO LET ME UNDERSTAND. SO THE NONINTERFERENCE
25 CLAUSE WOULD BE A NONINSTRUCTIONAL CLAUSE AND IT WOULD SAY, IF



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1 I'M CORRECT, "ANY MEMBER OF THE BOARD OF SUPERVISORS SHALL NOT
2 INSTRUCT ANY COUNTY EMPLOYEE", IS THAT CORRECT?

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** CAN I-- ON THAT-- I JUST WROTE IT.
5 CAN I SUGGEST THE LANGUAGE?

6

7 **SUP. MOLINA:** SURE.

8

9 **SUP. KNABE:** WELL, WE'VE ALREADY BEEN TOLD BY OUR LAWYER.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** "EXCEPT AS OTHERWISE PROVIDED IN
12 THIS CHAPTER, THE BOARD OF SUPERVISORS, AS THE GOVERNING BOARD
13 OF THE COUNTY RETAINS FULL AUTHORITY TO TAKE ANY AND ALL
14 OFFICIAL GOVERNANCE OF THE COUNTY." THAT'S WHAT'S IN THERE
15 NOW. "HOWEVER, NO INDIVIDUAL MEMBER OF THE BOARD OF
16 SUPERVISORS NOR ANY DEPUTY OR ASSISTANT TO ANY MEMBER OF THE
17 BOARD OF SUPERVISORS SHALL GIVE ORDERS TO OR INSTRUCT ANY
18 COUNTY OFFICER OR EMPLOYEE," PERIOD. GET RID OF "A" AND "B".
19 GET RID OF ALL THE OTHER JUNK. THAT WILL-- I THINK THAT'S 95%
20 OF WHAT YOU'RE CONCERNED ABOUT IN TERMS OF INTERFERENCE AND IT
21 SAYS IT. SO THAT MEANS YOU CAN CALL UP AND YOU CAN TELL THEM,
22 "FIX THAT POT HOLE" OR "WHAT ABOUT THE WEATHER" OR ANYTHING,
23 YOU JUST CAN'T ORDER THEM TO DO ANYTHING.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** SO YOU JUST HAVE ONE SECTION THEN, NOT AN "A"
2 AND A "B". ONE SECTION.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** I'LL HAVE IT TYPED UP.

5

6 **SUP. MOLINA:** I THINK THAT'S CLEARER. I THINK BECAUSE THAT
7 ACHIEVES THE GOAL AND IT'S MUCH CLEARER THAT WE DO NOT WANT TO
8 GET INVOLVED IN GIVING DIRECTION AND TELLING DEPARTMENTS WHAT
9 TO DO. THE C.A.O. WILL BE GIVING THAT GUIDANCE. THEY'LL SEEK
10 OUR INPUT AND SO ON, SO THAT'S BETTER THAN A NEGATIVE OF
11 NONINTERFERENCE.

12

13 **SUP. KNABE:** WELL, CAN I JUST-- I MEAN, THE COUNTY COUNSEL JUST
14 TOLD US, BY LAW, THAT WE CAN'T INSTRUCT OR DIRECT, IS THAT
15 CORRECT?

16

17 **SUP. BURKE:** BUT HE NEVER STOPPED ANYONE FROM DOING IT.

18

19 **SUP. KNABE:** WELL, NOR WILL THIS. YOU THINK I'M GOING TO GIVE
20 UP THE RIGHT TO PICK UP THE PHONE ASK CALL THE DEPARTMENT
21 HEAD? ABSOLUTELY NOT!

22

23 **SUP. MOLINA:** WHAT ARE THE PENALTIES FOR DON DOING THAT? [
24 LAUGHTER]

25



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The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** NO, BUT I MEAN-- BUT YOU'RE SAYING THAT. I MEAN,
2 YOU KNOW, THE ABILITY TO COMMUNICATE...

3

4 **SUP. MOLINA:** BUT IT'S NOT INSTRUCT THEM, IT'S NOT INSTRUCT
5 THEM...

6

7 **SUP. KNABE:** OH, I SEE WHAT YOU MEAN. I MEAN, I'M NOT GOING TO
8 CALL THEM AND TELL THEM WHAT TO DO BUT, I MEAN, WANT THE
9 ABILITY TO PICK UP THE PHONE AND CALL THE DEPARTMENT.

10

11 **C.A.O. JANSSEN:** ABSOLUTELY.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** ABSOLUTELY.

14

15 **C.A.O. JANSSEN:** THIS DOES NOT PREVENT. NO, THIS ENCOURAGES
16 THAT...

17

18 **SUP. KNABE:** OH, OKAY...

19

20 **SUP. MOLINA:** NO, THIS DOES NOT PREVENT IT. I THINK THE
21 LANGUAGE IS CLEANER AND CLEARER...

22

23 **C.A.O. JANSSEN:** NO, NO, NO, IT IS, IT IS MUCH BETTER LANGUAGE.

24



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1 **SUP. MOLINA:** YOU CANNOT CALL THEM UP AND SAY, "DO NOT INSTALL
2 SPLASH PADS IN MY PARK." YOU CANNOT DO THAT.

3

4 **SUP. ANTONOVICH:** IF YOU DELETED SECTION "A" AND JUST HAD
5 SECTION "B" THEN YOU WOULD HAVE THE ABILITY OF INDIVIDUAL
6 MEMBERS OF THE BOARD AND THEIR DEPUTIES AND ASSISTANTS MAY
7 SEEK INFORMATION DIRECTLY FROM COUNTY OFFICERS AND EMPLOYEES
8 REGARDING COUNTY OPERATIONAL PROGRAMS. THEY MAY SEEK
9 ASSISTANCE DIRECTLY FROM COUNTY OFFICERS AND EMPLOYEES. THAT
10 ALLOWS YOU THAT OPPORTUNITY TO HAVE THAT DISCUSSION. SECTION
11 "A" PREVENTS THAT FROM OCCURRING.

12

13 **SUP. MOLINA:** NO, IT DOESN'T, IT DOES NOT.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M PROPOSING WE GET RID OF "A"
16 AND "B" AND JUST HAVE ONE NEW SENTENCE AFTER THE FIRST
17 SENTENCE THAT IS THAT THE ONLY THING WE-- THE ONLY NEW
18 ADDITION TO THIS IS YOU CAN'T ORDER OR INSTRUCT A DEPARTMENT
19 HEAD OR AN OFFICER OF THE COUNTY. PERIOD. YOU CAN PICK UP THE
20 PHONE AND YOU CAN CALL THEM, YOU CAN DO IT FOR CONSTITUENTS,
21 YOU CAN DO IT ON BROAD POLICY ISSUES BUT THE ONLY THING THAT
22 THIS IS GOING TO SAY THAT YOU CAN'T DO IS YOU CAN'T GIVE
23 ORDERS TO AN OFFICER, AS AN INDIVIDUAL OR A MEMBER OF YOUR
24 STAFF AS AN INDIVIDUAL. THAT'S ALL. AS A BOARD, WE CAN DO IT



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1 BUT, AS INDIVIDUALS, WE CAN DO EVERYTHING ELSE BUT THAT.
2 THAT'S THE WAY IT WORKS, IN THE CITY AND EVERYWHERE ELSE.

3

4 **SUP. MOLINA:** THAT'S RIGHT. I THINK THAT THAT IS MUCH CLEANER.
5 THAT'S RIGHT. I THINK THAT IS MUCH CLEANER, IT MAKES MORE
6 SENSE TO ME. I DON'T WANT ANY OTHER SUPERVISOR, YOU KNOW,
7 BLOCKING WHAT THIS BOARD HAS DECIDED, ABSOLUTELY NOT. SO THIS
8 IS CLEANER. IT'S MORE EFFECTIVE, EVERYBODY GETS TO KNOW WHAT'S
9 GOING ON AND IF WE WANT TO CHANGE A DIRECTION OF A DEPARTMENT
10 HEAD, YOU HAVE TO BRING IN A MOTION THAT SAYS THAT, EVEN IF I
11 DON'T WANT SPLASH PADS IN MY PARKS, I COULD BRING IN A MOTION
12 AND THE REST OF US COULD APPROVE IT. THAT DOESN'T MEAN I COULD
13 TELL THEM SINGULARLY TO DO IT IN MY AREA OR ANOTHER.

14

15 **SUP. KNABE:** WHERE IS THIS PART? I MEAN, DO YOU HAVE IT IN
16 WRITING SOMEWHERE?

17

18 **SUP. MOLINA:** HE'S GOING TO WRITE IT UP.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S BEING WRITTEN RIGHT NOW.

21

22 **SUP. MOLINA:** THAT, TO ME, IS CLEANER BECAUSE THE OTHER ONE WAS
23 NOT DEFINED. ALL RIGHT. MS. BURKE BROUGHT UP SOMETHING THAT
24 CONCERNS ME A LITTLE BIT BUT I'M NOT SO SURE. SHE SAID, "WE



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1 ARE JUST LEGISLATIVE, WE'RE NOT EXECUTIVE." UNDER THE CHARTER,
2 IS THAT GOING TO CHANGE THAT? IS THAT WHAT THIS DOES AS WELL?

3

4 **RAYMOND G. FORTNER, JR.:** YES, SUPERVISOR. THE CHARTER...

5

6 **SUP. MOLINA:** I UNDERSTAND, BUT SHE SAID DIFFERENTLY AND SO I
7 WANT TO MAKE SURE THAT-- I'M HOPING THAT'S NOT THE CASE
8 BECAUSE ONE OF THE UNIQUENESS ABOUT COMING ON THE BOARD OF
9 SUPERVISORS, AND I SERVED IN THE LEGISLATURE AND I SERVED ON
10 THE CITY COUNCIL BEFORE COMING HERE, IS THIS IS, FOR THE FIRST
11 TIME, THAT I SERVED AS BOTH THE EXECUTIVE AND THE LEGISLATIVE.
12 IN THE LEGISLATURE, I WAS EXCLUSIVELY LEGISLATIVE. WE PASSED
13 LAWS ALL DAY LONG, WE HAD NO AUTHORITY TO REVIEW THEIR
14 IMPLEMENTATION OR EVEN ASK DEPARTMENT HEADS, WE HAD TO GO
15 THROUGH THE AUDIT COMMITTEE IN ORDER TO DO THAT. WHEN I WAS ON
16 THE CITY COUNCIL, I WAS AGAIN MOSTLY LEGISLATIVE. THE ONLY
17 OPPORTUNITY WE REALLY HAD IS OTHER THAN ASKING QUESTIONS OR
18 GATHERING INFORMATION, NO DIRECT INVOLVEMENT IN ANY KIND OF
19 EXECUTIVE ASPECT OF IT, INCLUDING HIRING OR FIRING. THAT WAS
20 EXCLUSIVELY THAT OF THE MAYOR. SO I WANT TO UNDERSTAND HERE,
21 ARE WE CHANGING THAT PART OF IT? MS. BURKE SAID SO AND I WANT
22 TO UNDERSTAND THAT WE WOULD STILL HAVE EXECUTIVE
23 RESPONSIBILITIES, EVEN THOUGH WE ARE EXECUTIVE, MEANING WE'RE
24 NOT GOING TO HIRE AND FIRE DEPARTMENT HEADS BUT WE ARE GOING
25 TO HIRE AND FIRE OUR C.E.O., OUR LAWYER, I THINK OUR AUDITOR.



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1 I DON'T KNOW HOW FAR IT GOES. AND SO I WANT TO UNDERSTAND THAT
2 WE'RE NOT-- THIS DOES NOT TAKE AWAY THOSE EXECUTIVE
3 RESPONSIBILITIES, IT JUST SEES THAT, UNDER DEPARTMENT HEADS.
4 WE ARE NOW DEFERRING OR THIS IS NOW BEING HANDLED BY THE
5 C.E.O. AND HE IS HANDLING THOSE MANAGEMENT RESPONSIBILITIES
6 DOESN'T TAKE AWAY OUR EXECUTIVE RESPONSIBILITIES. IS THAT
7 CORRECT?

8

9 **RAYMOND G. FORTNER, JR.:** THE PURPOSE, AS I UNDERSTAND IT, IN
10 THE WAY A CHARTER AMENDMENT WOULD BE DRAFTED, WHICH IS WHAT
11 YOU NEED TO MAKE IT REALLY HAPPEN, IS THAT IT IS AN
12 ADMINISTRATIVE FUNCTION THAT IS BEING DELEGATED MORE THAN THE
13 EXECUTIVE FUNCTION. THERE ARE CERTAIN EXECUTIVE FUNCTIONS THAT
14 WOULD REMAIN WITH THE BOARD AND IT WOULD DEPEND ON THE
15 ULTIMATE LANGUAGE OF THE CHARTER HOW THAT PLAYED OUT. BUT THE
16 MAJOR PURPOSE HERE IS THE DELEGATION OF A GREAT DEAL OF
17 ADMINISTRATIVE RESPONSIBILITIES.

18

19 **SUP. MOLINA:** ALL RIGHT. SO I WANT US TO UNDERSTAND.

20

21 **SUP. BURKE:** AND I THINK WHAT I SAID WHEN I STARTED OUT IS THAT
22 WE WOULD CONTINUE TO APPOINT COMMISSIONERS, WHICH IS AN
23 EXECUTIVE RESPONSIBILITY, BUT I THINK THAT WHERE I PROBABLY
24 OVERSTATED WAS THAT THERE IS STILL A-- WE'RE NOT ELIMINATING
25 SEPARATION OF POWERS OR THAT WE STILL HAVE-- WE ARE NOT



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1 TOTALLY SAYING THAT WE HAVE ALL THREE POWERS. WE'RE GIVING
2 SOME RESPONSIBILITIES THAT ARE UNDER THE EXECUTIVE TO THE
3 C.E.O.

4

5 **SUP. MOLINA:** I UNDERSTAND, BUT THAT DOESN'T TAKE AWAY OUR
6 EXECUTIVE...

7

8 **SUP. BURKE:** BUT WE AREN'T MICROMANAGING. I THINK THAT'S THE
9 THING THAT I'M TRYING TO SAY.

10

11 **SUP. MOLINA:** WELL, I KNOW, MS. BURKE, I JUST WANT US TO BE
12 CAREFUL. THERE'S NO DOUBT, WE ARE NOW TAKING THE
13 ADMINISTRATIVE RESPONSIBILITIES THAT WE'VE HAD UNDER THE
14 DEPARTMENTS AND WE'RE GIVING THEM, THE ADMINISTRATIVE
15 RESPONSIBILITIES, TO THE C.E.O., C.A.O., WHATEVER WE'RE GOING
16 TO DETERMINE THAT'S CALLED, THAT'S FINE. I JUST DON'T WANT IT
17 TO TAKE AWAY, IN THE OVERALL CHARTER EXPLANATION, OR WHATEVER
18 THE BIGGER ONE IS, THAT WE ARE STILL BOTH EXECUTIVE AND
19 LEGISLATIVE HERE. I THINK IT'S DEFINED THAT WAY. ALL RIGHT.
20 THAT'S MY ONLY ISSUE.

21

22 **SUP. BURKE:** OKAY.

23

24 **SUP. MOLINA:** NOW, THE OTHER ISSUE ON THIS IS WE'VE GOT TO BE
25 ABLE TO DO AN EVALUATION BECAUSE THIS SOUNDS LIKE IT WOULD



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1 WORK VERY WELL BUT, IF YOU HAD A REAL LOUSY C.A.O., IT MAY NOT
2 WORK WELL AND THERE HAS TO BE A MECHANISM OF HOW TO MAKE IT
3 MORE EFFECTIVE BECAUSE I'M LOOKING AT THE ACCOUNTABILITY ISSUE
4 AND IT IS EASIER FOR ME TO HOLD ONE PERSON ACCOUNTABLE THAN IT
5 IS TO HOLD A LOT OF DEPARTMENT HEADS. AND SO, AGAIN, EVERYBODY
6 SAYS, "OH, DON'T WORRY ABOUT IT BECAUSE, YOU KNOW, YOU CAN
7 ALWAYS HIRE AND FIRE THE EXECUTIVE" BUT THAT'S NOT AS EASY AS
8 IT LOOKS AND THAT'S CERTAINLY NOT THE EXTREME THAT YOU WANT TO
9 GO TO WHEN SOMETHING ISN'T-- ONE LITTLE BIT ISN'T FUNCTIONING.
10 SO HOW DO YOU MAKE IT MORE EFFECTIVE, I THINK, IS A MATTER OF
11 GOING THROUGH AN EVALUATION. SO I HAVE A MOTION THAT I'D LIKE
12 TO PUT IN. MY ONLY CONCERN IS THAT I'M NOT SURE ABOUT WHEN IS
13 A GOOD TIMELINE FOR THIS EVALUATION. SO DURING-- I'D LIKE TO
14 ADD THIS, THAT, "DURING THIS INTERIM PERIOD" AND, AGAIN, WE'RE
15 LOOKING AT WHAT THAT INTERIM MIGHT BE, "THE BOARD OF
16 SUPERVISORS WILL REQUEST THAT THE LOS ANGELES COUNTY ECONOMY
17 AND EFFICIENCY COMMISSION PREPARE A COMPREHENSIVE REPORT ON
18 THE ISSUES, THE CHALLENGES AND THE CONSEQUENCES OF THIS NEW
19 SYSTEM OF ADMINISTRATIVE GOVERNANCE. SUCH REPORT WILL EXAMINE
20 SPECIFIC INDICATORS OF RESPONSIVENESS, INCLUDING EFFICIENCY,
21 COORDINATION AND ACCOUNTABILITY, AMONG OTHERS UNDER THIS NEW
22 STRUCTURE AND WILL PROVIDE RECOMMENDATIONS TO THE BOARD PRIOR
23 TO THE BOARD SUBMITTAL TO THE VOTERS OF A CHARTER AMENDMENT OF
24 REFORM TO THE COUNTY'S GOVERNANCE STRUCTURE." NOW, WE DON'T
25 KNOW IF THAT'S GOING TO HAPPEN OR NOT HAPPEN. [LAUGHTER]



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1

2 **SUP. MOLINA:** THERE'S STILL DEBATE AN INTERFERENCE.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** TRYING TO FIND A SYNONYM FOR
5 INTERFERENCE.

6

7 **SUP. MOLINA:** LOOK IT UP. I LOOKED IT UP.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** I DID. I HAVE THE THESAURUS RIGHT
10 HERE AND THE WORD I PREFER IS KIBITZING. [LAUGHTER]

11

12 **SUP. MOLINA:** WHICH ONE WAS IT?

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** KIBITZING, IT'S ACTUALLY,
15 ACCORDING TO MY DICTIONARY DOT COM, IT'S A SYNONYM FOR
16 INTERFERENCE. SO, WHO KNEW? WE'RE WORKING ON THAT. ALL RIGHT.
17 SO...

18

19 **SUP. MOLINA:** WELL, IF I COULD JUST PUT IN A MOTION AND MY
20 CONCERN WITH MY OWN MOTION IS THAT I DO WANT AN EVALUATION.
21 NOW, WHAT CONCERNS ME IS THE TIMEFRAME, DAVID, OF WHEN YOU'RE
22 GOING TO HAVE THIS UP AND RUNNING SO ANYBODY COULD EVALUATE
23 ANYTHING RIGHT AND THEN THE ISSUE IS UP AND RUNNING, HIRED UP,
24 STAFFED UP, IN FULL OPERATION. WHEN DO YOU SEE THAT HAPPENING,
25 MORE OR LESS? IN YOUR LIFETIME HERE OR NOT? [LAUGHTER]



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1

2 **C.A.O. JANSSEN:** WELL, PROBABLY WE OUGHT TO DO THE POSITIONS IN
3 THE BUDGET, SO PROBABLY JULY 1. DO IT IN...

4

5 **SUP. MOLINA:** AND SO THE TIMEFRAME THAT WE WOULD HAVE IN ORDER
6 TO PUT THIS CHARTER AMENDMENT UP FOR-- BY THE VOTERS WOULD BE
7 WHAT TIMEFRAME?

8

9 **C.A.O. JANSSEN:** WELL, YOU TALKED JUNE OF '08 AND THAT WOULD BE
10 THE...

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** FEBRUARY IS PROBABLY THE DEADLINE
13 BUT I THINK WE WERE TALKING, LAST TIME WE DISCUSSED THIS, THAT
14 YOU WANTED TO BE HERE WHEN WE WRAPPED IT UP, SO I THINK WE
15 SHOOT FOR THE END OF DECEMBER, MIDDLE OF DECEMBER. IF YOU PUT--
16 - YOU DON'T HAVE A TIMEFRAME.

17

18 **SUP. MOLINA:** WELL, THAT'S WHY I'M ASKING...

19

20 **C.A.O. JANSSEN:** WELL, SHE DIDN'T KNOW...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I WOULD SAY 90 TO 120 DAYS. I
23 MEAN, IF YOU DID 120 DAYS, YOU'D HAVE IT-- BY MID JULY, YOU'D
24 HAVE THE RECOMMENDATION AND I THINK THAT GIVES YOU PLENTY OF
25 TIME.



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1

2 **C.A.O. JANSSEN:** THAT WOULD WORK, YEAH.

3

4 **SUP. MOLINA:** WELL, WAIT A MINUTE.

5

6 **C.A.O. JANSSEN:** JULY, AUGUST, SEPTEMBER.

7

8 **SUP. MOLINA:** LET ME UNDERSTAND THAT. HE'S GOING TO IMPLEMENT
9 IT ON JULY 1ST...

10

11 **C.A.O. JANSSEN:** WELL, WE'LL BE MOVING TOWARD IT BEFORE THEN,
12 SUPERVISOR, I JUST DON'T WANT ON MAY THE 1ST, FOR YOU, BECAUSE
13 I KNOW YOU'RE GOING TO DO IT...

14

15 **SUP. MOLINA:** WE KNOW THAT!

16

17 **C.A.O. JANSSEN:** WHEN I DON'T HAVE ANY INFRASTRUCTURE TO
18 RESPOND TO DO IT WITHIN A WEEK, SO WE ARE GOING TO MOVE TO
19 IMPLEMENT AS QUICKLY AS POSSIBLE BUT THE BUDGET ISSUES WILL
20 PROBABLY BE JULY 1, SO THE SAFEST DATE FOR FALL
21 IMPLEMENTATION, WHEN WE ALL BETTER UNDERSTAND WHAT WE'RE
22 TALKING ABOUT WHEN WE TALK ABOUT WHATEVER THE SYNONYM IS, JULY
23 1. SO IF YOU'RE GOING TO DO 90 DAYS, YOU'D HAVE JULY, AUGUST,
24 SEPTEMBER, OCTOBER, YOU'D HAVE FOUR MONTHS FOR THEM TO REVIEW
25 WHAT WE'RE DOING.



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1

2 **SUP. MOLINA:** BUT YOU WOULDN'T BE FULLY OPERATIONAL BY THEN.

3

4 **C.A.O. JANSSEN:** NO. I MEAN, I'M NOT SURE EXACTLY WHAT THEY
5 WOULD REVIEW BUT WE'RE ALL GOING TO KNOW OURSELVES WHETHER
6 IT'S WORKING OR NOT. WE'RE NOT GOING TO NEED SOMEBODY OUTSIDE
7 TO COME IN AND TELL US.

8

9 **SUP. MOLINA:** AND MY INTEREST IS THAT I THINK IT'S GOING TO
10 WORK. I'M NOT REALLY THAT CONCERNED ABOUT THAT PART OF IT. I
11 WOULD RATHER-- I THINK WHAT-- FIRST OF ALL, THIS CAN BE DONE
12 BY ORDINANCE COMPLETELY, RIGHT?

13

14 **C.A.O. JANSSEN:** WELL, WHAT YOU'RE DOING CAN BE BUT IT STILL
15 HAS THE BOARD INVOLVED IN APPOINTING THE DEPARTMENT HEADS.
16 THAT TAKES A CHARTER CHANGE.

17

18 **SUP. MOLINA:** SO THAT'S THE ONLY PART THAT WE WOULD HAVE TO
19 TAKE OUT OF THE CHARTER?

20

21 **C.A.O. JANSSEN:** IS THAT RIGHT?

22

23 **RAYMOND G. FORTNER, JR.:** THAT, SUPERVISOR, AND THERE ARE
24 PROVISIONS IN THE CHARTER REQUIRING DEPARTMENT HEADS TO REPORT
25 TO THE BOARD. WE WOULD WANT TO ADDRESS THOSE SPECIFIC-- MORE



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1 OF A TECHNICAL AMENDMENT TO THE CHARTER TO CONFORM IT TO THE
2 C.A.O. HAVING THE POWER TO HIRE, FIRE AND SUPERVISE.

3

4 **SUP. MOLINA:** BUT LET ME UNDERSTAND THIS CORRECTLY. RIGHT NOW,
5 WE'RE GOING TO IMPLEMENT IT, RIGHT? BY THIS ORDINANCE THAT WE
6 ARE PASSING. SO WHAT DOES THAT MEAN? DOES THAT MEAN THAT IT'S
7 REALLY NOT A-- YOU CAN'T FORCE IT TO HAPPEN. IF A DEPARTMENT
8 HEAD REFUSES TO GO UNDER THIS MECHANISM, THAT MEANS-- SO IT'S
9 A PRACTICAL OPERATION...

10

11 **C.A.O. JANSSEN:** AS A PRACTICAL MATTER, IF A DEPARTMENT HEADS
12 DECIDES THAT THEY DON'T WANT TO PLAY BALL, I WOULD COME TO THE
13 BOARD AND SAY, "THIS DEPARTMENT HEAD SHOULD BE TERMINATED" AND
14 THEN YOU DECIDE WHETHER OR NOT YOU'RE GOING TO DO IT AND, IF
15 YOU'RE NOT GOING TO DO IT ON THE ADVICE OF THE C.A.O., YOU'RE
16 STARTING TO UNRAVEL THE ORGANIZATION THAT YOU'RE CREATING,
17 RIGHT?

18

19 **SUP. MOLINA:** ALL RIGHT. SO THEN, RIGHT NOW, AS IT IS, YOU
20 WOULD RECOMMEND TO US WHO WOULD BE TERMINATED?

21

22 **C.A.O. JANSSEN:** HIRED OR FIRED THE WAY WE JUST DID CHILD
23 SUPPORT SERVICES APPOINTMENT, RIGHT? I DID THE INTERVIEWS.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** BUT IF WE DID THE CHARTER CHANGE, YOU WOULD
2 JUST...

3

4 **C.A.O. JANSSEN:** RIGHT. CORRECT.

5

6 **SUP. MOLINA:** THAT'S THE DIFFERENCE.

7

8 **C.A.O. JANSSEN:** THAT'S THE DIFFERENCE.

9

10 **SUP. MOLINA:** THE REASON IS-- THAT I ASKED THE QUESTION IS TWO,
11 BECAUSE I WANT TO TALK ABOUT THE SUNSET AS WELL. THE OTHER
12 ISSUE TO ME IS THE OPPORTUNITY TO HAVE AN EVALUATION AS TO HOW
13 IT DOES WORK. I APPRECIATE THE THINGS THAT MIKE ANTONOVICH HAS
14 SAID AND I DON'T WANT, YOU KNOW, I WORKED TOO HARD TO GET HERE
15 AND MY COMMUNITY WORKED TOO HARD TO HAVE A SEAT AT THIS TABLE,
16 SO I AM CONCERNED ABOUT THAT PART OF IT AND ENTRUSTING IT TO
17 DAVID JANSSEN, TO ME IS NOT A PROBLEM BUT IT DEPENDS ON WHO IT
18 IS AND HOW THEY HANDLE IT. IT'S LIKE ANYTHING ELSE, IT DEPENDS
19 ON THE INDIVIDUAL THAT ADMINISTERS THE RESPONSIBILITY AS TO
20 HOW THE WORK IS CARRIED OUT. AND MY CONCERN IS THAT I WOULD
21 LIKE AN OPPORTUNITY TO HAVE THAT KIND OF AN EFFICIENCY
22 EVALUATION AND I DON'T HAVE ENOUGH TIME, UNDER THIS SCENARIO,
23 TO HAVE AN EFFICIENCY EVALUATION. AND THAT'S THE CONCERN I
24 THINK I HAVE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** I REALLY DO BELIEVE THAT-- AND THERE MAY NOT
2 BE CONSENSUS BUT I THINK WE WILL KNOW OURSELVES WHETHER OR NOT
3 IT'S WORKING AND THERE'S NOTHING AN OUTSIDE BODY, ECONOMY
4 EFFICIENCY OR ANYBODY ELSE THAT COULD TELL US THAT WE DON'T
5 ALREADY KNOW, EITHER IN OUR GUT, THAT THIS IS NOT WORKING. AND
6 FOR WHATEVER-- YOU DON'T NEED A REASON, EVEN, BUT THAT IT'S
7 NOT WORKING AND WE'RE GOING TO KNOW THAT BY THE FALL.

8

9 **SUP. MOLINA:** ALL RIGHT. SO IF I SAID THAT THIS REPORT SHOULD
10 COME BACK IN SEPTEMBER, WOULD THAT BE AN ACCEPTABLE, AT LEAST
11 INITIAL EVALUATION? BECAUSE I WANTED TO PUT IN A TIMEFRAME AND
12 I DON'T KNOW...

13

14 **C.A.O. JANSSEN:** NO, I THINK SEPTEMBER WOULD BE FINE IF THAT'S
15 YOUR INTENT. I'M NOT SURE WHAT THEY'RE GOING TO BE ABLE TO ADD
16 TO THE DISCUSSION, THAT'S ALL.

17

18 **SUP. MOLINA:** I'M SORRY?

19

20 **C.A.O. JANSSEN:** I'M NOT SURE WHAT THEY'RE GOING TO BE ABLE TO
21 ADD TO THE DISCUSSION, THAT'S ALL BUT SEPTEMBER I THINK WOULD
22 BE A REASONABLE TIMEFRAME IF YOU'RE GOING TO ASK THEM TO DO
23 SOMETHING.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** WELL, I DO WANT THEM. I WANT THEM TO PREPARE A
2 COMPREHENSIVE REPORT ON THE ISSUES, CHALLENGES AND THE
3 CONSEQUENCES OF THE NEW SYSTEM. I MEAN, THAT'S WHY I'M ASKING
4 YOU WHEN WOULD BE A GOOD TIME.

5

6 **C.A.O. JANSSEN:** RIGHT, SEPTEMBER.

7

8 **SUP. MOLINA:** SO IS SEPTEMBER GOOD OR IS IT A YEAR FROM
9 SEPTEMBER?

10

11 **C.A.O. JANSSEN:** WELL, A BETTER DATE WOULD BE A YEAR FROM
12 SEPTEMBER.

13

14 **SUP. MOLINA:** BUT IN THE INTERIM...

15

16 **C.A.O. JANSSEN:** BECAUSE IT'S GOING-- FRANKLY, SUPERVISOR, IT
17 IS GOING TO TAKE US MONTHS FOR THE THREE PARTIES HERE-- WELL,
18 THE FOUR, DEPARTMENT STAFF, DIRECTORS, BOARD DEPUTIES, BOARD
19 MEMBERS, C.A.O., FIVE PARTIES, TO FIGURE OUT HOW WE EVEN WANT
20 TO OPERATE BEFORE YOU CAN START EVALUATING WHAT IT MEANS. I
21 DON'T THINK-- WELL, AS A PRACTICAL MATTER, I DON'T THINK
22 THERE'S TIME TO DO THAT BETWEEN NOW AND THE END OF THE YEAR.

23

24 **SUP. MOLINA:** WELL, AGAIN AND I'M TRYING TO UNDERSTAND THE
25 URGENCY THEN OF A CHARTER AMENDMENT AT ALL IN THIS PROCESS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OTHER THAN, YOU KNOW, JUST, IT'S SORT OF LIKE THAT WHOLE
2 INFORMAL KIND OF THING, YOU WOULD JUST COME TO US AND SAY,
3 "YOU KNOW, THAT DEPARTMENT HEAD IS NOT WORKING OUT, I THINK WE
4 NEED TO DISMISS HIM," I DON'T THINK IF YOU EVER CAME TO US AND
5 SAID THAT NOW, THAT WE WOULD NOT TAKE TO HEART WHAT YOU SAY
6 AND I THINK THAT IS THE ONLY DIFFERENCE HERE, I GUESS, BECAUSE
7 WE WOULD ADHERE TO ALL THE OTHER RESPONSIBILITIES, RIGHT? BUT
8 LEGALLY THE ONLY WAY THAT HE COULD REMOVE A DEPARTMENT HEAD
9 WOULD BE THROUGH OUR-- THROUGH COMING TO US. AND THE ONLY
10 DIFFERENCE IN HIRING A DEPARTMENT HEAD WOULD BE-- WOULDN'T
11 PROHIBIT US, IS TO SAY, "YOU DO THE INTERVIEWS, YOU MAKE A
12 RECOMMENDATION." WE WOULD MAKE A RECOMMENDATION AND WE
13 WOULDN'T SAY IT WOULD HAVE TO BE THREE PEOPLE OR ANYTHING,
14 JUST RECOMMEND A PERSON THAT WOULD BE IN CHARGE OF THE
15 DEPARTMENT AND WE WOULD-- SO WE COULD-- WE ARE BASICALLY UNDER
16 THIS-- UNDER THE WAY THIS ORDINANCE IS WRITTEN, YOU'RE
17 BASICALLY GIVING HIM THAT AUTHORITY, CORRECT? OTHER THAN THE
18 CHARTER DOES NOT-- THE CHARTER PROHIBITS YOU FROM HOW YOU DO
19 IT. IT DOESN'T SAY...

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** IF I CAN-- ON THAT QUESTION...

22

23 **SUP. MOLINA:** SURE.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** ...BECAUSE IT'S A GOOD-- THERE'S A
2 BIG DIFFERENCE BETWEEN THE ORDINANCE AND THE CHARTER.

3

4 **SUP. MOLINA:** ALL RIGHT.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** AND I GUESS IT COMES DOWN TO THE
7 POINT-- TO THE QUESTION OF: DOES GOVERNANCE MATTER AT ALL? AND
8 I THINK GOVERNANCE DOES MATTER. HOW YOU STRUCTURE AN
9 ORGANIZATION, HOW YOU DEFINE THE CHAIN OF COMMAND AND HOW
10 STABLE THAT STRUCTURE IS IS VERY IMPORTANT. AN ORDINANCE COULD
11 BE REPEALED ON ANY GIVEN TUESDAY AND A CHARTER AMENDMENT
12 REQUIRES A VOTE OF THE PEOPLE AND IT CAN'T BE DONE
13 WHIMSICALLY. I HONESTLY BELIEVE, GLORIA, THAT-- AND I THINK
14 YOU'RE IN A POSITION TO KNOW IT BETTER THAN THE OTHER THREE
15 BECAUSE THE TWO OF US SERVED ON THE CITY COUNCIL, WHERE WE DID
16 NOT HAVE THE POWER TO HIRE AND FIRE DEPARTMENT HEADS. AND--
17 THAT CAME UNDER THE MAYOR'S JURISDICTION, HE WAS THE C.E.O.
18 UNDER THE CHARTER. IT NEVER PREVENTED ME OR YOU FROM ACCESSING
19 AND FROM INFLUENCING ADMINISTRATIVE POLICY AND PUBLIC POLICY
20 IN ANY WAY, SHAPE OR FORM, SOMETIMES THROUGH JAW BONING AND
21 SOMETIMES THROUGH COUNCIL ACTIONS BUT, AT THE END OF THE DAY,
22 EVERY DEPARTMENT HEAD KNEW THAT HE OR SHE WAS ULTIMATELY
23 ACCOUNTABLE TO TOM BRADLEY IN THOSE DAYS OR TO WHOEVER THE
24 MAYOR WAS AND THERE'S GOT TO BE, NO MATTER HOW MANY
25 DEFINITIONS FOR NONINTERFERENCE OR INSTRUCTIONS OR WHATEVER IT



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1 IS WE COME UP WITH, THERE'S GOT TO BE A CLEAR CHAIN OF
2 COMMAND. AND ONE OF THE THINGS THAT'S MISSING IN THIS
3 ORGANIZATION IS A CLEAR CHAIN OF COMMAND. I SAID IT LAST TIME,
4 I'M GOING TO SAY IT AGAIN, IT'S NOT THAT WE'RE GIVING UP ANY
5 POWER. THE NOTION THAT WE INDIVIDUALLY HAVE ALL THIS POWER IS
6 A MYTH. NOBODY HAS THE POWER. WE MAY HAVE THE POWER, ON ANY
7 GIVEN ISSUE OR THE INFLUENCE ON ANY GIVEN ISSUE, TO GET THIS
8 DONE, TO GET THE LANDSCAPING DONE, TO GET THE POOL PUT IN THE
9 PARK, TO GET THE LANDSLIDE FIXED BUT, IN THE MACRO SENSE, WE
10 DON'T HAVE-- INDIVIDUALLY, WE DON'T HAVE THE POWER. AND, OF
11 COURSE, THE C.A.O. DOESN'T HAVE THE POWER, EITHER, BECAUSE
12 GOVERNANCE MATTERS, THE STRUCTURE OF THE GOVERNANCE SYSTEM OF
13 THIS COUNTY DOES NOT GIVE HIM THE AUTHORITY. HE IS AN
14 ADMINISTRATIVE OFFICER. HE IS NOT AN EXECUTIVE OFFICER.
15 THERE'S A BIG DIFFERENCE. SO WE DON'T INDIVIDUALLY HAVE THE
16 AUTHORITY, HE DOESN'T HAVE THE AUTHORITY SO NOBODY HAS
17 AUTHORITY.

18

19 **SUP. MOLINA:** BUT YOU CAN DELEGATE AUTHORITY AND THAT'S WHAT I
20 GUESS I'M RAISING HERE, ZEV, IS THAT, RIGHT NOW, UNDER THIS
21 PROVISION OF AN ORDINANCE, WE HAVE DELEGATED THE AUTHORITY AND
22 EMPOWERED THE C.A.O. TO MANAGE, HAVE ONE PERSON THAT
23 DEPARTMENT HEADS RESPOND TO AND ARE HELD ACCOUNTABLE TO AND MY
24 ISSUE HERE IS I WANT TO UNDERSTAND EXACTLY WHERE I'M GOING.
25 THIS IS NOT AN EASY THING TO JUST SAY, TURN IT AROUND. I WANT



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1 IT TO WORK. I REALLY WANT IT TO WORK BECAUSE I THINK TO ME IT
2 MAKES SENSE. THERE'S NO DOUBT, YOU CAN USE ALL THE BUZZWORDS
3 YOU WANT, I DON'T WANT TO BE INTERFERING WITH THE DEPARTMENT,
4 I DON'T WANT TO BE, YOU KNOW, THEM RUNNING AROUND TO FIVE
5 PEOPLE TO GUESS WHAT THE DIRECTION IS. I REALLY-- I THINK
6 THERE'S SO MUCH IN HERE THAT IS SO POSITIVE. THE PROBLEM IS
7 THAT, IN THE WRONG HANDS OF THE INDIVIDUAL, IT CAN BE A REAL
8 PROBLEM.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU CAN FIRE THE C.A.O. IF...

11

12 **SUP. MOLINA:** ORCHESTRA OH, YEAH, I HEARD THAT BEFORE. WELL,
13 WHILE YOU TWO WERE ARGUING, I SAID THAT. I ALWAYS WILL HAVE
14 THE AUTHORITY TO HIRE OR FIRE THE-- BUT, AT THE SAME TIME, BY
15 MYSELF, NO WAY, IT WILL TAKE THREE VOTES. SO HE CAN IGNORE MY
16 ISSUES AND DEAL WITH FOUR PEOPLE THAT HE'S GOING TO PLEASE ALL
17 THE TIME AND I'M LEFT OUT OF THE BALLPARK. THAT COULD HAPPEN
18 IF SOMEBODY WANTED TO DO THAT AND BELIEVE ME, AT THE CITY,
19 THAT DID HAPPEN, ZEV. I'LL GIVE YOU AN EXAMPLE, A PERFECT
20 EXAMPLE OF HOW IT HAPPENED. I WANTED MY STREETS CLEANED AND SO
21 OFTEN MY STREETS DIDN'T GET CLEANED AND SO I SAID, "WHY IS IT
22 THAT OTHER PEOPLE'S STREETS GET CLEANED ON THURSDAY WHEN IT
23 SAYS BETWEEN 12:00 AND 2:00 AND MINE DO NOT?" SO I STARTED AND
24 IT TOOK ME A YEARLONG PROCESS TO FIND OUT, AND THEN THERE WAS
25 THIS OTHER ISSUE OF, WELL, YOU KNOW, WHAT COULD BE GOING ON



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1 WRONG? SO THEN I FOUND OUT, I GOT A HINT FROM SOMEBODY IN THE
2 DEPARTMENT, THAT I HAD THE OLDEST EQUIPMENT. SO I, IN THE
3 FIRST DISTRICT, GOT THE OLDEST SWEEPERS THAT WERE AROUND THAT
4 REQUIRED MORE REPAIRS THAN ANY OTHER AND SO I HAD TO GO IN
5 THERE AND SAY, "WAIT A MINUTE, YOU GUYS HAVE TO REALLOCATE."
6 "WELL, I CAN'T DO THAT, YOU KNOW, THEY GO TO THE BUDGET
7 COMMITTEE AND BLAH, BLAH, BLAH" AND THEY WERE MORE FRIGHTENED
8 OF THE BUDGET COMMITTEE THAN THEY WERE OF ME AND I'M SAYING
9 THERE SHOULD BE A FAIR APPORTIONMENT, "WELL, THAT'S THE WAY
10 WE'VE DONE IT AND SO AND SO." WALKED AROUND THAT PART OF IT.
11 THEN I FOUND OUT THEN I ALSO GOT ASSIGNED ALL OF THE GUYS THAT
12 HAD MORE WORKERS' COMP PROBLEMS, I EVEN GOT ASSIGNED JURY DUTY
13 GUYS. IF SOMEBODY WAS ON JURY DUTY FOR FOUR MONTHS, ALL OF A
14 SUDDEN, THAT POSITION GOT ASSIGNED TO THE FIRST DISTRICT TO
15 CLEAN STREETS. SO THAT IS WHAT WAS GOING ON. IT TOOK ME A YEAR
16 AND A HALF TO UNEARTH. AND IT'S-- THE POINT IS IS THAT IT'S
17 NOT AS EASY AS IT LOOKS IN TRYING TO BE TREATED EQUITABLY AND
18 FAIRLY AND THAT WAS AFTER PURSUING A LOT OF INFORMATION AND
19 HAD SOMEBODY NOT ALERTED ME FROM INSIDE THE DEPARTMENT, HOW IN
20 THE WORLD WOULD I HAVE KNOWN THAT THE FIRST DISTRICT WAS BEING
21 ASSIGNED THE OLDEST STREET SWEEPING EQUIPMENT AND THINGS OF
22 THAT SORT? SO IT'S ABOUT EQUITY AND FAIRNESS AND I KNOW THAT,
23 FOR THIS SEAT, YOU KNOW, TO GET HERE, WE HAD TO GO ALL THE WAY
24 TO THE U.S. SUPREME COURT TO HAVE AN OPPORTUNITY TO HAVE A
25 VOICE AND I DON'T TAKE THAT LIGHTLY. AND SO THE WORDS THAT



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1 MIKE HAS MENTIONED ARE SIGNIFICANT AND IMPORTANT AND IT IS
2 GIVING UP AUTHORITY BUT I DON'T MIND. I DON'T MIND IF THAT
3 AUTHORITY IS GOING TO BE UTILIZED AND THAT AUTHORITY IS GOING
4 TO BE UTILIZED TO MAKE IT MORE EFFECTIVE AND MORE EFFICIENT.
5 THAT'S WHAT I WANT. I THINK THAT'S WHAT ALL FIVE OF US WANT.
6 WE DON'T WANT ALSO FOR THEM TO INTERFERE IN HOW WE GET OUR
7 WORK DONE AND HOW WE HAVE ACCOUNTABILITY WHEN WE GO TO THOSE
8 COMMUNITY MEETINGS, THEY DIDN'T SAY, "THAT DAVID JANSSEN HAS
9 NOT DONE THAT." THEY SAY, "THAT SUPERVISOR KNABE HASN'T
10 CLEANED THAT STREET," "THAT YVONNE BURKE HASN'T CLEANED UP
11 GANGS." THAT'S WHAT THEY SAY. WE'RE THE ONES THAT GET HELD
12 ACCOUNTABLE OUT THERE SO I WANT TO BE ABLE TO MAKE SURE THAT
13 I'M ENTRUSTING THIS AUTHORITY AND THIS POWER IN SOMEONE THAT I
14 KNOW IS GOING TO BE EFFECTIVE AT CARRYING IT OUT TO MEET THE
15 NEEDS OF THE COMMUNITY THAT I REPRESENT. AND I THINK THOSE ARE
16 THE ISSUES THAT MIKE IS TALKING ABOUT. AS FAR AS EFFICIENCY
17 AND WHO'S IN CHARGE, I REALLY WANT TO TELL ALL THE DEPARTMENT
18 HEADS, THE C.A.O.'S IN CHARGE, HE'S THE ONE THAT IS GOING TO
19 GIVE DIRECTION AND HE'S THE ONE THAT'S GOING TO SET THE
20 PRIORITIES FOR THESE DEPARTMENTS AND I THINK THAT THAT'S GOING
21 TO BE EFFECTIVE. SO I AM TRYING TO UNDERSTAND WHY IT IS THAT
22 WE JUST COULDN'T DO IT BY ORDINANCE AND HAVE A FULL EVALUATION
23 OF THIS MECHANISM BECAUSE THEY MIGHT COME IN AND SAY, "THIS
24 WORKS VERY EFFECTIVELY AND THIS DOESN'T WORK VERY
25 EFFECTIVELY," AND I THINK THAT THERE WOULD BE VALUE IN THOSE



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1 AREAS. YOU KNOW, AS FAR AS SOME OF THE UNINCORPORATED AREAS,
2 DO NOT TREAT THOSE THINGS LIGHTLY. YOU CANNOT TREAT THEM
3 LIGHTLY AT ALL. I HAVE AN UNINCORPORATED AREA, EAST L.A.,
4 WHICH IS LARGER THAN MANY OF THE CITIES THAT WE REPRESENT AND
5 MUCH LARGER THAN MANY OF THE CITIES THAT SURROUND EAST LOS
6 ANGELES AND THOSE CONSTITUENT SERVICES, AND THEY HOLD ME
7 ACCOUNTABLE TO THEM, ARE DIRECTLY MY RESPONSIBILITY BECAUSE
8 THEY DON'T HAVE A MAYOR TO GO TO AND THEY DON'T HAVE A CITY
9 COUNCIL TO GO TO AND SO I'M THE ONE THAT HAS TO CLEAN THEIR
10 STREETS AND I'M THE ONE THAT HAS TO APPROVE THE RUBBISH
11 CONTRACTS IN ALL OF THOSE AREAS AND EVEN THOUGH WE COME TO THE
12 FULL FIVE BOARD MEMBERS. AND SO DON'T DISMISS THOSE
13 RESPONSIBILITIES BECAUSE THEY'RE SIGNIFICANT. SO I WANT TO SEE
14 THAT IT WORKS. SO WHAT I'M ASKING YOU, DAVID, AGAIN, IS TRYING
15 TO HELP ME IN GETTING TO A POINT OF WHERE WE WOULD BE ABLE TO
16 HAVE AN EFFECTIVE EVALUATION, NOT JUST A 90-DAY EVALUATION, AN
17 INCOMPLETE EVALUATION. ONCE RUNNING, OPERATING AND
18 FUNCTIONING, WHEN WOULD WE HAVE A GOOD EVALUATION?
19 NOTWITHSTANDING THE CHARTER AMENDMENT THING, WHEN WOULD WE
20 HAVE A GOOD EVALUATION? I DON'T THINK IT'S A HARD QUESTION
21 BUT...

22

23 **C.A.O. JANSSEN:** WELL, THEN, WHAT'S THE ANSWER?

24

25 **SUP. MOLINA:** I'M ASKING YOU.



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The Los Angeles County Board of Supervisors**

1

2 **C.A.O. JANSSEN:** WELL, I DON'T HAVE AN ANSWER TO THAT.

3

4 **SUP. MOLINA:** A YEAR FROM NOW?

5

6 **C.A.O. JANSSEN:** I HONESTLY DON'T KNOW. WE'VE NEVER DONE THIS
7 BEFORE.

8

9 **SUP. MOLINA:** WELL, YOU SEE, THEN, I WANT TO UNDERSTAND AS
10 WELL, WE'VE NEVER DONE IT, YET WE DON'T KNOW IF IT'S GOING TO
11 WORK WELL OR IF WE'RE GOING TO HAVE AN EVALUATION. EVALUATION
12 AT THE END OF THE DAY WOULD SAY TO ME, THIS WORKS EFFICIENTLY
13 AND EFFECTIVELY BECAUSE THAT'S MY GOAL. IF THIS-- IF WE'RE
14 GOING TO IMPLEMENT THIS, WE WANT IT TO WORK EFFECTIVELY AND
15 EFFICIENTLY. WE DON'T JUST WANT TO TRANSFER POWERS FOR THE
16 PURPOSE OF TRANSFERRING THEM. I'M NOT INTERESTED IN THAT. I'M
17 INTERESTED IN HAVING ONE COMMANDER OF ALL OF OUR DEPARTMENT
18 HEADS WHO THEY'RE GOING TO RESPOND TO, WHO IS GOING TO HELP
19 THEM SET THEIR GOALS AND THEIR PRIORITIES AND WHO IS GOING TO
20 MANAGE HOW THEY MANAGE THOSE RESPONSIBILITIES. I WANT THAT, I
21 REALLY DO. I'D LIKE OUR PROBATION DEPARTMENT TO BE DEALING
22 DIRECTLY WITH YOU WHEN IT COMES TO THIS D.O.J. CRISIS,
23 ADDRESSING ALL OF THOSE ISSUES, WORKING RIGHT OFF THE TOP, I
24 NEED THIS KIND OF MONEY IN ORDER TO DO THESE KINDS OF THINGS.
25 I WANT THAT KIND OF ACCOUNTABILITY BUT I DON'T WANT IT, WELL,



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1 YOU KNOW I'VE GOT OTHER THINGS TO DO, I MEAN, I'VE GOT THAT
2 D.O.J. PROBLEM SO YOU HAVE A REAL PROBLEM AS FAR AS DEALING
3 WITH YOUR UNCLEAN STREETS IN EAST L.A. I DON'T WANT THAT. SO I
4 WANT IT TO SAY, SO THIS I THINK IS SIGNIFICANT. IT'S NOT
5 INSIGNIFICANT AND I'M NOT GOING TO BE PUSHED BY ANYBODY TO
6 TELL ME THAT, "TRUST IT, IT WILL BE MORE EFFICIENT." I WANT
7 THERE TO BE SOME EVALUATION THAT SAYS THAT THIS IS-- IF YOU
8 WANTED EFFICIENCIES, THIS IS HOW TO MAKE IT WORK MORE
9 EFFECTIVELY OR THIS DOES WORK EFFECTIVELY OR THIS DOESN'T WORK
10 AS EFFECTIVELY. I WOULD LIKE THE OPPORTUNITY TO BE ABLE TO-- I
11 DON'T THINK I'D EVER WANT TO TAKE IT BACK, NECESSARILY,
12 BECAUSE THE CONCEPT ITSELF SHOULD BE A VERY GOOD ONE BUT I DO
13 THINK THAT I WANT TO UNDERSTAND. SO I DON'T KNOW, I AM RIGHT
14 NOW CONSTRAINED BECAUSE THERE'S THIS URGENCY ABOUT THIS BALLOT
15 INITIATIVE, I GUESS. TO ME, IT WOULD SEEM THAT WE COULD LEAVE
16 IT LIKE THIS FOR TWO TO THREE YEARS, PUT IT ON A FOLLOWING
17 ELECTION, WE HAVE THEM EVERY TWO YEARS AROUND HERE AND THEN
18 GET A REAL EVALUATION, AN EFFECTIVE EVALUATION OF HOW THIS IS
19 OPERATING. NOW, I UNDERSTAND THAT JIMMY'S SOMEBODY'S POLITICAL
20 PLANS AROUND HERE, BUT THAT'S NOT MY INTEREST RIGHT NOW. MY
21 INTEREST IS HOW DO WE CREATE A MECHANISM THAT DOES EMPOWER OUR
22 C.E.O. TO DO THE KINDS OF THINGS TO MANAGE THIS COUNTY
23 EFFECTIVELY AND EFFICIENTLY AND HAVE ACCOUNTABILITY? HOW DO I
24 GET AN OUTSIDE EVALUATION? WE HAVE THIS OFFICE OF-- I MEAN,
25 THIS DEPARTMENT-- THIS COMMISSION THAT DOES THIS VERY WELL.



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1 THEY'VE DONE IT IN OTHER INSTANCES BUT I WANT THEM TO EVALUATE
2 THE FULL OPERATION AND MECHANISM AND NOT JUST FROM THE
3 C.A.O.'S POINT OF VIEW, NOT JUST FROM YOUR POINT OF VIEW, NOT
4 FROM THE SUPERVISOR'S POINT OF VIEW, BUT HOW DOES THIS WORK
5 FOR THE DEPARTMENTS? IS THIS EFFECTIVE FOR THE DEPARTMENTS? OR
6 IS ALL OF A SUDDEN ANIMAL CONTROL NOT AS IMPORTANT A PRIORITY
7 FOR THE C.A.O. SO THAT HE DOESN'T DEAL WITH THOSE ISSUES
8 BECAUSE HE'S DEALING WITH JUSTICE ISSUES AND CHILDREN'S
9 ISSUES, SO ANIMAL CONTROL ISSUES ARE NOT AS IMPORTANT? WE
10 SHOULD EVALUATE IT FROM THE DEPARTMENT HEAD'S POINT OF VIEW AS
11 WELL. SO THAT'S WHAT I'M GETTING AT, AND I KNOW THAT THERE'S
12 AN URGENCY TO GO BEFORE ON THIS BALLOT INITIATIVE BUT I REALLY
13 AM ASKING THE QUESTION, IS IT-- IF WE START IMPLEMENTING THIS
14 JULY 1ST, IT TAKES THREE TO SIX MONTHS TO HIRE UP AND GET SOME
15 PROCEDURES AND PROTOCOLS IN PLACE AND THEN, AFTER THAT, YOU
16 MAY HAVE A REAL OPERATION SEPTEMBER, OCTOBER, THAT YOU COULD
17 START EVALUATING IT THERE AND AT LEAST HAVE A SIX-MONTH
18 EVALUATION, SO THIS TIME NEXT YEAR WE WOULD HAVE A SIX-MONTH
19 EVALUATION OF HOW IT'S WORKING. IS THAT A GOOD IDEA, A GOOD
20 TIMEFRAME?

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** THIS TIME NEXT YEAR YOU WOULD MISS
23 THE JUNE '08 BALLOT.

24

25 **SUP. MOLINA:** I UNDERSTAND. THAT'S YOUR PRIORITY.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** AND MAYBE...

3

4 **SUP. MOLINA:** WAIT A MINUTE. DON'T INTERRUPT ME. THAT'S YOUR
5 PRIORITY. I'M-- THAT'S NOT...

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I THOUGHT IT WAS THE BOARD'S
8 PRIORITY BECAUSE THE BOARD INSTRUCTED THE COUNTY COUNSEL TO
9 DRAFT A CHARTER AMENDMENT IN TIME FOR THE 2008 ELECTION. WE
10 ALL SPOKE TO IT. ARE WE NOW TALKING ABOUT OR ARE YOU NOT
11 TALKING ABOUT RESCINDING THAT INSTRUCTION?

12

13 **SUP. KNABE:** YOU STILL COULD HAVE-- DO NOVEMBER OF '08, TOO.

14

15 **SUP. MOLINA:** THAT'S RIGHT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, IT DOESN'T SOUND LIKE IT TO
18 ME, BUT...

19

20 **SUP. MOLINA:** WELL, NO, NO, BECAUSE THAT GIVES US...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK YOU OUGHT TO LET THE
23 COUNTY COUNSEL KNOW WHAT YOU WANT HIM TO DO BECAUSE, IF YOU'RE
24 NOT GOING TO PUT IT ON IN JUNE '08, YOU OUGHT TO HAVE HIM STOP
25 WORKING ON IT. HE'S GOT OTHER THINGS TO DO.



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1

2 **SUP. MOLINA:** GEE, IS IT TOO MUCH WORK FOR YOU TO DO, RAY?

3

4 **RAYMOND G. FORTNER, JR.:** I'LL STAY OUT OF IT.

5

6 **SUP. MOLINA:** THANK YOU. GEE WHIZ! I THINK WHAT WE WANT IS
7 SOMETHING THAT'S GOING TO BE EFFECTIVE. THE OTHER THING I'M
8 TRYING TO DO IS, HONESTLY, I'M TRYING TO BUILD CONSENSUS. I
9 REALLY DO THINK THAT THIS IS SOMETHING THAT ALL FIVE MEMBERS
10 SHOULD SUPPORT. AND I'VE LISTENED TO MIKE'S WORDS AND I DON'T
11 KNOW THAT, AT THE END OF THE DAY, IT'S GOING TO MAKE A BIG
12 DIFFERENCE BUT I THINK THAT THERE'S NOTHING WRONG-- I MEAN,
13 THIS IS SOMETHING THAT COULD BE VERY, VERY EFFECTIVE AND VERY
14 GOOD. AND IF WE HAD A STRAIGHTFORWARD EVALUATION, WE SAW IT IN
15 OPERATION, THAT COULD ALLAY ALL THE FEARS OF ANY OF THESE
16 MEMBERS AND IT COULD ALSO STRENGTHEN OTHER KEEN OBSERVATIONS
17 AS TO HOW IT'S FUNCTIONING. SO LET'S SAY THAT WE WOULD HAVE A
18 GOOD EVALUATION IN-- THIS TIME NEXT YEAR. YOU'D COME IN--
19 WELL, I DON'T KNOW IF YOU WOULD.

20

21 **C.A.O. JANSSEN:** I WOULDN'T.

22

23 **SUP. MOLINA:** OH, SHUCKS. SOMEBODY WOULD COME IN WITH THIS
24 REPORT AND THEY WOULD SAY TO US-- WELL, THE COMMISSION WOULD
25 COME IN AND SAY, "THIS HAS WORKED VERY WELL IN ALL OF THESE



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1 AREAS, YOU PROBABLY COULD STRENGTHEN THIS, THE DEPARTMENT HEAD
2 SAID THIS ABOUT THAT," SO ON AND YOU'D HAVE KIND OF A-- WHAT
3 IS IT CALLED, A 360-DEGREE EVALUATION OF IT, WHICH WOULD BE
4 VERY GOOD. AND I DON'T THINK IT WOULD CHANGE THE PREMISE OF
5 THE ORDINANCE OR THE PREMISE OF WHERE WE'RE GOING. I THINK
6 THAT MORE THAN LIKELY WOULD STAY IN PLACE. IF NOTHING ELSE, IT
7 MIGHT REINFORCE OTHER AREAS OR WHATEVER AND YET IT WOULD GIVE
8 US ENOUGH TIME TO PUT IT ON THE NOVEMBER ELECTION, CORRECT?
9 MR. FORTNER? LEELA? SOMEBODY?

10

11 **RAYMOND G. FORTNER, JR.:** YES, IT WOULD. WE'D HAVE TO PUT THAT
12 ON IN ABOUT AUGUST, I THINK. IT'S 88 DAYS PRIOR TO THE...

13

14 **SUP. MOLINA:** SO IT WOULD GIVE US ENOUGH TIME. HUH?

15

16 **C.A.O. JANSSEN:** YEAH, AUGUST OF '08 WOULD BE THE DEADLINE.

17

18 **SUP. MOLINA:** ALL RIGHT. BUT THAT WOULD MEAN, THOUGH, THAT IF I
19 COULD PUT IN AN EVALUATION THAT WOULD START IN SEPTEMBER AND
20 GO UNTIL MARCH AND I THINK WE'D GET A PRETTY GOOD SNAPSHOT OF
21 HOW EFFECTIVE-- THERE'D STILL BE START-UP THINGS THAT PROBABLY
22 WOULDN'T BE TOTALLY IN PLACE BUT IT WOULD GIVE US-- AND MY
23 EVALUATION WOULD NOT-- I'D LIKE TO SEE IT DONE, LIKE I SAID,
24 NOT JUST FROM THE C.A.O.'S PERSPECTIVE OR OUR PERSPECTIVE. I
25 THINK THE DEPARTMENT HEADS NEED TO BE INVOLVED AS WELL. IT HAS



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1 TO WORK FOR THEM. I MEAN, THAT'S PART OF THE EFFICIENCY HERE.
2 IT ISN'T JUST ABOUT US AND THE C.A.O., IT'S ABOUT WHAT WORKS
3 FOR THE DEPARTMENTS AND...

4

5 **C.A.O. JANSSEN:** AT A CERTAIN LEVEL, I THINK THAT AN EVALUATION
6 OF THE IMPLEMENTATION WOULD BE VERY HELPFUL AND USEFUL BUT
7 WHEN YOU SAY IT HAS TO WORK FOR THE DEPARTMENT HEADS, THAT'S
8 KIND OF LIKE SAYING, I'M GOING TO EVALUATE WHETHER THE
9 PRESIDENT WORKS OR NOT, AS AN INSTITUTION. I'M GOING TO
10 EVALUATE WHETHER WE SHOULD HAVE A GOVERNOR. YOU REALLY DON'T.
11 EITHER YOU BELIEVE YOU SHOULD OR YOU DON'T AND PART OF IT, I
12 GUESS, HAS THE CHARTER. UNLESS YOU DO THE CHARTER, YOU'RE
13 NEVER REALLY GOING TO GET TO A POSITION WHERE PEOPLE BELIEVE
14 THAT, PEOPLE BEING IN THE ORGANIZATION. I'M NOT AS CONCERNED
15 ABOUT OUTSIDE THAT SO...

16

17 **SUP. MOLINA:** BUT I SAID THAT, DAVID.

18

19 **C.A.O. JANSSEN:** I KNOW. I THINK YOU DID BUT I JUST WANT TO
20 CLARIFY. IT DOESN'T REALLY NEED TO WORK FOR THE DEPARTMENT
21 HEADS. IT NEEDS TO WORK FOR THE BOARD. IS THIS A GOVERNANCE
22 MODEL THAT YOU WANT TO GO TO? NOT IS IT-- SO I THINK WE WANT
23 TO LOOK AT IMPLEMENTATION, NOT AT THE CONCEPT, AND I THINK
24 THAT'S WHAT THE CHAIR WAS SAYING AS WELL, THE CONCEPT SHOULD
25 STAND ON ITS OWN OR NOT AND NOT GOING THERE. AND I THINK YOUR



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1 ARGUMENT IS VERY MEANINGFUL TO ME HOW HARD IT WAS FOR YOU TO
2 GET HERE. THAT HAS A LOT OF MEANING, AS A INSTITUTION, AS AN
3 ACCOMPLISHMENT, AS A-- TIED TO YOUR CONSTITUENTS. BUT THE
4 ORGANIZATIONAL-- THE GOVERNANCE ISSUE HAS TO STAND ON ITS OWN,
5 IT SEEMS TO ME.

6

7 **SUP. MOLINA:** I AGREE WITH YOU, I THINK YOU'RE ABSOLUTELY
8 CORRECT ABOUT THAT. IT IS-- I DON'T WANT TO TAKE AWAY THIS
9 CONCEPT. I GUESS WHAT I WOULD WANT TO SAY FROM DEPARTMENT
10 HEADS OR ANYBODY IS WHAT WOULD MAKE IT BETTER AND MORE
11 EFFECTIVE.

12

13 **C.A.O. JANSSEN:** THAT'S GOOD.

14

15 **SUP. MOLINA:** ALL RIGHT. THEN WHAT I'M GOING TO DO IS I'M GOING
16 TO CHANGE THIS MOTION THAT I JUST READ AND SAY THAT WE WILL
17 HAVE-- IF WE APPROVE THIS, THAT WE WOULD HAVE AN EVALUATION
18 THAT WOULD START-- THAT WOULD REVIEW THE PLAN, WE COULD TURN
19 IT OVER TO THE COMMISSION, THE COUNTY ECONOMY AND EFFICIENCY
20 COMMISSION, THEY WOULD REVIEW THE PLAN, NOT THAT THEY WOULD
21 VETO OR HAVE ANY-- JUST REVIEW IT AND THAT THEY WOULD START AN
22 EVALUATION HOPEFULLY AS QUICKLY AS ONE COULD BE IMPLEMENTED,
23 MIGHT BE AUGUST, SEPTEMBER AND THAT THEY WOULD PRESENT A
24 REPORT SIX MONTHS LATER TO THE BOARD. AND I WILL LEAVE THE
25 OTHER OUT BECAUSE I THINK THAT THE CONCEPT IS ONE THAT I WOULD



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1 AGREE, THERE'S NOTHING WRONG WITH THE CONCEPT BUT I AM TRYING
2 TO BUILD THE CONSENSUS ISSUE AS WELL AND I THINK THAT-- I KNOW
3 THAT, WITH SUPERVISOR ANTONOVICH, I DON'T KNOW IF HE'S EVER
4 GOING TO AGREE TO IT OR NOT BUT SOME OF THESE FEARS OF-- SOME
5 OF THESE CONCERNS OF WHETHER WE'RE GIVING UP POWER OR
6 RESPONSIBILITY, I DON'T FEEL LIKE I'M GIVING UP ANYTHING. I
7 THINK I FEEL LIKE I'M MAKING IT MORE EFFECTIVE AND EFFICIENT.
8 THAT'S REALLY WHAT I WANT AND I DON'T THINK ANYONE WANTS TO
9 GIVE UP WHAT WE HAVE AND WE'RE NOT HERE TO GIVE THAT UP. WE'RE
10 HERE TO MAKE IT MORE EFFECTIVE. SO, YOU'RE RIGHT, THE CONCEPT
11 WOULD STAY CONSTANT. IT IS HOW WE WOULD MANAGE IT AND OPERATE
12 IT. SO THAT'S HOW I'M GOING TO LEAVE IT. I'M GOING TO LEAVE IT
13 AS SUCH, THAT WE WOULD SILL HAVE THAT EVALUATION AND WE WOULD
14 MAKE A DETERMINATION. I THINK WE'RE GOING TO KNOW VERY WELL AS
15 TO HOW THAT-- WHETHER WE'RE GOING TO PUT THAT ON THE CHARTER
16 OR NOT JUST BY VIRTUE OF HOW IT'S OPERATING AT THAT POINT IN
17 TIME BUT I AGREE WITH YOU, THE CONCEPT IS A GOOD ONE.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT'S THE POINT IN TIME? I'M
20 CONFUSED.

21

22 **SUP. MOLINA:** I WOULD LEAVE IT ALONE.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHEN DO YOU EXPECT THEM TO BE
25 BACK WITH AN EVALUATION?



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The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** I LEAVE THAT SILENT. IT WOULD STAY AS IS.

3

4 **C.A.O. JANSSEN:** WELL, I THINK YOU SAID REPORT BACK IN SIX
5 MONTHS.

6

7 **SUP. MOLINA:** YEAH.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** I THOUGHT YOU SAID SEPTEMBER.

10

11 **SUP. MOLINA:** YEAH, I'M JUST DOING AN EVALUATION AND A REPORT
12 BUT IT HAS NOTHING TO DO WITH THE OTHER PART OF IT.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** WITH WHAT OTHER PART OF IT?

15

16 **C.A.O. JANSSEN:** RIGHT, THE GOVERNANCE.

17

18 **SUP. MOLINA:** THE GOVERNANCE ISSUE ON THE PREPARATION OF THE
19 GOVERNANCE FOR THE CHARTER AMENDMENT.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHAT...

22

23 **C.A.O. JANSSEN:** FEBRUARY. BE SIX MONTHS WILL BE FEBRUARY.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M NOT SURE I UNDERSTAND.



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1

2 **SUP. MOLINA:** ZEV, I'LL START AGAIN. I'LL START AGAIN. ALL I'M
3 ASKING FOR NOW IS AN EVALUATION.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** OF WHAT?

6

7 **C.A.O. JANSSEN:** THE IMPLEMENTATION OF THE CONCEPT.

8

9 **SUP. MOLINA:** THE IMPLEMENTATION OF THE PLAN AND THE CONCEPT.

10

11 **C.A.O. JANSSEN:** NOT SECOND GUESSING...

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** AN EVALUATION OF THE
14 IMPLEMENTATION OF THE PLAN CONCEPT OF THE ORDINANCE?

15

16 **C.A.O. JANSSEN:** THE GOVERNANCE.

17

18 **SUP. MOLINA:** THAT'S RIGHT, OF HOW THIS IS GOING TO WORK.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** OF THE ORDINANCE OR OF THE CHARTER
21 AMENDMENT?

22

23 **SUP. MOLINA:** NO. OF THE ORDINANCE.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT THE ORDINANCE IS GOING TO GO
2 INTO EFFECT, IF IT'S APPROVED, IT WILL GO INTO EFFECT IN 30
3 DAYS.

4
5 **SUP. MOLINA:** YEAH BUT, IN PRACTICAL APPLICATION, IT DOESN'T
6 GET INTO OPERATION THUS YET.

7
8 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M JUST TRYING TO UNDERSTAND WHAT
9 IT IS YOU EXPECT TO GET. WHAT KIND OF A REPORT FROM THE
10 COMMISSION.

11
12 **SUP. MOLINA:** HERE'S WHAT I EXPECT. LET ME STATE IT CLEARLY.
13 LET ME STATE IT CLEARLY ONCE AGAIN. NUMBER ONE, WE WILL PASS
14 THIS TODAY. I ASKED MR. JANSSEN, AT WHAT POINT IN TIME DO YOU
15 THINK YOU'LL HAVE A PLAN? HE SAID BY NEXT TUESDAY OR THURSDAY.
16 HE SAID BUT, NOT REALLY, SO LET'S SAY THAT WITHIN 30 DAYS HE
17 GETS ALL THE INPUT, HE WILL HAVE A PLAN AND THEN HE'S GOING TO
18 HAVE TO GET IT FUNDED, RIGHT?

19
20 **C.A.O. JANSSEN:** RIGHT, WE HAVE TO COME BACK AND HAVE A
21 DISCUSSION ABOUT THE PLAN.

22
23 **SUP. MOLINA:** AND WHAT POSITIONS ARE GOING TO-- THEN HE HAS GOT
24 TO HIRE THESE PEOPLE AND DO ALL OF THAT, SO I ASKED HIM, AT
25 WHAT POINT IN TIME DO YOU THINK YOU MIGHT BE SORT OF



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1 OPERATIONAL? HE SAID AUGUST, SEPTEMBER, IS WHAT HE SAID. ALL
2 RIGHT. SO THEN I SAID, THEN THAT'S WHAT I WANT TO START
3 EVALUATING THE PROGRAM, SO THAT, IF I HAD AN EVALUATION
4 BETWEEN THE MONTHS OF SEPTEMBER THROUGH MARCH OF NEXT YEAR, I
5 WOULD HAVE AT LEAST AN INITIAL EVALUATION OF HOW THIS
6 EFFICIENCY AND EFFECTIVENESS WORKS AND IT HAS-- I LEFT SILENT
7 THE ISSUE OF THE CHARTER AMENDMENT WHERE THAT COULD GO THROUGH
8 WITHOUT ANY QUESTION. IT'S NOT CONTINGENT UPON ANYTHING.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, SO WHAT IS-- WHAT IS YOUR--
11 HOW DO YOU SEE, DAVID AND RAY, YOUR INSTRUCTIONS AS IT RELATES
12 TO THE CHARTER AMENDMENT?

13

14 **C.A.O. JANSSEN:** THIS-- THE MOTION SAYS, "IT IS THE INTENT OF
15 THE BOARD TO SUBMIT TO THE VOTERS FOR APPROVAL IN THE ELECTION
16 OF 2008 A CHARTER WHICH WILL..." SHE DIDN'T CHANGE THAT, THAT
17 I HEARD.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, BUT I'VE BEEN LISTENING TO
20 THE CONVERSATION FOR THE LAST HOUR AND A HALF AND I DON'T HEAR
21 THAT IN THE CONVERSATION SO THAT'S WHAT I'M TRYING TO
22 UNDERSTAND IS WHAT YOU THINK YOU'RE DOING.

23

24 **C.A.O. JANSSEN:** I THINK THAT THAT...

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** IT SOUNDS TO ME LIKE WE'RE NOT
2 TALKING ABOUT A JUNE '08 CHARTER AMENDMENT ANY MORE. THAT'S
3 PRETTY CLEAR.

4

5 **SUP. MOLINA:** THEN YOU DIDN'T LISTEN VERY CLEARLY.

6

7 **C.A.O. JANSSEN:** WELL...

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, I...

10

11 **SUP. KNABE:** I THINK THAT'S THE GOAL.

12

13 **SUP. ANTONOVICH:** LET ME STATE SOMETHING...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, LET ME GET AN ANSWER TO MY
16 QUESTION.

17

18 **C.A.O. JANSSEN:** WELL, I BELIEVE, I BELIEVE...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** MIKE, YOU'LL HAVE AN OPPORTUNITY.
21 I JUST WANT TO GET AN ANSWER TO MY QUESTION. COULD I GET AN
22 ANSWER TO MY QUESTION, PLEASE? THANK YOU.

23

24 **SUP. ANTONOVICH:** I WANT TO BE RECOGNIZED AFTER YOU GET YOUR
25 ANSWER.



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The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU WILL. I'M NOT GOING TO MUZZLE
3 YOU.

4

5 **SUP. ANTONOVICH:** YET.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** I WOULDN'T TRY.

8

9 **SUP. ANTONOVICH:** YET. [LAUGHTER]

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** YET. DAVID?

12

13 **C.A.O. JANSSEN:** I THINK IT IS CLEAR THAT THE MOTION, WHICH WAS
14 NOT CHANGED, STATES THE ALREADY STATED INTENT OF THE BOARD TO
15 PUT A CHARTER AMENDMENT BEFORE THE VOTERS IN 2008. IT IS
16 UNCLEAR ON THE MOTION WHETHER IT'S JUNE OR NOVEMBER, BUT IT IS
17 CLEARLY 2008.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT THE PREVIOUS INSTRUCTION WAS
20 JUNE.

21

22 **C.A.O. JANSSEN:** WAS JUNE, RIGHT, SO THAT WOULD BE CHANGING OR
23 OPENING UP, I GUESS, AN INTERPRETATION OF THE PREVIOUS
24 INSTRUCTION. IT DOESN'T UNDO THE PREVIOUS INSTRUCTION, IT'S
25 STILL THERE, ACTUALLY.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. ANTONOVICH?

3

4 **SUP. ANTONOVICH:** YOU HAVE A HYPOTHESIS BUT WE HAVEN'T THE
5 EMPIRICAL EVIDENCE IF THIS NEW STRUCTURE IS GOING TO WORK. YOU
6 DON'T HAVE A BUDGET. THERE'S NO BUDGET IN PLACE AND WE ALREADY
7 HAVE THIS IMPLEMENTED AND ALREADY APPROVED BY THE VOTERS AND
8 WHEN WE ASK QUESTIONS ABOUT THE DETAILS, WE DON'T KNOW. WE
9 DON'T KNOW. IN ONE SECTION IT SAYS YOU CAN'T TALK TO YOUR
10 DEPARTMENT HEADS, YOU HAVE TO GO THROUGH THE C.A.O. WE HAVE A
11 PROPOSED AMENDMENT, BUT IT DOESN'T SAY IN THE PROPOSAL DOES
12 THIS INCLUDE INSTRUCTIONS REGARDING CONSTITUENTS. IT JUST SAYS
13 "SHALL GIVE ORDERS TO OR INSTRUCT ANY COUNTY OFFICER OR
14 EMPLOYEE". DOESN'T SAY, "BUT DOES THIS INCLUDE INSTRUCTIONS
15 REGARDING CONSTITUENTS". THOSE OF US WHO HAVE LARGE
16 UNINCORPORATED AREAS, AS THE MAYOR WORKING WITH OUR TOWN
17 COUNCILS, WORKING WITH OUR DEPARTMENTS, WE ARE THEIR
18 GOVERNMENT AND THEY NEED ANSWERS. THEY DON'T NEED AN UNPROVEN
19 HYPOTHESIS, GIVING THE DIRECTION AND CONTROL TO THEIR
20 CITIZENS. SUPERVISOR MOLINA RAISED MANY RELEVANT QUESTIONS. I
21 DON'T KNOW HOW MANY OF YOU READ THE LOS ANGELES COUNTY CODE
22 BUT SECTION 2.08050 GIVES SUPERVISION TO OUR C.A.O. TO BE
23 INVOLVED IN ENSURING THAT OUR DEPARTMENTS DO WHAT THEY ARE
24 SUPPOSED TO DO. WHAT HAPPENS WHEN YOU HAVE A NEW C.E.O. WHO
25 DEFENDS-- AND I WILL USE THE NAME, MR. GARTHWAITE, OVER AND



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1 OVER AGAIN, WE WOULD BE IN A MESS THAT WE WERE UNDER
2 GARTHWAITE TODAY IF WE STILL HAD HIM IN PLACE BUT DR. CHERNOFF
3 HAS MADE A DRAMATIC, 180-DEGREE LET'S SAY TURN THAT HAS
4 RESTORED CREDIBILITY AT THE DEPARTMENT OF HEALTH AND HAS
5 INCREASED THE MORALE AT THE DEPARTMENT OF HEALTH AND NOW WE
6 HAVE A HOSPITAL WITH A REFORM IN PLACE THAT WILL MEET THE
7 EXPECTATIONS ONCE THESE REFORMS ARE IMPLEMENTED AS U.S.C.
8 MEDICAL CENTER, AS RANCHO, AS HARBOR, AS OLIVE VIEW. WE'VE
9 DONE THAT.

10

11 **SUP. KNABE:** WHO RECOMMENDED DR. CHERNOFF?

12

13 **SUP. ANTONOVICH:** THE BOARD ACCEPTED THAT RECOMMENDATION AND WE
14 TALKED WITH DR. CHERNOFF AND WE SAW HE WAS A PROVEN LEADER.
15 BUT WHO WAS THE PERSON THAT WAS SAYING WE SHOULDN'T GET RID OF
16 NAVIGANT AND DR. GARTHWAITE? THAT'S THE POINT. I WOULD RATHER
17 HAVE THIS FIVE-MEMBER BODY WITH OUR DIVERGENT VIEWS COMING AND
18 DISCUSSING AND MAKING THOSE RECOMMENDATIONS AND BEING A PART
19 OF THE PROCESS, NOT ELIMINATING US FROM THAT PROCESS, BECAUSE
20 I'M DAMNED SICK AND TIRED THAT WE SPENT MILLIONS, HUNDREDS OF
21 THOUSANDS OF DOLLARS ON A LAWSUIT TELLING SOCIAL WORKERS NOT
22 TO VISIT CHILDREN IN FOSTER CARE, CHILDREN WHO WERE DYING AND
23 CHILDREN WHO WERE BEING ABUSED, WE WERE BEING TOLD, "YOU CAN'T
24 GO VISIT THEM," AND WE KEPT SAYING, "NO, YOU SHOULD". "NO, NO,
25 NO," THE POWERS THAT BE SAID WE HAVE TO APPEAL THAT. WE LOST



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1 AT THE SUPERIOR COURT, WE LOST AT THE COURT OF APPEAL AND WE
2 LOST AT THE SUPREME COURT AND THANK GOD WE LOST THAT FORMER
3 DEPARTMENT HEAD, TOO. WHAT DO YOU DO WHEN YOU HAVE A SYSTEM IN
4 PLACE WHERE THE BOARD IS GOING TO BE MUZZLED AND WE DON'T
5 RAISE THOSE QUESTIONS? LEAVE MORE CHILDREN WITHOUT THE CARE
6 AND DIRECTION THAT THEY NEEDED? OF COURSE NOT. THAT'S THE
7 WHOLE CONCERN. WE HAVE A RUSH TO JUDGMENT HERE. THIS IS DRIVEN
8 BY EGO. IT'S NOT PROVEN BY FACTS, THERE'S NO PROVEN EVIDENCE
9 THAT THIS IS GOING TO WORK. LET'S SEE HOW IT WORKS. LET'S GIVE
10 IT A TRY. THERE'S NO RUSH TO JUDGMENT TO PUT THIS ON THE
11 BALLOT IN 2008. MAYBE WE CAN. MAYBE IT'S A GOOD IDEA. WE'RE
12 GOING TO SEE.

13

14 **SUP. KNABE:** WELL, THAT'S ALL IT'S NOT PRECLUDING THAT.

15

16 **SUP. ANTONOVICH:** LET'S SEE, MAYBE IT'S 2009. BUT WHY DO WE
17 HAVE TO HAVE THIS ALREADY ON THE BALLOT BEFORE WE KNOW IF IT'S
18 GOING TO WORK HERE? LET'S HAVE AN OPPORTUNITY WHERE OUR
19 STAFFS, OUR COLLEAGUES, EACH OF US HAVE THE OPPORTUNITY TO
20 WORK WITH THE C.E.O. AND SEE HOW THE SYSTEM WORKS. LET'S HAVE
21 INPUT FROM THE DEPARTMENT HEADS BECAUSE THEY ARE THE ONES WHO
22 GO OUT IN THE COMMUNITY WHEN SOMETHING IS WRONG. THEY KNOW.
23 INCLUDE THEIR VIEWS, INCLUDE THE C.E.O.'S VIEWS, INCLUDE THE
24 DEPARTMENT...

25



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1 **SUP. KNABE:** AM I MISSING SOMETHING? WHAT THE HELL ARE WE
2 DOING?

3

4 **SUP. ANTONOVICH:** I HAVE THE FLOOR, SUPERVISOR. LET'S HAVE ALL
5 THESE VIEWS TOGETHER AND THEN COME UP WITH A TIMETABLE, COME
6 UP WITH A PLAN BUT LET'S HAVE A BUDGET FIRST. LET'S KNOW WHAT
7 WE'RE SPENDING MONEY ON. WE WERE TALKING ABOUT A SHERIFF WHO
8 WAS PUTTING IN RESOURCES WHICH HE NEEDED TO KEEP OUR JAILS
9 OPERATING, LIKE, "OH, THIS IS TERRIBLE, WE DON'T HAVE THE
10 MONEY" BUT YET WE'RE GOING TO SPEND MILLIONS OF DOLLARS
11 CREATING A NEW BUREAUCRACY. AGAIN, GOING BACK TODAY TO THE
12 DEPARTMENT OF PROBATION, WE HAVE NEEDS BUT WE'RE TELLING THE
13 DIRECTOR, "WELL, YOU BETTER COME BACK BECAUSE YOU DON'T HAVE A
14 CHECKBOOK TO ALLOW YOU TO WRITE WHATEVER YOU NEED" BUT YET
15 WE'RE GOING TO GIVE A NEW BUREAUCRACY A CHECKBOOK, A CREDIT
16 CARD WITH NO LIMITATIONS AND THEN WE'RE GOING TO BE WEDDED TO
17 THAT, WHICH INCLUDES US BEING AND I WILL SAY AGAIN, MUZZLED. I
18 MEAN, THIS IDEA HAS BEEN REJECTED TIME AFTER TIME AFTER TIME
19 BY THE VOTERS. IF THOSE EGGHEADS ACROSS THE STREET AT THE "LOS
20 ANGELES TIMES" THINK THEY HAVE A GREAT IDEA, WELL, LET'S TRADE
21 PLACES WITH THEM, LET THEM RUN FOR OFFICE AND LET US GO OVER
22 TO "L.A. TIMES" AND BE IN CHARGE OF THEIR REPORTING AND THEIR
23 EDITORIALS. WE HAVE A SYSTEM, IT'S NOT PERFECT BUT AT LEAST WE
24 ALLOW THE PEOPLE OF THIS COUNTY TO ELECT PEOPLE TO WORK
25 TOGETHER, WHICH THIS BOARD HAS DONE, WORK TOGETHER



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1 CONSTRUCTIVELY. WE'VE HAD SOME LOSES-- LOSSES, WE'VE HAD SOME
2 WINNINGS AND-- BUT YET WORKING TOGETHER, WE HAVE MOVED THIS
3 COUNTY FORWARD. THIS IS A GREAT COUNTY BECAUSE IT HAS THE
4 ABILITY OF ELECTING REPRESENTATIVES WHO, IN TURN, HAVE THE
5 RESPONSIBILITY OF WORKING TOGETHER, AS WE HAVE. WE DON'T
6 ALWAYS DISAGREE. WE CO-AUTHOR EACH OTHER'S MOTIONS. THERE ARE
7 TIMES WE OPPOSE, OTHER TIMES WE SUPPORT BUT OVER 90% OF THESE
8 ITEMS ARE APPROVED. WE HAVE STAFFS THAT WORK TOGETHER
9 CONSTRUCTIVELY AND COOPERATIVELY. WE HAVE SOME GOOD PEOPLE.
10 I'M VERY PROUD OF MY STAFF. I THINK I HAVE A QUALIFIED STAFF.
11 THEY SPEND HOURS OVERTIME WITHOUT COMPENSATION TRYING TO SERVE
12 THEIR PUBLIC. I HAVE GREAT TOWN COUNCILS. THEY WORK WITH US,
13 WE WORK WITH THEM IN OUR UNINCORPORATED AREAS, WE GET THE JOB
14 DONE. THEY HAVE CONFIDENCE. BUT THEY'RE NOT GOING TO HAVE
15 CONFIDENCE WHEN WE HAVE NONELECTED PEOPLE RUNNING. AND IF YOU
16 WANT TO BREAK UP THIS COUNTY AND HAVE THE EAST SAN GABRIEL
17 VALLEY HAVE A SEPARATE COUNTY AND NORTH COUNTY HAVE THEIR OWN
18 COUNTY, INCLUDING THE SAN FERNANDO VALLEY BECAUSE NOW I EVEN
19 GOT INPUT FROM SAN FERNANDO VALLEY, THEY WANT TO JOIN THE
20 ANTELOPE VALLEY AND SANTA CLARITA VALLEY IN A NEW COUNTY AND
21 DON'T EXCLUDE THE SOUTH BAY, THEY'LL WANT TO HAVE THEIR
22 COUNTY, I BELIEVE YOU'RE GOING TO HAVE SOME PROBLEMS. SO LET'S
23 SEE THIS GREAT IDEA. IT MIGHT BE THE GREATEST INVENTION SINCE
24 ICE CREAM. LET'S GIVE IT A 6-MONTH OR 12-MONTH TRY, THEN STEP
25 BACK AND LET'S HAVE A CRITIQUE OF IT. AND, IF IT'S SO



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1 WONDERFUL, WHY DO YOU NEED A CHARTER AMENDMENT IF IT'S WORKING
2 SO WELL? BUT, IF YOU FEEL YOU NEED A CHARTER AMENDMENT, YOU'LL
3 HAVE THE STATISTICAL DATA TO SAY HOW WONDERFUL IT WAS, WE'VE
4 SERVED MORE PEOPLE AND WE'VE DONE IT IN A COST-EFFECTIVE
5 MANNER. BUT IF IT DOESN'T WORK, WHY BE WEDDED INTO A LOCKED
6 DATE THAT THIS HAS TO BE APPROVED? AND LET'S HAVE THAT SUNSET
7 CLAUSE BECAUSE, IF IT DOESN'T WORK, THEN IT OUGHT TO EXPIRE.
8 THERE IS NOTHING WRONG WITH A SUNSET CLAUSE UNLESS YOU WANT TO
9 PROTECT EGO. BUT IF YOU WANT TO DO WHAT'S IN THE BEST INTEREST
10 OF THE PEOPLE, LET'S HAVE A FAIR ANALYSIS AND JUDGMENT AS TO
11 WHAT WORKS AND WHAT DOESN'T WORK AND REFORM IT WITH THAT TYPE
12 OF OPERATION.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** SO HERE'S WHAT-- HERE'S HOW FAR
15 WE'VE COME IN THIS DISCUSSION TODAY. WE STARTED OUT WITH A
16 MOTION, A COUPLE-- ABOUT A MONTH AGO TO INSTRUCT AN ORDINANCE
17 BE DRAFTED, WHICH IT WAS, AND A CHARTER AMENDMENT BE DRAFTED
18 FOR JUNE OF '08. WE'VE NOW DECIDED THAT-- OR WE'VE HAD A
19 DISCUSSION THAT A CHARTER AMENDMENT SHOULD NOT HAVE A DEADLINE
20 ASSOCIATED WITH IT SO WE CAN HAVE ALL THE TIME THAT WE NEED TO
21 EVALUATE IT. IN THE MEANTIME, THERE'S A SUNSET CLAUSE IN THE
22 ORDINANCE WHICH ALSO SAYS THAT THIS THING EXPIRES IN DECEMBER
23 OF 2008, SO IF THERE'S-- SO IF EVERYTHING GOES ACCORDING TO
24 THE WAY THIS DISCUSSION HAS BEEN GOING, IT'S LIKELY WE WILL
25 NOT HAVE A CHARTER AMENDMENT ON THE BALLOT IN 2008 AND THAT



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1 THE ORDINANCE WILL-- THE ORDINANCE THAT YOU ARE ASKING BE
2 EVALUATED BY THE ECONOMY AND EFFICIENCY COMMISSION WILL EXPIRE
3 IN 2008. WHAT IT IS THE POINT OF EVALUATING A MEASURE THAT'S
4 GOING TO-- AN ORDINANCE THAT'S GOING TO EXPIRE? I THINK, AS A
5 PRACTICAL MATTER, LET'S BE FRANK, MAYBE YOU'RE RIGHT ABOUT THE
6 "L.A. TIMES". THEY MAY HAVE BEEN PREMATURE ON SUNDAY IN THEIR
7 HEADLINE, "COUNTY ABOUT TO CHANGE GOVERNANCE STRUCTURE"
8 BECAUSE WE ARE NOT ABOUT TO CHANGE THE GOVERNANCE STRUCTURE. I
9 THINK THIS IS-- THIS WHOLE DISCUSSION, I'M VERY DISAPPOINTED
10 BECAUSE I THOUGHT WE HAD SOME GOOD MOMENTUM AND I THOUGHT WE
11 HAD CONSENSUS, FOUR OUT OF FIVE, AT LEAST THAT'S WHERE WE WERE
12 A MONTH AGO AND MAYBE THE CONSENSUS IS MOVING IN THE OTHER
13 DIRECTION. I HONESTLY THOUGHT THAT WE HAD A GOOD DEAL OF
14 MOMENTUM GOING TOWARDS RESTRUCTURING AND REFORMING THE WAY
15 THIS COUNTY IS ADMINISTERED AND THE ONLY THING THAT THE
16 CHARTER AMENDMENT WOULD DO IS TO CODIFY, AS FAR AS I CAN TELL,
17 THE ONLY THING IT WOULD DO WOULD BE TO CODIFY THAT THE C.A.O.
18 OR THE C.E.O. WOULD HIRE AND FIRE DEPARTMENT HEADS. THAT'S
19 SOMETHING WE CANNOT DO BY ORDINANCE. THE ONLY REASON WE HAD
20 THE INTERIM ORDINANCE WAS BECAUSE WE COULDN'T DO WHAT WE
21 WANTED TO DO, WHAT WE WERE TALKING ABOUT DOING A MONTH AGO WE
22 COULD NOT DO BY ORDINANCE, WE HAD TO DO IT BY CHARTER. BUT IN
23 ORDER TO SHOW GOOD FAITH, AND MAYBE THIS WASN'T EVERYBODY
24 ELSE'S INTENT, ALTHOUGH WE ALL-- FOUR OF US SPOKE TO IT, THAT
25 OUR INTENT WAS TO SHOW OUR GOOD FAITH NOW THAT WE WERE GOING



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1 TO MOVE TOWARDS A REFORM AND, IN THE INTERIM, THAT'S WHY IT
2 WAS CALLED AN INTERIM ORDINANCE, BETWEEN NOW AND THE TIME THIS
3 GOT PLACED ON THE BALLOT, THAT THERE WOULD BE THIS ORDINANCE
4 IN PLACE AND WE'D DO THE BEST WE CAN UNDER THE GUIDANCE OF THE
5 COUNTY COUNSEL IN DELEGATING CERTAIN AUTHORITIES TO THE C.A.O.
6 BUT NOT-- WE WERE NOT EMPOWERED BY LAW TO TRANSFER IT. SO HE
7 WAS GOING TO MAKE RECOMMENDATIONS ON HIRING, RECOMMENDATION ON
8 FIRING, AND RECOMMENDATIONS ON DISCIPLINE. NOW WE'RE LOVING IT
9 TO DEATH, AS THE OLD SAYING GOES, IN THE LEGISLATIVE PROCESS
10 AND I THINK IT'S PRETTY CLEAR. AND I'M NOT GOING TO SIT HERE
11 AND PRETEND LIKE THIS IS SOMETHING WHEN IT'S NOTHING BECAUSE,
12 UNTIL YOU PUT IT IN THE CHARTER, AS LONG AS, ON ANY GIVEN
13 TUESDAY, YOU CAN REPEAL A REFORM, IT'S NOT REFORM, NOT
14 GOVERNANCE REFORM. THIS IS OUR-- THIS IS THE BASIC STRUCTURE
15 OF HOW WE DO BUSINESS. AND I WILL SAY AGAIN, AS OTHERS HAVE
16 SAID, FOR ANYBODY TO THINK THAT THE SYSTEM WE HAVE NOW IS
17 ADEQUATE, NOT EVEN GOOD OR EXCELLENT BUT ADEQUATE, I'D BEG TO
18 DIFFER AND THE FACTS, YOU CAN BLAME DR. GARTHWAITE, YOU CAN
19 BLAME PETER DEGREE, YOU CAN BLAME BOB GATES, YOU CAN BLAME
20 ANITA BOCK, YOU CAN BLAME ALL THOSE PEOPLE BUT, YOU KNOW, ONE
21 OF THE PRESIDENTS IN YOUR LIFETIME, MR. ANTONOVICH, HAD THE
22 GREAT LINE, "THE BUCK STOPS HERE" AND IT STOPS HERE AND THAT'S
23 WHY I'M RETICENT TO BLAME EVERYBODY UNDER ME FOR EVERYTHING
24 THAT GOES WRONG. WE ULTIMATELY HAVE THE RESPONSIBILITY. YOU'VE
25 SAT HERE SINCE 1980 AND I'VE SAT HERE SINCE 1994 AND MS. BURKE



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1 HAS BEEN HERE SINCE '92, AND MS. MOLINA SINCE '91 AND MR.
2 KNABE SINCE '96. WE'VE ALL BEEN HERE AWHILE. DO WE BEAR ANY
3 RESPONSIBILITY FOR WHAT GOES ON HERE? HAS ANY ONE OF US EVER
4 TAKEN RESPONSIBILITY FOR SOMETHING THAT'S GONE HAYWIRE? OR IS
5 IT ALWAYS SOMEBODY ELSE'S FAULT? SO LET'S NOT THINK THAT THIS
6 IS SOME KIND OF A BRILLIANT SYSTEM OF GOVERNMENT. THIS IS A
7 SYSTEM OF GOVERNMENT THAT WAS CONCOCTED IN THE LATE 19TH
8 CENTURY WHEN CALIFORNIA HAD HUNDREDS OF THOUSANDS OF PEOPLE
9 AND POPULATION, WHERE THIS COUNTY HAD COWS THAT OUTNUMBERED
10 PEOPLE PROBABLY A HUNDRED TO ONE AND WE HAVE THE SAME FORM OF
11 GOVERNMENT IN LOS ANGELES COUNTY THAT EVERY OTHER ONE OF THE
12 57 COUNTIES EXCEPT FOR SAN FRANCISCO HAS, FIVE SUPERVISORS. SO
13 WHETHER YOU'RE MONO, YOLO, SIERRA, TRINITY, HISISKIYO, SAME
14 FIVE MEMBER BOARD STRUCTURE AS LOS ANGELES, SAN DIEGO, SANTA
15 CLARA, THE BIG URBAN COUNTIES. AND IT JUST DOESN'T WORK. I
16 DON'T THINK IT WORKS. YOU MAY THINK IT WORKS. I DON'T THINK IT
17 WORKS. I DON'T THINK, WITH THE NUMBER OF PROBLEMS WE HAVE
18 BREWING IN THIS COUNTY, THAT YOU CAN HONESTLY SAY TO THE
19 PEOPLE OF LOS ANGELES COUNTY, "WE'VE DONE A GREAT JOB". WE
20 DON'T HAVE TO GO THROUGH EVERYTHING THAT'S PENDING AND I'M NOT
21 SURE WE ARE CAPABLE STRUCTURALLY, NOT AS INDIVIDUALS BUT I
22 DON'T THINK THE STRUCTURE ALLOWS FOR THE KIND OF RESPONSIVE
23 DEALING WITH BURGEONING CRISES THAT WE HAVE. I'VE SAID IT
24 BEFORE. I'LL SAY IT AGAIN. YOU KNOW, THE MOST OFTEN-- AFTER
25 THE CONSENT CALENDAR, THE MOST OFTEN APPROVED ITEM ON OUR



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1 AGENDA IS A MOTION TO CONTINUE, A MOTION TO DEFER SOMETHING TO
2 NEXT WEEK, TO NEXT MONTH. WE DID IT TODAY ON SEVERAL ITEMS.
3 MOST OF THE TIME, IT'S BOARD MEMBERS WHO ASK FOR IT TO BE
4 CONTINUED. OFTENTIMES, THEY ASK DEPARTMENTS TO ASK FOR THE
5 CONTINUANCE BUT IT'S USUALLY THE BOARD MEMBERS WHO JUST AREN'T
6 READY TO DEAL WITH AN ISSUE. DEFER IT. WELL, OKAY. IT'S FAIR
7 ENOUGH. I'VE DONE IT MYSELF. BUT, WHEN YOU HAVE FIVE PEOPLE,
8 EACH OF WHOM HAVE THEIR OWN SCHEDULES, AND EACH OF WHOM MAY
9 NOT BE READY ON ITEMS, YOU GET A MUSHROOM CLOUD OF
10 CONTINUANCES AND DEFERRALS. AND THE MORE YOU DEFER AND THE
11 MORE YOU WAIT, THE MORE PROBLEMS FESTER AND THEN THEY EXPLODE,
12 THEN WE EXPLODE, AS THOUGH WE HAD NOTHING TO DO WITH IT. SO
13 YOU MAY SAY IT'S EGO. I DON'T KNOW WHAT THE EGO IS. THE ONLY
14 THING I'M INTERESTED IN AT THIS STAGE OF MY LIFE IS TO TRY TO
15 LEAVE SOME KIND OF A LEGACY OF MORE EFFICIENT ADMINISTRATION
16 IN THE BIGGEST COUNTY IN THE COUNTRY. AND I THINK THIS IS
17 HOKEY THE WAY WE DO IT HERE AND I KNOW THAT YOU THINK THAT. I
18 KNOW THAT SOME PEOPLE THINK THAT. IT'S JUST FRUSTRATING. I'D
19 HATE TO BE A DEPARTMENT HEAD IN THIS COUNTY TRYING TO FATHOM
20 WHAT THE FIVE OF US ARE THINKING OR WHAT THE FIVE OF OUR
21 STAFFS ARE THINKING. IT'S VERY FRUSTRATING. SO I'M
22 DISAPPOINTED. I THINK WE'RE BACKPEDALING HERE AND, OF ALL THE
23 THINGS, THIS IS TRIVIAL NOW IN LIGHT OF THE DISCUSSION, THE
24 SUNSET CLAUSE IS THE COUP DE GRAS. YOU HAVE A SUNSET CLAUSE IN
25 HERE. WHY IT WAS PUT IN, I DO NOT KNOW BUT YOU NOW HAVE A



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1 SUNSET THING THAT CAUSES THIS THING TO EXPIRE IF WE DON'T PUT
2 IT ON THE BALLOT. SO YOU'LL END UP WITHOUT A CHARTER AMENDMENT
3 AND WITHOUT AN ORDINANCE UNLESS YOU GET AN AFFIRMATIVE ORDER
4 OF THE BOARD TO EXTEND IT. IF THIS IS THE DEBATE WE'RE HAVING
5 ON THIS SUBJECT, I CAN SEE WHAT THE DEBATE IS GOING TO BE ON
6 TRYING TO EXTEND SOMETHING. SO I JUST HAVE A DIFFERENT TAKE ON
7 THIS. I THINK WE NEED A NEW STRUCTURE. I DON'T THINK IT WOULD
8 HURT ANY MEMBER OF THIS BOARD OR ANY OF ITS STAFFS AT ALL. I
9 THINK THIS IS THE MOST MYTHOLOGICAL FEAR THAT I'VE EVER SEEN,
10 THAT SOMEHOW YOU'RE LOSING SOMETHING. WE'RE NOT LOSING
11 ANYTHING. I HAVE EVERY CONFIDENCE THAT, ON THINGS THAT ARE
12 IMPORTANT TO ME, I WILL BE ABLE TO WEIGH IN, IF NOT AT THE
13 BOARD-- IF NOT ONE-ON-ONE, CERTAINLY AT THE BOARD. THE BOARD
14 IS STILL THE GOVERNING BODY. I HAVE NO QUESTION ABOUT THAT,
15 AND I HAVE NO QUESTION THAT ANY OTHER MEMBER OF THIS BOARD
16 WILL BE ABLE TO DO THAT BUT AT LEAST ON THE THING-- ON THE
17 DAY-TO-DAY OPERATIONS OF THIS PLACE, ON THE DAY-TO-DAY
18 ADMINISTRATION OF IT, ON THE RUNNING OF THE ORGANIZATION,
19 THERE NEEDS TO BE ONE EXECUTIVE AND THAT'S WHAT DAVID HAS BEEN
20 ADVOCATING, I'VE BEEN ADVOCATING AND WE HAVE DIFFERENT VIEWS
21 OF-- SOME OF US HAVE DIFFERENT VIEWS ON WHAT THE NATURE OF THE
22 EXECUTIVE MIGHT BE. I CERTAINLY COMPROMISED ON THIS. I WANT, I
23 WANTED AND I WANT AN ELECTED EXECUTIVE, I THINK THAT'S
24 ULTIMATELY THE BEST WAY TO GO BUT THIS WAS A GOOD ALTERNATIVE



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1 AND I WAS WILLING TO GO WITH THIS. BUT IT SEEMS TO ME THAT
2 WE'RE NOT-- WE'RE NOT THERE AND I'M DISAPPOINTED. MR. KNABE.

3

4 **SUP. KNABE:** WELL, I MEAN, I'M LISTENING TO YOU AND I'M
5 LISTENING TO MR. ANTONOVICH INSULT EACH ONE OF US ON WHERE
6 WE'RE AT. I DON'T KNOW IF I'M MISSING SOMETHING OR NOT BUT
7 CERTAINLY THE DIRECTION OF THIS CONVERSATION HAS NOT BEEN
8 WHERE YOU'RE GOING...

9

10 **>SUP. MOLINA:** EXACTLY.

11

12 **SUP. KNABE:** ...AND IF YOU THINK THAT THERE IS ANY PART OF THIS
13 DISCUSSION THAT WOULD CHANGE A CONTINUED ITEM OR CONTINUANCES
14 AS IT RELATES TO OUR AGENDAS BEFORE US, I MEAN, THAT'S ABSURD.
15 I MEAN, THE POINT BEING IS I DON'T THINK ANY ONE OF US, YOU
16 KNOW, MR. ANTONOVICH MADE IT VERY CLEAR HE DOESN'T SUPPORT
17 THIS, I STILL SUPPORT IT. I STILL SUPPORT MOVING FORWARD WITH
18 THIS PROPOSAL BUT I ALSO SUPPORT AN EVALUATION OF IT. YOUR
19 FIRST MOTION THAT YOU PRESENTED AND SOME OF THE EARLY WRITINGS
20 SAID NOVEMBER OF 2008. I'M THE ONE THAT ASKED FOR JUNE OF 2008
21 JUST TO PUT SOME PRESSURE ON THE SITUATION.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** I DON'T THINK I EVER SAID NOVEMBER
24 2008.

25



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1 **SUP. KNABE:** YES, YOU DID. YOU HAD IT IN WRITING.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** I DON'T THINK SO.

4

5 **SUP. KNABE:** BUT THE POINT BEING IS I ASKED FOR JUNE OF 2008
6 JUST TO PUT PRESSURE SO WE'D KEEP MOVING FORWARD. WE COULD
7 ALWAYS GO TO NOVEMBER OF 2008 BUT THE ORIGINAL DISCUSSION ALSO
8 TOOK PLACE AND WE'VE HAD IT WITH DAVID ABOUT AN EVALUATION,
9 THIS GIVES US A GREAT OPPORTUNITY TO SEE WHAT WORKS AND WHAT
10 DOESN'T WORK UNDER THE FRAMEWORK OF THIS ORDINANCE BEFORE
11 WHATEVER WE COME UP WITH TO PUT SOMETHING ON THE BALLOT. I'M
12 STILL COMMITTED TO PUTTING SOMETHING ON THE BALLOT BUT I'D
13 CERTAINLY LIKE TO KNOW WHAT WORKS. THERE WAS A LOT OF
14 DISCUSSION HERE TODAY ABOUT THE VARIOUS OPTIONS THAT MAY PLAY
15 OUT. THE C.A.O. HAS APPOINTED SOMEONE TO OVERSEE HOW WE PUT
16 THIS ALL TOGETHER. I MEAN, I'M SURPRISED THAT YOU WOULD NOT
17 WANT THAT INFORMATION BACK AS TO WHAT THE FINAL LANGUAGE MAY
18 BE IN A CHARTER AMENDMENT. I MEAN, I'M STILL WORKING
19 TOWARDS...

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** OF COURSE WE WANT THE FINAL
22 LANGUAGE.

23

24 **SUP. BURKE:** COULD YOU PUT ME DOWN...

25



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1 **SUP. KNABE:** ...YOU KNOW, ELIMINATION OF THE NONINTERFERENCE
2 CLAUSE, YOU KNOW, BECAUSE I JUST THINK THERE'S TOO MUCH WIGGLE
3 ROOM IN ALL THAT AND, YOU KNOW, AND IT MAY WORK AND YOUR
4 COMBINATION, ZEV, HERE MAY WORK IN COMBINING "A" AND "B" TO
5 CLEAN THAT UP BUT I CERTAINLY WANT AN EVALUATION OF THAT. I
6 WANT TO KNOW, YOU KNOW, WHAT THE DEPARTMENT HEADS THINK ABOUT
7 THAT, YOU KNOW? ALL THOSE KINDS OF THINGS. SO DON'T READ ME AS
8 NONCOMMITTED TO MOVING FORWARD AS IT RELATES TO PUTTING AN
9 ORDINANCE OR PUTTING A CHARTER AMENDMENT ON THE BALLOT. I
10 THOUGHT JUNE OF 2008 WOULD BE A GOOD TIME BECAUSE THAT KEEPS
11 US MOVING FORWARD THE RIGHT WAY. IF IT GOES BACK TO NOVEMBER,
12 SO BE IT BUT I'M COMMITTED TO 2008. I'M NOT COMMITTED TO 2009
13 OR 2010. THIS BOARD WILL HAVE TO MAKE THAT DECISION AND THAT'S
14 PART OF OUR RESPONSIBILITY IN TRYING TO CHANGE THE GOVERNANCE
15 AND I THINK WE'RE ALL THERE. WE ALL WANT TO MAKE THIS MORE
16 EFFICIENT IN WHATEVER FORM IT MAY TAKE BUT I, YOU KNOW, YOU
17 CERTAINLY HAVE TO DO IT UNDER THE GUISE OF THE PROPER
18 INFORMATION. I DON'T THINK ANY DISCUSSION TODAY WAS NEGATIVE
19 TOWARDS PUTTING SOMETHING ON THE BALLOT. I JUST DON'T BELIEVE
20 THAT, ZEV, AND I DON'T KNOW WHERE YOU READ THAT INTO THE TEA
21 LEAVES BUT I DON'T BELIEVE IT.

22
23 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I'M READING IT IN THE MOTION
24 THAT ELIMINATED THE JUNE 2008 DATE IN MS. MOLINA'S-- IN MR.
25 ANTONOVICH'S MOTION...



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1

2 **SUP. MOLINA:** DID I NOT TELL YOU I'M SILENT ON IT? I TOLD
3 YOU...

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S IN YOUR MOTION.

6

7 **SUP. MOLINA:** I CHANGED IT, SIR! SHE CAN READ IT TO YOU!

8

9 **SUP. KNABE:** YEAH.

10

11 **SUP. MOLINA:** JESUS CH...

12

13 **SUP. BURKE:** WAIT A MINUTE...

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** CAREFUL, CAREFUL.

16

17 **SUP. BURKE:** DO YOU KNOW WHAT? MAY I JUST, MAY I JUST SAY ONE
18 THING HERE? I THINK THAT...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ONE, ONE SECOND. CAN YOU READ IT?

21

22 **CLERK SACHI HAMAI:** I WILL READ HER AMENDED MOTION. SHE SAID,
23 "DIRECT THE ECONOMY AND EFFICIENCY COMMISSION TO REVIEW THE
24 IMPLEMENTATION OF THE PLAN AND THE EFFECTIVENESS OF THE



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1 ORDINANCE AND REPORT BACK TO THE BOARD WITHIN SIX MONTHS OF
2 INITIATING THIS EVALUATION."

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** WHERE-- IS THIS THIS MOTION?

5

6 **CLERK SACHI HAMAI:** CORRECT.

7

8 **SUP. MOLINA:** YOU WERE BUSY ARGUING WITH OTHER PEOPLE.

9

10 **SUP. BURKE:** MAY I, MAY I JUST SAY ONE THING?

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, NOT OTHER PEOPLE. MR. KNABE.
13 MS. BURKE.

14

15 **SUP. BURKE:** YOU KNOW WHAT? OKAY, YOU KNOW WHAT I THINK YOU'RE
16 CONFUSING? I THINK THAT YOU'RE CONFUSING THE COMMENTS THAT
17 WE'RE MAKING IN TERMS OF THE DETAILS OF HOW IT'S IMPLEMENTED
18 AND HOW IT IS CARRIED OUT WITH WHETHER OR NOT YOU ACCEPT THE
19 PROPOSAL IN THE FIRST PLACE.

20

21 **SUP. MOLINA:** WHICH IS WHAT DAVID CLARIFIED, THE CONCEPT.

22

23 **SUP. BURKE:** AND I THINK THIS IS WHAT WE ALL WANT TO KNOW. WE
24 WANT TO KNOW THE DETAILS OF WHAT INDIVIDUALLY AND HOW IT
25 WORKS, HOW YOU CARRY IT OUT, WHAT YOU'RE DOING. THAT'S THE



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1 KIND OF EVALUATION WE'RE TALKING ABOUT. THERE ARE A LOT OF
2 DETAILS HERE THAT WE NEED TO AGREE UPON BUT THAT DOESN'T HAVE
3 ANYTHING TO DO WITH WHETHER OR NOT YOU'RE COMMITTED TO THE
4 BASIC CONCEPT OF HAVING A CHIEF EXECUTIVE OFFICER AND I DON'T
5 THINK THERE'S-- WELL, I'M NOT GOING TO SPEAK FOR SUPERVISOR
6 ANTONOVICH, I THINK HE'S MADE IT VERY CLEAR, HE IS NOT
7 COMMITTED TO THAT. BUT I THINK THAT ALL THE REST OF US ARE
8 COMMITTED TO THIS. WE'RE COMMITTED TO A CHANGE. WE DO WANT TO
9 KNOW HOW WE REACT AND WHAT WE DO AND WHAT THE DETAILS ARE AND
10 IF THERE'S SOME OF THE DETAILS THAT ARE WORKED OUT THAT WE MAY
11 NEED TO HAVE IN WRITING. WE MAY NOT NEED THEM IN WRITING. THEY
12 MAY WORK THEMSELVES OUT. THE PROCEDURE OF HOW WE WORK WITH THE
13 C.A.O., THE C.E.O. IN TERMS OF ISSUES WE HAVE WITH
14 DEPARTMENTS. THERE ARE A LOT OF DETAILS LIKE THAT THAT ARE
15 GOING TO HAVE TO BE, IN MANY INSTANCES, WORKED OUT ON A CASUAL
16 BASIS OR ON A METHOD OF HOW WE DEVELOP IT AS ROUTINE. BUT
17 THERE'S SOME THAT WE MAY EVEN WANT IN WRITING. SO DON'T BE
18 AFRAID OF THE EVALUATION...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M NOT.

21

22 **SUP. BURKE:** ...BECAUSE IT'S NOT AN EVALUATION AS TO THE BASIC
23 CONCEPT...

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT I ASSUME THAT THE EVALUATION--
2 BEFORE YOU PUT A CHARTER AMENDMENT ON THE BALLOT, YOU WANT TO
3 HEAR THE EVALUATION, RIGHT?

4

5 **SUP. BURKE:** WELL, I DON'T THINK THAT-- I THOUGHT SHE SAID
6 SPECIFICALLY THAT IT HAD NOTHING TO DO WITH THE BALLOT...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** AND I'M TRYING TO UNDERSTAND WHAT
9 THE EVALUATION IS FOR.

10

11 **SUP. BURKE:** HER LAST COMMENT, HER LAST COMMENT WAS, THE
12 EVALUATION WAS TOTALLY SEPARATE AND APART FROM THE TIME WE
13 VOTE TO PUT THE CHARTER AMENDMENT ON THE BALLOT AND I BELIEVE
14 I AM RESTATING WHAT SHE SAID.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND THAT. IT IS WHAT SHE
17 SAID BUT, YVONNE...

18

19 **SUP. BURKE:** SO IT DOESN'T MEAN THAT WE'RE TRYING TO DECIDE IF
20 WE WANT TO PUT TO PUT IT ON THE BALLOT. WE MADE THAT DECISION
21 A MONTH AGO. WHAT WE ARE TALKING ABOUT IS EXACTLY HOW THIS
22 WOULD WORK AND WE DON'T NEED TO BE AFRAID OF AN EVALUATION.
23 PERSONALLY, I DON'T KNOW THAT THE ECONOMY AND EFFICIENCY
24 COMMISSION IS A GROUP THAT COULD DO IT VERY WELL. I PERSONALLY
25 THINK THAT WE'RE THE ONES WHO HAVE TO DO IT. WE CAN GET INPUT



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1 FROM DEPARTMENT HEADS. I THINK THAT'S WHAT REALLY HAS TO
2 HAPPEN. I'D BE MUCH MORE COMFORTABLE WITH US DOING IT AND
3 REACTING TO HOW IT'S WORKING, WHETHER OR NOT-- HOW OUR STAFF
4 IS REACTING TO HOW IT WORKS. I THINK THAT THAT'S THE KIND OF
5 EVALUATION WE SHOULD REALLY HAVE. I DON'T-- THE ECONOMY AND
6 EFFICIENCY COMMISSION IS NOT GOING TO HAVE A CLUE. THEY'RE
7 GOING TO HAVE TO-- YOU KNOW, THEY'RE GOING TO REALLY-- THEY'RE
8 SO FAR REMOVED FROM THE DAY TO DAY OF HOW IT OPERATES. BUT, IF
9 THAT'S THE ONLY WAY THAT PEOPLE ARE COMFORTABLE AT MOVING
10 FORWARD WITH THAT KIND OF EVALUATION, I'M NOT THAT NEGATIVE TO
11 IT BUT I THINK THAT, FRANKLY, WE SHOULD DO IT, AND I THINK
12 THAT WE SHOULD GET INPUT FROM THE DEPARTMENT HEADS, WE SHOULD
13 GET INPUT FROM THE C.E.O. AS TO HOW HE EVALUATES IT RATHER
14 THAN AN ECONOMY AND EFFICIENCY COMMISSION UNLESS THEY'RE JUST
15 GOING TO BE THE ONES WHO COLLECT ALL THE PAPER. I DON'T THINK
16 THEY'RE IN A UNIQUE POSITION TO BE ABLE TO REALLY TELL US HOW
17 ANYTHING IS WORKING AS IT RELATES TO OUR OFFICES, OUR STAFF
18 AND INDIVIDUALLY HOW WE SEE WE ARE ABLE TO WORK ON IT AS IT
19 RELATES TO OUR CONSTITUENCIES. BUT DON'T CONFUSE AN EVALUATION
20 WITH THE FACT THAT WE'RE COMMITTED TO MOVE FORWARD, WE'RE
21 COMMITTED TO PUT IT ON THE BALLOT AND I DON'T THINK THERE'S
22 BUT ONE VOTE HERE THAT SAYS WE SHOULD NOT PUT IT ON THE
23 BALLOT.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** SO DAVID AND RAY, LET ME JUST ASK
2 YOU, ARE YOU PROCEEDING UNDER THE ORIGINAL DIRECTION OF THE
3 BOARD OF FOUR WEEKS AGO THAT INSTRUCTED YOU TO DRAFT A CHARTER
4 AMENDMENT FOR THE JUNE 2008 BALLOT? IS THAT THE-- IS THAT WHAT
5 YOU'RE-- DAVID?

6

7 **RAYMOND G. FORTNER, JR.:** UNTIL THE BOARD WOULD OTHERWISE
8 INSTRUCT US, WE WOULD BE PREPARED TO MOVE BY THAT DATE, WHICH
9 WOULD REQUIRE US TO HAVE LANGUAGE BACK IN JANUARY/ FEBRUARY.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** THE FACT THAT THE BODY OF THE
12 ORDINANCE MENTIONS 2008 BUT DOESN'T MENTION JUNE DOES NOT
13 CHANGE THAT-- THAT DIRECTION TO YOU AT ALL? IN THE PREAMBLE OF
14 THE ORDINANCE?

15

16 **C.A.O. JANSSEN:** WELL, THERE'S A PREAMBLE. ARE YOU TALKING
17 ABOUT THAT?

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. THAT'S WHAT I'M TALKING
20 ABOUT.

21

22 **RAYMOND G. FORTNER, JR.:** I WOULDN'T TAKE THAT TO HAVE MODIFIED
23 THE ORIGINAL BOARD ORDER.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, I DIDN'T, EITHER, UNTIL THIS
2 DISCUSSION SO THAT'S WHY I RAISE IT NOW. I DIDN'T SEE IT AS A
3 BIG DEAL BUT I WANT TO UNDERSTAND THAT YOU ARE STILL
4 PROCEEDING-- DAVID?

5

6 **SUP. MOLINA:** SO NOW YOU OWE US AN APOLOGY.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** NO. I WANT TO HEAR FROM DAVID. [
9 LAUGHTER]

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** NO. EVERYTHING I SAID, I STAND BY.
12 I'M SORRY. I THINK THIS PLACE IS-- WE DON'T HAVE TO GO OVER IT
13 AGAIN. DAVID?

14

15 **C.A.O. JANSSEN:** WELL, I DIDN'T PROPERLY READ THIS. I SEE
16 YOU'RE AMENDING THE ORDINANCE BUT A GENERAL DOES NOT OVERRIDE
17 A SPECIFIC. YOU DECIDED A MONTH AGO TO PUT IT ON THE JUNE
18 BALLOT. THIS DOES NOT CHANGE THAT.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** SO ARE YOU PROCEEDING IN YOUR
21 SHOP-- I MEAN, YOU'RE THE ONE THAT'S AUTHORIZED...

22

23 **C.A.O. JANSSEN:** WELL, WE'RE NOT DOING ANYTHING UNTIL YOU GUYS
24 ARE THROUGH HERE TODAY.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, I UNDERSTAND BUT YOU HAVE
2 BEEN GIVEN AN INSTRUCTION 30 DAYS AGO TO QUARTERBACK THIS,
3 THIS WITH THE COUNTY COUNSEL.

4

5 **C.A.O. JANSSEN:** YES. FOR THE-- YES. AND THAT BY...

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** FOR THE JUNE '08.

8

9 **C.A.O. JANSSEN:** I'VE SEEN NO MOTION HERE THAT CHANGES THAT, SO
10 THAT IS OUR INSTRUCTION.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** WHEN IT GETS ON THE JUNE '08
13 BALLOT, I WILL BUY YOU ALL A BOTTLE OF CHAMPAGNE.

14

15 **SUP. MOLINA:** WELL, YOU ALWAYS PROMISE LUNCHESES FOR THE GROUP
16 AND YOU NEVER DELIVER.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, THAT'S NOT TRUE.

19

20 **SUP. MOLINA:** MR. YAROSLAVSKY...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** IF I EVER PROMISED YOU LUNCH, I
23 DELIVER, BELIEVE ME, I MIGHT EVEN HUG YOU.

24

25 **SUP. MOLINA:** WELL-- I KNOW. AND THERE WAS A DEVELOPER THAT...



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT DO YOU KNOW? [LAUGHTER]

3

4 **SUP. MOLINA:** A DEVELOPER THAT SAID THAT YOU SAID THAT,
5 REMEMBER? SO DON'T-- YOU DON'T WANT TO BE HELD ACCOUNTABLE TO
6 ALL THOSE PEOPLE YOU SAID YOU'D BUY LUNCHES FOR.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, THERE WAS LUNCH FOR
9 EVERYBODY, WASN'T THERE?

10

11 **SUP. MOLINA:** OH, YEAH, RIGHT. [LAUGHTER]

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** I DIDN'T SAY I'D PAY FOR IT.

14

15 **SUP. MOLINA:** WELL, LET ME SAY, DEAR FRUSTRATED, ALL RIGHT? I
16 DON'T KNOW WHY YOU'RE INSULTING ME. I'M ON YOUR SIDE.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

19

20 **SUP. MOLINA:** HUGS, FIRST DISTRICT SUPERVISOR, OKAY?

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

23

24 **SUP. MOLINA:** THE ISSUE IS...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** FOURTH DISTRICT, TOO. [LAUGHTER]

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** I CAN'T HANDLE ALL THIS LOVE. [LAUGHTER]

5

6 **SUP. MOLINA:** REALLY? WELL, YOU'RE FIGHTING WITH YOURSELF.
7 YOU'RE FIGHTING WITH YOURSELF. I ASKED THIS QUESTION
8 SPECIFICALLY...

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** THIS IS CHEAPER THAN A
11 PSYCHIATRIST.

12

13 **SUP. MOLINA:** ...OF DAVID. HE ANSWERED IT APPROPRIATELY. HE
14 SAID IT WAS THE CONCEPT. AND, THAT'S RIGHT, I DON'T WANT TO
15 TAKE AWAY THE CONCEPT. THE CONCEPT'S A GOOD ONE. I'D LOVE TO
16 GET SUPERVISOR ANTONOVICH TO BUY INTO THE CONCEPT AND I
17 THOUGHT AN EVALUATION MIGHT DO SOME OF THAT BUT WE DON'T KNOW.
18 BUT THE ISSUE IS AND, YOU KNOW, AGAIN, I BUY THE CONCEPT, YOU
19 KNOW, AND EVEN THROUGH THIS EXCHANGE OF IDEAS, WHICH IS CALLED
20 DEBATE AND DISCUSSION, WHICH IS PART OF THE LEGISLATIVE
21 PROCESS AS WELL SINCE WE'RE NOT UNDER A DICTATORSHIP, IT'S
22 SUPPOSED TO FACILITATE AND ASSIST IN DEFINING HOPEFULLY BETTER
23 LAW BECAUSE IT APPLIES TO ALL OF US. WE ASKED FOR
24 CLARIFICATION OF INTERFERENCE. HEY, GUESS WHAT, IT GOT CHANGED
25 TO BECOME BETTER AND MORE EFFECTIVE. WE ALL UNDERSTAND WHERE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WE'RE AT. THOSE QUESTIONS DIDN'T HURT ANYTHING. I ASKED
2 QUESTIONS ABOUT AN EVALUATION AND THE WAY I HAD WRITTEN IT
3 WOULD CREATE A PROBLEM BECAUSE YOU WOULDN'T HAVE AN EVALUATION
4 SO WE CHANGED IT. THERE'S NOTHING WRONG WITH THAT. THE ONLY
5 CHANGE THAT I'M OPPOSED TO IS THE ONE THAT YOU'VE PROPOSED,
6 MR. YAROSLAVSKY, AND THAT'S THE REMOVAL OF THE SUNSET. LEAVE
7 IT ALONE. SO I THINK THAT THE OTHER AMENDMENTS ARE REALLY
8 QUITE GOOD AND I THINK, AT THE END OF THE DAY, IT PROBABLY
9 WILL GO ON THE CHARTER AND, IF PEOPLE VOTE FOR IT, THEN, YOU
10 KNOW, THEN WE DON'T NEED THE OTHER ONE, THAT'S FOR SURE. IF
11 THEY DON'T VOTE FOR IT, THEN IT SHOULD SUNSET AND IF WE ARE
12 GOING TO GO AGAINST IT, THEN WE SHOULD STAND UP AND BE BOLD
13 AND SAY, EVEN THOUGH THE PEOPLE VOTED AGAINST IT, WE STILL
14 WANT IT. THAT'S A DIFFERENT ISSUE. SO THE ONLY AMENDMENT I'M
15 OPPOSED TO IS YOUR OWN BUT, OTHER THAN THAT, I SUPPORT THE
16 CONCEPT BECAUSE IT'S A GOOD ONE AND I THINK OUR DEBATE AND OUR
17 DISCUSSION HERE HAS LED FOR MAYBE NOT A BETTER ORDINANCE BUT
18 AT LEAST A MORE CLARIFIED ORDINANCE SO THAT WE CAN GET A
19 BETTER UNDERSTANDING AND I THINK AN EVALUATION WILL ONLY
20 ASSIST ALL OF US AS TO HOW TO MAKE IT MORE EFFICIENT AND MORE
21 EFFECTIVE. YOU'RE NOT THE ONLY ONE WHO HAS, YOU KNOW,
22 OWNERSHIP OF THAT INTEREST. WE ALL DO AND SO I JUST THINK THAT
23 WE ARE PREPARED TO MOVE FORWARD. THERE IS NOTHING HERE THAT
24 HURTS ANY OF IT. RIGHT NOW, THEY ARE DEVELOPING THE CHARTER
25 LANGUAGE FOR JUNE. I THINK WE CAN BE ON OUR MERRY WAY THERE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I'M LOOKING FORWARD TO DAVID'S PLAN, I'M LOOKING FORWARD TO
2 DAVID'S BUDGET AMENDMENT AS TO HOW HE'S GOING TO STAFF UP FOR
3 THIS BECAUSE THAT'S GOING TO BE DONE DURING HIS TIME AND WE'LL
4 GET A BETTER UNDERSTANDING OF WHAT IT'S GOING TO TAKE TO RUN
5 AN OPERATION LIKE THIS AND PROBABLY A BETTER DEFINITION OF HOW
6 IT'S GOING TO OPERATE. AND THEN MAYBE WE'RE GOING AN
7 EVALUATION. I DON'T THINK IT'S GOING TO LOOK AT HOW TO PERFECT
8 IT EVEN MORE BUT MAYBE RAISE SOME CONCERNS, SOME ISSUES THAT
9 MIGHT EVEN REQUIRE MORE STAFF, MORE BUDGETING, LESS STAFF,
10 WHATEVER. SO I THINK IT'S ALL A GOOD THING. SO I THINK WE ARE
11 READY TO MOVE FORWARD. I THINK WE HAVE AN OPPORTUNITY TO BUY
12 INTO A CONCEPT THAT ALLOWS FOR MORE EFFECTIVE AND EFFICIENT
13 GOVERNANCE AND I THINK, IF YOU REALLY, INSTEAD OF ARGUING WITH
14 US OR-- WE ARE TRYING TO FIND OUT HOW TO MAKE IT WORK FOR ALL
15 OF US. AND, RIGHT NOW, AS IT'S BEING SET UP, IT WORKS MUCH,
16 MUCH BETTER THAN IT DID WHEN I WALKED IN HERE AND SO I SUPPORT
17 IT WITH THE AMENDMENTS. OTHER THAN THE SUNSET CHANGE THAT
18 YOU'VE MADE, I ACCEPT ALL ASPECTS OF IT AS WE HAVE CHANGED IT--
19 - AMENDED IT.

20

21 **SUP. BURKE:** ARE YOU MOVING IT?

22

23 **SUP. MOLINA:** I WOULD LIKE TO MOVE IT AS AMENDED BY MYSELF...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** ARE YOU WILLING TO CONSIDER SOMETHING OTHER THAN
2 ECONOMY AND EFFICIENCY?

3

4 **SUP. MOLINA:** I'M NOT MARRIED TO THAT BUT IT'S...

5

6 **SUP. BURKE:** COULD WE COME BACK WITH SOMETHING?

7

8 **SUP. MOLINA:** OKAY. MAYBE...

9

10 **SUP. ANTONOVICH:** WELL, THEY DID THE CONSOLIDATION OF THE
11 COUNTY OF LOS ANGELES.

12

13 **SUP. MOLINA:** I'M SORRY?

14

15 **SUP. ANTONOVICH:** THEY DID THE SUCCESSFUL CONSOLIDATION OF
16 COUNTY GOVERNMENT. I MEAN, THAT WAS-- THEY WON, I THINK, A
17 NATIONAL AWARD, SO YOU HAVE EXPERTISE THERE IN WE REDUCED THE
18 NUMBER OF DEPARTMENTS AND THEY WERE INTEGRALLY INVOLVED IN
19 THAT.

20

21 **SUP. MOLINA:** AND IT DOES SAY HERE UNDER THEIR DUTIES, MS.
22 BURKE, IT DOES SAY THAT THAT'S ONE OF THE THINGS THEY DO IS
23 SUBMIT RECOMMENDATIONS TOWARD IMPROVING GOVERNMENT ECONOMY AND
24 EFFICIENCY. I MEAN, THAT'S WHAT THEY'RE THERE FOR SO THEY
25 MIGHT AS WELL DO IT. CAN'T WE JUST LEAVE IT AS IS?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** THEY WORKED WITH-- BECAUSE I WAS INVOLVED
3 WITH THAT, THE UCLA GRAD SCHOOL OF MANAGEMENT DID A...

4

5 **SUP. MOLINA:** SO IT'S PROBABLY BETTER, IN THIS SHORT TIMEFRAME,
6 TO STAY WITH THAT COMMISSION, IF YOU DON'T MIND.

7

8 **SUP. BURKE:** ALL RIGHT. OKAY. ALL RIGHT. I'LL SECOND.

9

10 **SUP. KNABE:** MR. YAROSLAVSKY?

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. KNABE?

13

14 **SUP. KNABE:** I WAS JUST GOING TO SEE IF YOU'D RECOGNIZE ME. NO,
15 I'M JUST JOKING. [LAUGHTER] IN YOUR COMBINED "A" AND "B", IS
16 THAT OUT ON THE TABLE?

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH.

19

20 **SUP. KNABE:** COULD I JUST MAKE A COUPLE OF SUGGESTIONS AND
21 MAYBE MR. FORTNER CAN ANSWER THEM WE DON'T NEED THIS BUT,
22 INSTEAD OF SAYING NONINTERFERENCE, MAYBE SAY NONINTRUSION?
23 KIND OF THE SITUATION?

24

25 **SUP. MOLINA:** OH, IT'S STILL ENTITLED NONINTERFERENCE?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S FINE WITH ME.

3

4 **SUP. BURKE:** YEAH.

5

6 **SUP. ANTONOVICH:** OKAY. AND THEN, AT THE END, AND IF THIS IS
7 CLEAR ALREADY, MR. FORTNER, I DON'T HAVE A PROBLEM WITH IT,
8 BUT I WOULD LIKE TO SEE AT THE END WHERE IT SAYS, "INSTRUCT
9 ANY COUNTY OFFICER, EMPLOYEE BUT MAY SEEK INFORMATION AND SEEK
10 ASSISTANCE DIRECTLY FROM COUNTY OFFICERS AND EMPLOYEES".
11 BECAUSE THAT WAS PART OF-- THE BIG PART OF "A" AND "B". AND IF
12 WE COULD JUST ADD THAT AT THE END OF YOURS, MR. YAROSLAVSKY...

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I'M SORRY, SAY IT AGAIN.

15

16 **SUP. KNABE:** AT THE END WHERE YOU SAY "OFFICER, EMPLOYEE,"
17 COMMA "BUT MAY SEEK INFORMATION AND/OR SEEK ASSISTANCE
18 DIRECTLY FROM COUNTY OFFICERS AND EMPLOYEES". THAT WAS A
19 CRITICAL PART OF "A" AND "B" AND JUST LEAVE IT AT THAT AND
20 THEN I WOULD SUPPORT...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** I DON'T HAVE A-- I DON'T HAVE A
23 PROBLEM. I THOUGHT-- THAT'S FINE. I JUST, SO I HAVE PEACE OF
24 MIND. I THOUGHT THAT, EVEN IF YOU DIDN'T HAVE THAT LANGUAGE,
25 RAY, THERE'S NO QUESTION THAT A MEMBER OF THE BOARD OR MEMBER



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The Los Angeles County Board of Supervisors**

1 OF A BOARD MEMBER'S STAFF WOULD HAVE THE RIGHT TO ASK FOR SUCH
2 INFORMATION WITH OR WITHOUT SUCH LANGUAGE, CORRECT?

3

4 **RAYMOND G. FORTNER, JR.:** WELL, IT CERTAINLY WASN'T PRECLUDED
5 BY THIS BUT THE ADDITION OF THAT LANGUAGE MAKES IT CLEAR AND
6 PUTS...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** I AGREE. THAT'S FINE. I DON'T HAVE
9 A PROBLEM WITH IT. I JUST WANTED TO HAVE A CLEAR UNDERSTANDING
10 OF WHAT THE RULES ARE. YOU HAVE THAT LANGUAGE DOWN THERE?

11

12 **RAYMOND G. FORTNER, JR.:** I BELIEVE SO. IT WOULD BE AT THE END
13 OF THAT PROVISION, "EMPLOYEE" COMMA "BUT MAY SEEK INFORMATION
14 AND/OR SEEK ASSISTANCE FROM COUNTY OFFICERS OR EMPLOYEES".

15

16 **SUP. ANTONOVICH:** SO DOES THAT NAME, WHEN WE RECEIVE A VICIOUS
17 DOG REPORT AT 5:00 P.M., WE WILL STILL BE ABLE TO CALL ANIMAL
18 CONTROL AND TELL THEM TO GO TO THE LOCATION A.S.A.P.?

19

20 **RAYMOND G. FORTNER, JR.:** I WOULD THINK, WITHOUT ANY CHANGE IN
21 SOME KIND OF AN IMPLEMENTATION PLAN THAT THAT WOULD BE SEEKING
22 ASSISTANCE FROM A COUNTY OFFICER REGARDING AN EMERGENCY MATTER
23 THAT...

24

25 **C.A.O. JANSSEN:** THE ANSWER IS YES.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** YES. AND THAT HAS TO BE CLARIFIED.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK THIS IS CLARIFIED. I THINK
5 MR. KNABE'S LANGUAGE CLARIFIES THAT.

6

7 **C.A.O. JANSSEN:** I THINK IT MAKES IT MUCH MORE CLEAR THAT
8 THAT'S THE INTENT IN THE IMPLEMENTATION, THAT CERTAINLY IS
9 WHAT WILL BE DONE.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER DISCUSSION? MR.
12 ANTONOVICH?

13

14 **SUP. ANTONOVICH:** TODAY, WE HAD APPROXIMATELY 70 ITEMS. TWO
15 WERE CONTINUED. SO THE IDEA THAT THE BOARD DID NOT COME
16 TOGETHER AND MEET AND RESOLVE 99 PLUS PERCENT OF THE ISSUES AT
17 ONE MEETING IS ABSURD. OTHER DAYS, MAYBE THERE ARE FOUR OR
18 FIVE ITEMS BUT I NEVER RECALL ANY TIME WHEN WE HAD PAGE AFTER
19 PAGE AFTER PAGE OF CONTINUED ITEMS BEFORE WE TOOK ACTION. THE
20 BOARD HAS ALWAYS BEEN ABLE TO TAKE ACTION IN A TIMELY MANNER.
21 AGAIN, BEFORE YOU DESIGN YOUR ORDINANCE TO GO ON THE BALLOT,
22 YOU NEED TO HAVE THE FACTS TO JUSTIFY IT TO AN OPERATION THAT
23 THIS TIMEFRAME WILL ALLOW YOU TO HAVE. YOU NEED THAT
24 HYPOTHESIS DEVELOPED AND THE EVIDENCE GENERATED THAT WILL
25 ENSURE, IF YOU HAVE SUCH A PROPOSAL ON THE BALLOT, IT IS GOING



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1 TO DO WHAT IT'S INTENDED TO DO AND YOU ALSO NEED A BUDGET. YOU
2 NEED A BUDGET TO KNOW WHERE WE ARE GOING. THIS, AGAIN, RUSH TO
3 JUDGMENT, VOTING FOR THIS GREAT CONCEPT IS JUST SO MUCH
4 POLITICAL CORRECTNESS THAT IT, YOU KNOW, IT'S A JOKE. IT'S A
5 BIG JOKE. I'VE NEVER HEARD OF A LEGISLATIVE BODY CREATING A
6 MULTI-MILLION-DOLLAR ENTITY WITHOUT ANY FORETHOUGHT AS TO
7 WHERE THE DOLLARS ARE COMING FROM. THEY'RE COMING FROM THE
8 GENERAL FUND, THEY'RE COMING FROM PUBLIC SAFETY, WE ALL KNOW
9 THE SHERIFF NEEDS MORE DEPUTIES ON THE STREET. THEY'RE COMING
10 FROM LIBRARIES, WE ALL KNOW THAT LIBRARY HOURS NEED TO BE
11 EXTENDED. THEY'RE COMING FROM THE DEPARTMENT OF CHILDREN AND
12 FAMILY SERVICES, WE ALL KNOW THAT EMANCIPATED YOUTH AT 18
13 DON'T HAVE THE RESOURCES TO BE ABLE TO FUNCTION AS A
14 PRODUCTIVE MEMBER OF THIS SOCIETY BUT YET WE'RE GOING TO TALK
15 ALL OF THESE DOLLARS FROM THEM TO BUILD A NEW BUREAUCRACY ALL
16 IN THE NAME OF GOODNESS AND, TO ME, IT'S A MATTER OF CREATING
17 ADDITIONAL CHAOS, WASTE AND BUREAUCRACY.

18
19 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER DISCUSSION?

20
21 **RAYMOND G. FORTNER, JR.:** MR. CHAIRMAN, JUST FOR PURPOSES OF
22 CLARITY, AS THE SUNSET AS WRITTEN IN THE ORDINANCE THAT WAS
23 FILED WITH THE BOARD WHAT IS BEFORE THE BOARD AT THIS POINT?

24
25 **SUP. YAROSLAVSKY, CHAIRMAN:** PARDON ME?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **RAYMOND G. FORTNER, JR.:** THE SUNSET DATE THAT WAS IN THE DRAFT
3 PRESENTED TO THE BOARD ORIGINALLY IS THAT THE PROVISION THAT'S
4 BEFORE THE BOARD NOW?

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, I THINK I ACTUALLY MADE AN
7 AMENDMENT EARLIER ON AND I'D LIKE TO HAVE A VOTE ON IT. THAT
8 WOULD ELIMINATE-- WELL, WHICH WOULD HAVE THE SUNSET APPLY IF
9 IT'S ON THE BALLOT IN 2008 BUT, IF IT'S NOT ON THE BALLOT,
10 THAT IT WOULDN'T SUNSET. THAT'S THE NUB OF THAT AMENDMENT.

11

12 **SUP. KNABE:** NOT HAVE A SUNSET?

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** NO. IT HAS A SUNSET. LOOK, LET ME
15 GO THROUGH THIS BECAUSE MAYBE IT'S NOT CLEAR.

16

17 **SUP. KNABE:** WHY DON'T YOU SEPARATE THEM, BIFURCATE.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** IT WILL BE BIFURCATED BUT IT'S A
20 SEPARATE AMENDMENT. THE ISSUE IS WHETHER-- IT SUNSETS, IF IT'S
21 APPROVED-- IF THERE'S A BALLOT MEASURE ANY TIME IN 2008, IT
22 SUNSETS. WHETHER IT'S APPROVED OR DISAPPROVED ON THE BALLOT,
23 IT SUNSETS. THE ONLY WAY IT DOESN'T SUNSET IS IF IT NEVER GETS
24 TO THE BALLOT IN 2008. YOU UNDERSTAND THAT? SO, EITHER WAY, IT
25 WOULD RESPECT THE VOTE OF THE PEOPLE IF THERE'S A VOTE OF THE



**The Meeting Transcript of
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1 PEOPLE BUT, IF IT NEVER GETS THE BALLOT, I DON'T KNOW WHY
2 YOU'D WANT IT TO SUNSET SINCE IT WOULD BE...

3

4 **SUP. ANTONOVICH:** TO SEE HOW IT WORKS.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, BUT YOU'RE GOING TO-- IT'S
7 GOING TO CEASE TO WORK IF IT SUNSETS. LET'S JUST TAKE YOUR
8 POINT OF VIEW FOR A SECOND. SUPPOSE YOU WANTED TO-- SUPPOSE
9 YOU JUST-- SUPPOSE YOU DECIDED AND THERE WAS CONSENSUS, YOU
10 KNOW, WE NEED MORE TIME TO SEE HOW THIS ORDINANCE WORKS BEFORE
11 WE GO TO THE VOTE OF THE PEOPLE. THAT WAS THE ARGUMENT-- NOT
12 THE ARGUMENT, THE HYPOTHESIS YOU SUGGESTED MIGHT BE IN PLAY
13 AND IT COULD BE. IF THAT'S THE CASE AND YOU WANT TO WAIT UNTIL
14 2009 OR '10, THIS SHOULDN'T SUNSET BECAUSE YOU'LL STILL BE IN
15 THE EVALUATION PROCESS. THAT'S ALL. BUT, IF IT GOES ON THE
16 BALLOT IN '08, IT SUNSETS, IT'S APPROPRIATE FOR IT TO SUNSET.

17

18 **SUP. MOLINA:** WAIT A MINUTE. LET ME UNDERSTAND THAT. SO IF IT
19 DOESN'T PASS BY THE VOTERS, IT WOULD SUNSET, IT WOULD BE THE
20 END.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** CORRECT. CORRECT. AND I ASKED
23 LEELEA WHY SHE PUT THAT IN THERE THAT I WAY AND SHE SAID
24 BECAUSE, IF THE VOTERS VOTED-- SHE ASSUMED AND I THINK IT WAS
25 A FAIR ASSUMPTION THAT, IF THE VOTERS VOTED IT DOWN, THAT WE



**The Meeting Transcript of
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1 WOULD WANT TO COMPLY WITH THE WILL OF THE VOTERS AND SO IT
2 SHOULD SUNSET. AND, IF THEY APPROVED IT, IT SHOULD SUNSET
3 BECAUSE THE CHARTER AMENDMENT WOULD SUPERSEDE IT. SO, IN BOTH
4 CASES, SHE WAS RIGHT. MY ONLY QUESTION IS, IN THIS ONE
5 HYPOTHETICAL...

6

7 **SUP. MOLINA:** DO YOU UNDERSTAND IT THAT WAY LEGALLY?

8

9 **RAYMOND G. FORTNER, JR.:** YES. THAT'S-- THE WAY IT'S WRITTEN
10 NOW, IT WILL SUNSET IN 2008.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT THE WAY MY AMENDMENT READS,
13 DID I CORRECTLY DESCRIBE THE IMPLICATIONS OF MY AMENDMENT, I
14 THINK THAT'S WHAT SHE WANTS TO KNOW.

15

16 **RAYMOND G. FORTNER, JR.:** YES, A VOTE, WHETHER IN 2008 OR
17 LATER, WOULD SUNSET IT.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT IF THERE WAS NO...

20

21 **RAYMOND G. FORTNER, JR.:** BUT IF THERE WAS NO VOTE AT ALL...

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** IT WOULD NOT SUNSET.

24

25 **RAYMOND G. FORTNER, JR.:** IT WOULD NOT SUNSET.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** THAT'S THE WAY YOU UNDERSTAND IT? OKAY. THAT'S
3 FAIR.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THAT BETTER?

6

7 **SUP. ANTONOVICH:** BUT IF THE STUDY COMES BACK THAT IT DOESN'T
8 WORK, THEN YOU WOULD WANT IT TO SUNSET BUT IF IT COMES BACK
9 THAT IT IS A GOOD PROGRAM, THEN WE WANT TO CONTINUE IT AND WE
10 HAVE-- WE HAVE CHANGED-- WE HAVE-- WAIT, ONE POINT, WE HAVE
11 COMMISSIONS THAT HAVE A SUNSET CLAUSE BUT ABOUT EVERY COUPLE
12 WEEKS OR MONTHS ON THE AGENDA, WE EXTEND THAT SUNSET CLAUSE
13 FOR THOSE COMMISSIONS. SO, IF THIS DIDN'T-- IF THIS DID WORK
14 OUT WELL AND THAT SUNSET CLAUSE WAS IN THERE, YOU COULD EXTEND
15 IT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S TRUE, MIKE, BUT ALL I'M
18 SAYING AND THIS ONE, I HOPE-- I JUST WANT-- IT'S REALLY A
19 MESSAGE WE'RE SENDING, THAT'S ALL.

20

21 **SUP. MOLINA:** RIGHT.

22

23 **SUP. BURKE:** BUT IF YOU DON'T WANT IT, YOU CAN ALWAYS VOTE TO
24 TERMINATE IT. THREE VOTES, IT TERMINATES SO YOU'RE NOT PUTTING
25 YOURSELF IN ANY BAD POSITION.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** BUT THE THING IS THAT, JUST TO BE, AGAIN, CLEAR,
3 THE EVALUATION IS NOT CONTINGENT ON WHETHER-- LET'S SAY IT'S
4 NOT A GOOD EVALUATION. THAT DOESN'T DESTROY THE CONCEPT. I
5 THINK THAT'S WHAT DAVID CLARIFIED. THE CONCEPT STAYS ON. IT'S
6 JUST-- THE EVALUATION GIVES US AN OPPORTUNITY TO MAYBE MAKE IT
7 MORE EFFECTIVE.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT THEN YOU DON'T WANT A SUNSET.

10

11 **SUP. MOLINA:** THAT'S RIGHT. THE CONCEPT IS BASICALLY THERE.
12 NOW, IF THE VOTERS VOTE AGAINST THE CONCEPT, THEN OBVIOUSLY
13 THEN IT DOES SUNSET. BUT WHAT WE'RE SAYING AT THIS POINT IN
14 TIME IS THERE MAY NOT BE A BALLOT INITIATIVE AND WE WANT THIS
15 CONCEPT TO WORK. AND THAT'S THE DIFFERENCE. ONCE I GOT THE
16 CLARIFICATION FROM DAVID ON THAT, I SUPPORT THE CONCEPT, I
17 JUST WANT TO MAKE IT AS EFFECTIVE AND EFFICIENT FOR ALL OF US
18 SO AN EVALUATION SHOULDN'T AFFECT THAT ONE WAY OR THE OTHER.
19 IN FACT, IT SHOULD PROBABLY STRENGTHEN IT IF IT DOES ANYTHING
20 ELSE.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. I THINK WE ALL UNDERSTAND
23 IT. ALL RIGHT. WE HAVE A NUMBER OF AMENDMENTS. LET'S START
24 WITH THE FIRST ONE, WHICH WAS THE SUNSET. CALL THE ROLL.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** YOU WANT TO START WITH THE SUNSET?

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. THAT WAS THE FIRST ONE.

4

5 **CLERK SACHI HAMAI:** THE FIRST ONE...

6

7 **SUP. BURKE:** IS THIS YOUR AMENDMENT?

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** YES.

10

11 **SUP. MOLINA:** <INAUDIBLE>

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S ALL IT DOES.

14

15 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

16

17 **SUP. MOLINA, CHAIR:** AYE.

18

19 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

20

21 **SUP. BURKE:** AYE.

22

23 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

24

25 **SUP. KNABE:** NO.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

3

4 **SUP. ANTONOVICH:** NO.

5

6 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

7

8 **SUP. YAROSLAVSKY:** AYE. OKAY. THE NEXT ONE IS-- IS IT THE
9 NONINTRUSION?

10

11 **CLERK SACHI HAMAI:** THIS IS...

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** THIS IS THE NEXT AMENDMENT.

14

15 **CLERK SACHI HAMAI:** IF I CAN, FOR THE RECORD, CAN I JUST READ
16 THIS BACK IN? THIS IS TO AMEND THE ORDINANCE SECTION TITLED
17 2.01050 WHICH WILL NOW BE LABELED NONINTRUSION. EXCEPT AS
18 OTHERWISE PROVIDED IN THIS CHAPTER, THE BOARD OF SUPERVISORS,
19 AS GOVERNING BOARD OF THE COUNTY, RETAINS FULL AUTHORITY TO
20 TAKE ANY AND ALL OFFICIAL ACTION FOR THE GOVERNANCE OF THE
21 COUNTY. HOWEVER, NO INDIVIDUAL MEMBERS OF THE BOARD OF
22 SUPERVISORS NOR ANY DEPUTY OR ASSISTANT TO ANY MEMBER OF THE
23 BOARD OF SUPERVISORS SHALL GIVE ORDERS TO OR INSTRUCT ANY
24 COUNTY OFFICER OR EMPLOYEE THAT MAY SEEK INFORMATION AND/OR
25 ASSISTANCE FROM COUNTY OFFICERS AND EMPLOYEES.



**The Meeting Transcript of
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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THAT'S BEFORE US. IS THERE
3 ANY OBJECTION TO THAT ONE? NO OBJECTION, THAT'S APPROVED, THAT
4 AMENDMENT IS APPROVED.

5

6 **SUP. MOLINA:** I DON'T KNOW THAT MIKE APPROVED IT.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, HE DID.

9

10 **SUP. MOLINA:** OH. OKAY.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH. YOU ALL RIGHT WITH THAT,
13 MIKE?

14

15 **SUP. ANTONOVICH:** CALL THE ROLL ON THE WHOLE THING.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT, ON THAT AMENDMENT, WERE YOU
18 OKAY?

19

20 **SUP. ANTONOVICH:** ON THE...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** WE HAVEN'T GOTTEN TO THE WHOLE
23 THING.

24

25 **SUP. ANTONOVICH:** ON KNABE'S...



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU WERE OKAY? THAT'S ALL WE JUST
3 DID. OKAY, SO IT WAS UNANIMOUS ON THE AMENDMENT. WE'LL CALL
4 THE ROLL WHEN WE GET TO THE FINAL ITEM.

5

6 **CLERK SACHI HAMAI:** AND THEN THE LAST AMENDMENT WAS SUPERVISOR
7 MOLINA'S MOTION, WHICH IS: DIRECT THE CITIZENS ECONOMY AND
8 EFFICIENCY COMMISSION TO REVIEW THE IMPLEMENTATION OF THE PLAN
9 AND THE EFFECTIVENESS OF THE ORDINANCE AND REPORT BACK TO THE
10 BOARD WITHIN SIX MONTHS OF INITIATING THIS EVALUATION.

11

12 **SUP. MOLINA:** AND THE ONLY ISSUE I HAVE ON THAT AND, LEELA, IT
13 DOESN'T NECESSARILY NEED TO BE A PART OF THE ORDINANCE. IT'S
14 JUST A SEPARATE MOTION.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY, THAT'S A SEPARATE MOTION.
17 THAT'S FINE. THAT'S A GOOD POINT. ALL RIGHT.

18

19 **SUP. MOLINA:** AS LONG AS IT'S UNDERSTOOD THEY'RE TANGENT, THEY
20 GO TOGETHER.

21

22 **SUP. KNABE:** I MEAN, THE INFORMATION STUDY BACK IS NOT PART OF
23 THE ORDINANCE.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S RIGHT. ALL RIGHT, SO IS
2 THERE ANY OBJECTION TO THAT? WITHOUT OBJECTION, UNANIMOUS VOTE
3 ON THAT. ANYTHING ELSE BEFORE WE GET TO THE WHOLE ITEM?

4

5 **CLERK SACHI HAMAI:** THAT'S IT. THERE WERE THREE AMENDMENTS.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WE HAVE...

8

9 **SUP. KNABE:** IS THERE AN APOLOGY?

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** THERE WERE THREE AMENDMENTS...

12 HEH-HEH. [LAUGHTER]

13

14 **CLERK SACHI HAMAI:** TWO WERE RELATED TO THE ORDINANCE AND ONE
15 IS A MOTION.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, TWO AMENDMENTS TO THE ACTUAL
18 ORDINANCE AND YOU HAVE THEM NOW INTERDELINEATED SO THAT-- LIKE
19 THAT? RUSS, WHAT IS IT? RUSS LOCKWOOD-- RUSS IPSO LOQUITUR,
20 YEAH, OKAY, CALL THE ROLL ON THE ORDINANCE AS AMENDED.

21

22 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA?

23

24 **SUP. MOLINA, CHAIR:** AYE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

2

3 **SUP. BURKE:** AYE.

4

5 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

6

7 **SUP. KNABE:** AYE.

8

9 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH?

10

11 **SUP. ANTONOVICH:** NO.

12

13 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

14

15 **SUP. YAROSLAVSKY:** YES. ALL RIGHT. IT'S APPROVED. IS IT GOING
16 TO HAVE TO COME BACK HERE AGAIN OR IS THAT IT? THERE IS A
17 SECOND READING? NEXT WEEK? OKAY. NEXT ITEM?

18

19 **SUP. ANTONOVICH:** I'D LIKE TO ALSO ADJOURN IN THE MEMORY OF ANN
20 MICHELLE IRVINE, WHO WAS A RESIDENT OF SANTA CLARITA VALLEY
21 AND QUITE ACTIVE IN THE TRAILS, PET ASSISTANCE, VOLUNTEER
22 EVACUATION AND RESPONSE TEAM, FOURTH OF JULY PARADE COMMITTEE,
23 ZONING RURAL LIFESTYLES, THE MOUNTAIN LION INITIATIVE AND
24 PARTICIPANT IN THE SANTA CLARITA VALLEY SENIOR OLYMPICS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE.

2

3 **SUP. ANTONOVICH:** AND THEN ITEM 59...

4

5 **SUP. BURKE:** 59.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** 59.

8

9 **SUP. BURKE:** I HAVE AN AMENDMENT TO 59.

10

11 **SUP. KNABE:** I DO, TOO.

12

13 **SUP. BURKE:** I'LL PASS IT OUT. WAIT A MINUTE. WHERE IN THE HECK
14 IS IT? OKAY. ALL RIGHT. OKAY. BASICALLY, WHAT MY AMENDMENT
15 PROVIDES THAT THERE WOULD BE AN ANNUAL REEXAMINATION UNTIL ALL
16 DELINQUENT REEXAMINATIONS HAVE BEEN COMPLETED AND ALL AREAS
17 WHERE SECTION 8 WAS FOUND TO BE DEFICIENT UNTIL THE TROUBLE
18 RATING HAS BEEN IMPROVED AND THAT THE MONTHLY UPDATES INCLUDE
19 A REPORT BACK ON THE PERFORMANCE OF THE SECTION 8 PROGRAM IN
20 THE 14 KEY AREAS OF THE C-MAP WITH A TIMETABLE-- WITH A
21 TIMELINE OF WHEN WE WILL DEMONSTRATE AND IMPROVE PHA
22 PERFORMANCE AND IMPROVE C-MAC SCORE IN ORDER TO RESTORE IT AS
23 A STANDARD PERFORMER BY H.U.D.

24

25 **SUP. KNABE:** MR. CHAIRMAN, I HAVE...



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE A SECOND TO THAT?

3

4 **SUP. KNABE:** WE PROBABLY CAN COMBINE THESE SOMEHOW. BUT, I
5 MEAN, OBVIOUSLY, WE'RE ALL TROUBLED BY THIS TROUBLED RATING AS
6 IT RELATES TO HOUSING AUTHORITY SECTION 8 PROGRAM. MY MOTION
7 SAYS THAT MOVE THAT THE BOARD OF SUPERVISORS INSTRUCT THE
8 C.A.O. TO WORK WITH THE EXECUTIVE DIRECTOR OF THE HOUSING
9 AUTHORITY, ONE, REPORT BACK IN TWO WEEKS ON ADDITIONAL ACTIONS
10 NECESSARY, INCLUDING INTERNAL MANAGEMENT AUDITS TO ENSURE THAT
11 THE HOUSING AUTHORITY IS FULLY COMPLIANT WITH ALL FEDERAL
12 REGULATIONS AND REPORT BACK IN TWO WEEKS ON ANY ADDITIONAL
13 ACTIONS NECESSARY TO FAST TRACK AND BRING ACTIVITY TO OUR
14 SECTION 8 PROGRAM BACK INTO COMPLIANCE. FURTHER MOVING THAT
15 THE BOARD OF SUPERVISORS INSTRUCT THE C.A.O. AND EXECUTIVE
16 DIRECTOR TO PROVIDE THE BOARD WITH MONTHLY UPDATES ON THE
17 STATUS OF THE ANNUAL REEXAMINATION UNTIL ALL DELINQUENT
18 REEXAMINATIONS HAVE BEEN COMPLETED AND ALL AREAS WHERE THE
19 SECTION 8 PROGRAM WAS FOUND TO BE DEFICIENT UNTIL THE TROUBLED
20 RATING HAS BEEN IMPROVED. THERE'S SOME OVERLAP BETWEEN MINE
21 AND SUPERVISOR BURKE'S, SO THERE MAY BE A WAY TO COMBINE THOSE
22 TWO AMENDMENTS.

23

24 **SUP. ANTONOVICH:** AND MY AMENDMENT IS THAT WE SEND A 5-
25 SIGNATURE LETTER TO OUR CONGRESSIONAL DELEGATION RECOMMENDING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LEGISLATION FOR THE CRIMINAL BACKGROUND CHECKS ON EXISTING
2 SECTION 8 PARTICIPANTS PRIOR TO THE JULY 2001 ASSISTANCE,
3 CONDUCT ANNUAL CRIMINAL BACKGROUND CHECKS AT RANDOM ON 10% OF
4 THE EXISTING SECTION 8 PARTICIPANTS AND APPROPRIATE ACTION ON
5 A CASE-BY-CASE BASIS FOR EXISTING SECTION 8 PARTICIPANTS THAT
6 HAVE ENGAGED IN CRIMINAL ACTIVITIES PRIOR TO RECEIVING RENTAL
7 ASSISTANCE AND DIRECTING THE DIRECTOR TO WORK WITH THE
8 COUNTY'S LEGISLATIVE DELEGATION AND CONGRESSIONAL DELEGATION
9 ON THIS. AND WE WANT TO THANK THE DEPARTMENT ONCE AGAIN FOR
10 THE GOOD JOB YOU'VE BEEN DOING OUT IN THE ANTELOPE VALLEY.
11 YOU'VE HAD A WONDERFUL SUCCESS RECORD AND I APPRECIATE THAT
12 COOPERATION ON YOUR INVESTIGATIVE END AND THE COMMUNITY IS
13 VERY APPRECIATIVE OF THAT.

14

15 **SUP. BURKE:** MAY I JUST ASK ONE QUESTION?

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE.

18

19 **SUP. BURKE:** MR. JACKSON, WOULD IT BE POSSIBLE TO HAVE SOME
20 ASSISTANCE TO ASSIST CLIENTS WHO ARE-- SO THEY COULD IDENTIFY
21 UNITS. YOU KNOW, YOU HAVE A LONG LIST, DON'T YOU, OF PEOPLE
22 WHO WANT UNITS?

23

24 **MR. JACKSON:** WELL, NO, WE HAVE, SUPERVISOR, QUITE A FEW PEOPLE
25 CURRENTLY LOOKING FOR UNITS. THE DIFFICULTY THAT THEY HAVE ARE



**The Meeting Transcript of
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1 FINDING THE UNITS THEMSELVES. IN THE PAST, WHEN WE HAD
2 SUFFICIENT FUNDS, WE WOULD HIRE HOUSING LOCATORS, WHAT THEY
3 CALL THEM NOW, TO WORK WITH THEM INDIVIDUALLY TO FIND THOSE
4 UNITS AND IT WAS SUCCESSFUL BUT, THIS TIME AROUND, WE DON'T
5 HAVE THAT LEVEL OF RESOURCES TO PROVIDE TO THE PARTICIPANTS.

6

7 **SUP. BURKE:** ARE THERE SOME NONPROFITS THAT YOU MIGHT BE ABLE
8 TO PULL INTO TO ASSIST PEOPLE? I WOULD THINK THAT EVEN, YOU
9 KNOW, SOME OF THE OTHER COUNTY DEPARTMENTS MIGHT ASSIST PEOPLE
10 TO PROVIDE THEM BY USING AN INTERNET SYSTEM OF THOSE THAT ARE
11 AVAILABLE AND MAKING THEM AVAILABLE TO PEOPLE. COULD WE LOOK
12 AT SOME METHOD OF WHERE WE COULD HELP PEOPLE IDENTIFY AND
13 HELP?

14

15 **MR. JACKSON:** UNDER THE HOMELESS INITIATIVE THAT THE BOARD
16 APPROVED, ONE OF THE MAJOR INITIATIVES UNDERTAKEN THERE WAS
17 THE SOCIAL SERVE.COM WHICH IS A INTERNET LOCATOR BASE FOR
18 UNITS THAT LANDLORDS WERE REGISTERED WITH US BUT WE'RE NOT
19 THERE YET. SO, YOU KNOW, WE STILL HAVE TO REFER IT BACK TO THE
20 TRADITIONAL WAY OF INDIVIDUALS HELPING INDIVIDUALS IN A
21 CONTRACTUAL RELATIONSHIP SO THAT THEY CAN FIND THE UNITS. IT
22 IS A VERY DIFFICULT TASK FOR THOSE WHO ARE HOLDING VOUCHERS
23 AND LOOKING FOR HOUSING.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** WELL, DO YOU HAVE A LIST THAT'S AVAILABLE, THAT
2 CAN BE MADE AVAILABLE TO SOME OFFICE?

3

4 **MR. JACKSON:** A LIST OF?

5

6 **SUP. BURKE:** ALL AVAILABLE UNITS.

7

8 **MR. JACKSON:** YEAH, WE HAVE WHAT PEOPLE REGISTER WITH US,
9 LANDLORDS, WE CAN...

10

11 **SUP. BURKE:** IF YOU COULD MAKE THAT AVAILABLE AND THEN POSSIBLY
12 BRING IN SOME NONPROFIT TO ASSIST PEOPLE IN BEING ABLE TO TIE
13 INTO THAT, I THINK THAT EVEN COMMUNITY AND SENIOR CITIZENS
14 SHOULD BE ABLE TO REALLY HELP WITH THAT.

15

16 **MR. JACKSON:** OKAY. I WILL REPORT BACK TO THE BOARD ON THAT
17 POSSIBILITY.

18

19 **SUP. BURKE:** COULD YOU COME BACK TO US WITH SOME APPROACH?

20

21 **MR. JACKSON:** YES.

22

23 **SUP. BURKE:** THANK YOU. I'LL MOVE IT.

24

25 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU WANT TO MOVE IT?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** YES.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** BOTH MOTIONS?

5

6 **SUP. BURKE:** YEAH. I THINK ALL THE MOTIONS CAN...

7

8 **SUP. ANTONOVICH:** AS AMENDED, YES.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** AS AMENDED

11

12 **SUP. BURKE:** RIGHT.

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** SO IS-- MR. KNABE, IS YOURS AN
15 AMENDMENT TO MS. BURKE'S?

16

17 **SUP. BURKE:** WELL, IT WAS AN AMENDMENT-- ALL OF THEM CAN
18 JUST...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ANY OBJECTION TO MR.
21 ANTONOVICH'S AMENDMENT? WITHOUT OBJECTION, UNANIMOUS VOTE. MR.
22 KNABE HAS AN AMENDMENT. WITHOUT OBJECTION, UNANIMOUS VOTE.
23 SECONDED BY MS. MOLINA.

24

25 **SUP. MOLINA:** SO DAVID, YOUR FIRST TASK IS TO FIX THIS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WE NOW HAVE THE ITEM AS
3 AMENDED, MS. BURKE MOVES, MR. KNABE SECONDS. WITHOUT
4 OBJECTION, UNANIMOUS VOTE.

5

6 **SUP. BURKE:** AND YOU HAVE MY AMENDMENT IN IT?

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** YES. OKAY.

9

10 **SUP. BURKE:** OKAY, AS AMENDED, OKAY.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** I DIDN'T BUT I DO NOW. I'M SORRY.
13 I DIDN'T KNOW YOU HAD AN AMENDMENT. SO YOU HAVE IT. ALL RIGHT.
14 SO WITHOUT OBJECTION, MS. BURKE'S AMENDMENT IS APPROVED AND
15 I'LL SECOND HER AMENDMENT. NOW THE ITEM BEFORE US IS MS.
16 BURKE'S MOTION AS AMENDED, WHICH IS SECONDED BY MR. KNABE.
17 WITHOUT OBJECTION, UNANIMOUS VOTE. THANK YOU. ANYTHING ELSE,
18 MIKE?

19

20 **SUP. ANTONOVICH:** NO. THAT'S IT. THANK YOU. ALL RIGHT. MS.
21 MOLINA, DO YOU HAVE ANY ADJOURNING MOTIONS?

22

23 **SUP. MOLINA:** I DO. I HAVE ONE ADJOURNMENT AND THAT IS THAT I
24 ASK THAT WE ADJOURN IN THE MEMORY OF ARMY NATIONAL GUARD
25 SPECIALIST CHRISTOPHER D. YOUNG OF LOS ANGELES WHO WAS KILLED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WHILE SERVING OUR COUNTRY IN IRAQ. CHRISTOPHER WAS ASSIGNED TO
2 COMPANY C OF THE 3RD BATTALION OF THE 106TH INFANTRY REGIMENT
3 IN SAN PEDRO. WE PAY TRIBUTE TO HIS PROFOUND SERVICE TO OUR
4 COMMUNITY AND WANT TO EXTEND OUR HEARTFELT CONDOLENCES TO HIS
5 FAMILY, FRIENDS AND CERTAINLY HIS FELLOW SOLDIERS AS WELL.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. MS. BURKE.

8

9 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN
10 MEMORY OF CLARICE HAYMAN, A LONG-TIME RESIDENT OF THE SECOND
11 DISTRICT AND KNOWN ACTIVIST FOR SENIOR CITIZENS WHO PASSED
12 AWAY ON FEBRUARY 28TH OF NATURAL CAUSES AT THE AGE OF 95. SHE
13 LEAVES TO CHERISH HER MEMORY HER STEP GRANDSON AND A HOST OF
14 FAMILY AND FRIENDS. AND ALEX SOWA, THE FATHER OF MARINE DEL
15 REY SHERIFF STATION CAPTAIN MARY CAMPBELL, WHO PASSED AWAY ON
16 FEBRUARY 28TH AT THE AGE OF 81. HE BEGAN HIS COUNTY CAREER IN
17 1964 AT M.L.K. HOSPITAL AS A MASTER MECHANIC. HE RETIRED FROM
18 THE COUNTY OF LOS ANGELES AS A DIRECTOR OF INTERNAL SERVICES
19 DEPARTMENT I.S.D. IN 1984. HE LEAVES TO CHERISH HIS MEMORY HIS
20 DAUGHTER, CAPTAIN MARY CAMPBELL, AND HER HUSBAND, ASSISTANT
21 SHERIFF DOYLE CAMPBELL, DAUGHTERS, LORETTA AND SUSAN, SON,
22 STEPHEN, GRANDSON, DEPUTY JOSEPH MORALES OF TEMPLE STATION AND
23 NIECE, DEPUTY PENELOPE ARMSTRONG OF LOS HILLS STATION. MICHAEL
24 ROBBINS AND KIM GEHRING, THEY HAD A VERY TRAGIC, TRAGIC
25 INCIDENT, DEATH AND SUICIDE, AND MICHAEL ROBBINS WAS AN AIDE



**The Meeting Transcript of
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1 TO ASSEMBLYMAN MERV DYMALLY FOR OVER A PERIOD OF YEARS BUT HE
2 PUT ON OUR EXECUTIVE GOLF FOR KIDS, A PAR 3 GOLF COURSE FOR
3 CHILDREN IN COMPTON. HE CHAIRED THE LEGISLATIVE BLACK
4 COALITION GOLF TOURNAMENT AND SERVED ON THE EXECUTIVE BOARD
5 FOR THE CITY CLUB. HIS WIFE, KIM GEHRING, WAS AN ACCOUNTANT
6 FOR U.C.L.A. AND BOTH PASSED AWAY YESTERDAY-- ON FRIDAY
7 UNEXPECTEDLY. AND HE LEAVES TO CHERISH HIS MEMORY HIS SIX
8 CHILDREN AND SHE IS SURVIVED BY HER MOTHER.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. I HAVE THREE
11 ADJOURNING MOTIONS. AS I SAID AT THE OUTSET OF THE MEETING,
12 NATHAN SHAPELL, REAL ESTATE DEVELOPER AND HOME BUILDER, A
13 HOLOCAUST SURVIVOR, GOVERNMENT REFORM LEADER AND
14 PHILANTHROPIST WHO PASSED AWAY ON SUNDAY AT THE AGE OF 85. HE
15 WAS BORN IN POLAND, WAS INTERNED AS YOUTH AS A YOUNG MAN IN
16 BUCHENWALD AND AUSCHWITZ CONCENTRATION CAMPS WHERE THE NAZIS
17 EXECUTED HIS MOTHER AND MANY OF HIS OTHER FAMILY MEMBERS.
18 AFTER THE WAR, HE WORKED WITH HOLOCAUST SURVIVORS TO DEVELOP
19 HOUSING COMPLEXES FOR DISPLACED WAR VICTIMS, ASSISTING THEM IN
20 IMMIGRATION EFFORTS. AFTER RELOCATING TO CALIFORNIA IN 1952,
21 HE FOUNDED A SUCCESSFUL HOME BUILDING AND DEVELOPMENT COMPANY
22 AND CORPORATION AND DEVOTED HIMSELF TO CIVIC AFFAIRS AND
23 PUBLIC SERVICE, INCLUDING NEARLY 30 YEARS OF SERVICE, 18 OF
24 THEM AS CHAIRMAN OF THE LITTLE HOOVER COMMISSION, AN
25 INDEPENDENT STATE OVERSIGHT AGENCY ESTABLISHED IN 1962. HE WAS



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1 LONG ACTIVE IN THE JEWISH COMMUNITY AND STAUNCH SUPPORTER OF
2 THE STATE OF ISRAEL. HE HELPED FOUND THE U.S. HOLOCAUST
3 MUSEUM, CONTRIBUTED GENEROUSLY TO THE MEMORIAL MUSEUM IN
4 ISRAEL AND WAS ALSO ACTIVE ON BEHALF OF THE CEDARS-SINAI
5 MEDICAL CENTER AND OTHER CHARITIES. HE IS SURVIVED BY HIS
6 DAUGHTER AND SON-IN-LAW, VERA AND PAUL GUERIN, THREE
7 GRANDCHILDREN, LISA, DANA AND MICHAEL, AND THREE GREAT-
8 GRANDCHILDREN, A BROTHER, DAVID SHAPELL, AND A AND BROTHER-IN-
9 LAW, MAX WEBB. AND THE ONE THING I NEGLECTED TO MENTION IS HIS
10 BOOK, "WITNESS TO THE TRUTH," WAS ONE OF THE MOST POWERFUL
11 TESTAMENTS TO-- TESTIMONIES TO THE HOLOCAUST EVER WRITTEN BY A
12 SURVIVOR, HAD TREMENDOUS IMPACT WHEN THAT BOOK CAME OUT.

13

14 **SUP. MOLINA:** COULD I JOIN WITH YOU?

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL MEMBERS. HE WAS A GIANT, EVEN
17 THOUGH HE WAS A SHORT MAN, HE WAS A GIANT OF A MAN AND THE
18 WORLD HAS LOST AN IMPORTANT FIGURE. THAT'S THE ONLY WAY TO SAY
19 IT. ALSO I'D LIKE TO ADJOURN IN THE MEMORY OF JESUS CERVANTES,
20 JR., A MEMBER OF THE COUNTY FAMILY, EMPLOYED WITH THE
21 DEPARTMENT OF PUBLIC WORKS, WHO DIED TRAGICALLY AT THE AGE OF
22 31 IN A MOTORCYCLE ACCIDENT WHILE TRAVELING TO WORK. HE WAS A
23 CONSCIENTIOUS EMPLOYEE, DEDICATED TO HIS JOB AND TOOK PRIDE IN
24 HIS WORK AND HIS FAMILY. HE'S SURVIVED BY HIS PARTNER, THEIR
25 TWO-YEAR-OLD DAUGHTER AND HIS PARENTS. AND I BELIEVE HE WAS



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1 KILLED IN AN ACCIDENT-- IN THE ACCIDENT OCCURRED IN THE SANTA
2 MONICA MOUNTAINS AREA OF OUR DISTRICT WHERE HE WAS DOING WORK.
3 VERY, VERY SAD. LASTLY, ASK THAT WE ADJOURN IN THE MEMORY OF
4 HELEN WALTER GERSON, WHO RECENTLY PASSED AWAY AT THE AGE OF
5 92. WITH HER FORMER HUSBAND, GRANT GERSON, SHE FOUNDED
6 CALAMIGOS RANCH IN 1947 AND REMAINED ONE OF THE OWNERS. HER
7 VISION AND DEDICATION OVER THE YEARS GAVE ABUSED, NEGLECTED
8 AND INNER CITY CHILDREN AN OPPORTUNITY TO ENJOY AND BENEFIT
9 FROM EXPERIENCING THE GREAT OUTDOORS. SHE IS SURVIVED BY HER
10 SON, GLEN, DAUGHTER-IN-LAW, MONLI, AND TWO GRANDSONS, GARRETT
11 AND GARNER.

12

13 **SUP. KNABE:** I'D LIKE TO JOIN IN THAT AS WELL.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. NO OBJECTION. UNANIMOUS
16 VOTE. MR. KNABE.

17

18 **SUP. KNABE:** I HAVE-- I WANTED TO JOIN AS WELL IN GERRY
19 SCHABARUM. OBVIOUSLY, KNOWING GERRY FOR SO MANY YEARS, SHE WAS
20 A GREAT LADY AND THE TRAGEDY THAT TRANSPIRED OVER THE PAST
21 YEAR WITH HER HEALTH BUT OUR THOUGHTS AND PRAYERS GO TO PETE
22 AND THE ENTIRE FAMILY. ALL MEMBERS.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** AND THEN I ALSO WANTED TO JOIN IN NATHAN SHAPELL,
2 WHICH YOU DID AS WELL, TOO, A GREAT GUY AND GREAT HUMANITARIAN
3 AND THE FIRST HOME THAT JULIE AND I BOUGHT IN CERRITOS WAS
4 DEVELOPED BY MR. SHAPELL. ALSO THAT WE ADJOURN IN MEMORY OF
5 KATHERYN GARDIA, WHO PASSED AWAY AT THE YOUNG AGE OF 18. A
6 TRAGIC DEATH, A TRAGIC AUTO ACCIDENT. SHE ATTENDED ST.
7 JOSEPH'S HIGH SCHOOL IN LAKEWOOD, SHE WAS A MEMBER OF THE
8 NATIONAL HONOR SOCIETY AND VARSITY SONG TEAM. SHE GRADUATED
9 HONORS IN THE CLASS OF 2006. SHE MOST RECENTLY COMPLETED A
10 SECOND SEMESTER AT CAL STATE LONG BEACH PURSUING A NURSING
11 CAREER. SHE IS SURVIVED BY HER PARENTS, ROBERT AND MARY, HER
12 BROTHER, ANDREW, SISTER, CASSANDRA, AND HER FOUR GRANDPARENTS,
13 A REAL TRAGEDY. AND ALSO THAT WE ADJOURN IN MEMORY OF EDGAR
14 BAITZEL, CHIEF OPERATING OFFICER OF THE L.A. OPERA. I THINK
15 SOMEBODY ELSE ALREADY BROUGHT THAT IN AS WELL. I'D LIKE TO
16 JOIN IN THAT AS WELL, TOO.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** UNANIMOUS VOTE. DO WE HAVE ANY
19 PUBLIC COMMENT? ALL RIGHT. WE HAVE SEVERAL PEOPLE WANT TO BE
20 HEARD. LELA DUFFIE, APRIL KAY MOORE, AND NORMAN RYAN. ALL
21 THREE OF YOU CAN COME FORWARD. MISS DUFFIE? YOU ARE-- ARE YOU
22 MISS MOORE?

23

24 **APRIL KAY MOORE:** YES.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** WHY DON'T YOU START SINCE YOU'RE
2 THERE.

3

4 **APRIL KAY MOORE:** OKAY. THANK YOU. I'M A VOLUNTEER WITH
5 L.A.C.O.E. HEAD START AND I'M A MEMBER OF THE POLICY COUNCIL.
6 I SIT ON THE EXECUTIVE COMMITTEE AS SERGEANT-AT-ARMS AND ON
7 THE PERSONNEL AND BYLAWS COMMITTEES. I'M AWARE OF THE DAILY
8 FUNCTIONS AND THE INTERNAL WORKINGS AND, MOST IMPORTANT, THE
9 RULES THAT GOVERN HEAD START. I'M HERE TODAY AS SOMEBODY WHO
10 BELIEVES AND SUPPORTS HEAD START. HOWEVER, I'M FRIGHTENED AND
11 DISGUSTED BY THE CURRENT STATE OF AFFAIRS. THE MISMANAGEMENT
12 AND THE MALFEASANCE OF THE CURRENT ADMINISTRATION EXTEND TO
13 FINANCIAL MISAPPROPRIATION, VIOLATIONS OF THE BROWN ACT,
14 VIOLATING THE CFRS AND THE PERFORMANCE STANDARDS. VOICING
15 CONCERNS HAVE RESULTED IN BEING THREATENED, I WAS PERSONALLY
16 THREATENED. AND REMOVAL OF THE PARENTS THROUGH UNFAIR
17 APPLICATION OF THE RULES AND FIRING OF STAFF. ALL THIS AGAINST
18 POLICY COUNCIL APPROVAL AND AGAINST THE FEDERAL LAWS. THIS HAS
19 REACHED LEVELS THAT CAN ONLY BE COMPARED TO DICTATORSHIP. THE
20 CURRENT DIRECTOR, SARA YOUNG LOVE, IS NOT FOLLOWING THE
21 GUIDELINES OR THE CODE OF FEDERAL REGULATIONS, IS
22 CIRCUMVENTING THE POLICY COUNCIL ON KEY ISSUES, WHERE POLICY
23 COUNCIL MUST APPROVE-- THE PERFORMANCE STANDARDS REQUIRE THAT
24 PC APPROVAL IS MANDATORY OR ELSE AN ACTION CANNOT BE TAKEN. A
25 RECENT TERMINATION FOR AN EMPLOYEE WHO BROUGHT FORWARD A



**The Meeting Transcript of
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1 MISAPPROPRIATION OF FUNDS ISSUE IN THE FORM OF A \$500,000 LOAN
2 ILLEGALLY HIDDEN IN THE LEASE PAYMENT. THIS IS A PRIME
3 EXAMPLE. THE ADMINISTRATION, AGAINST THE VOTE OF THE POLICY
4 COUNCIL, TERMINATED THE CHIEF FISCAL OFFICER AND HAS HUSHED
5 EVERYBODY ELSE. WE'VE BEEN SILENCED THROUGH INTIMIDATION. AND
6 ANYONE WHO TRIES TO FIND OUT ANYTHING IN REFERENCE TO THE
7 FINANCIAL WRONGDOINGS IS ELIMINATED. THE DIRECTOR HAS ALSO
8 TAKING AWAY THE OPPORTUNITY TO PARTICIPATE IN SHARED
9 GOVERNANCE BY STOPPING THE SPECIAL ACCOMMODATIONS FOR THE
10 PARENTS WHO TRAVEL LONG DISTANCES, COMING FROM LANCASTER AND
11 PALMDALE, EVEN THOUGH THIS IS NOT WITHIN HER SCOPE OF THE
12 AUTHORITY TO DO WITHOUT APPROVAL OF THE P.C. THESE
13 ACCOMMODATIONS HAVE BEEN THE STANDARD FOR TWO YEARS NOW AND
14 WERE VOTED IN BY THE POLICY COUNCIL AND THEY HAVE BEEN
15 UNILATERALLY STOPPED. THE HEAD START PROGRAM IS SUPPOSED TO BE
16 ABOUT EMPOWERING THE PARENTS, PROVIDING TOOLS TO HELP THEM
17 GIVE THEIR KIDS A HEAD START, NOT ABOUT HIRING FRIENDS OF THE
18 BOARD OF EDUCATION OR THE DIRECTOR AT OVER-INFLATED RATES AS
19 CONSULTANTS AT \$1,200 A DAY SO THAT THERE'S NO MONEY LEFT FOR
20 THE PARENTS AND/OR FOR THE CHILDREN. I'VE WRITTEN, I'VE
21 EMAILED, I'VE DONE EVERYTHING I CAN TO GET THIS OUT IN THE
22 OPEN AND SO NOW I'M HERE TODAY PERSONALLY ADDRESSING YOU WITH
23 THIS ISSUE AND ULTIMATELY THE TAXPAYERS ARE GOING TO HAVE TO
24 PAY FOR THIS AND HOW LONG ARE WE GOING TO LET THE BILL RACK
25 UP?



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU. I THINK YOU'RE
3 HERE ON THE SAME SUBJECT, CORRECT?

4

5 **NORMAN RYAN:** YES.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. RYAN, NORMAN RYAN.

8

9 **NORMAN RYAN:** IT'S MY BIRTHDAY TODAY AND I CAN THINK OF NOTHING
10 BETTER THAN TO SHARE IT WITH MY FORMER L.A.C.O.E. COLLEAGUES,
11 MAYOR ZEV YAROSLAVSKY, I'M NEVER GOING TO GET THAT RIGHT,
12 SUPERVISOR BURKE AND SUPERVISOR KNABE. I'VE MISSED YOU AND I
13 HOPE YOU'VE MISSED ME, TOO.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** IF YOU'VE MISSED US THEN I HOPE
16 WE'VE TAKEN CARE OF THAT THROUGH THE COURSE OF THE SIX HOURS.

17

18 **NORMAN RYAN:** OH, YEAH, IT WAS A LONG MEETING. I WANTED TO
19 EXPRESS MY GRATITUDE TO MEMBERS OF THE BOARD WHO REPRESENT ME
20 TO L.A.C.O.E., SUPERINTENDENT DARLENE ROBLES AS A NO NONSENSE
21 FISCAL OFFICER WITH TURNAROUND EXPERIENCE. I HAD HIGH HOPES
22 THAT, AS THE CHIEF FISCAL OFFICER, I WOULD BE ABLE TO REFORM
23 THE FINANCES OF THE LARGEST HEAD START PROGRAM IN THE NATION.
24 I REGRET TO SAY THAT I HAVE FAILED. I DID THOSE THINGS THAT I
25 THOUGHT WERE THE THINGS THAT A RESPONSIBLE FISCAL OFFICER



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1 WOULD DO, GIVEN THE SITUATION THAT EXISTED THERE. AFTER ONLY
2 THREE MONTHS, I WAS ESCORTED OUT OF THE BUILDING WITH MY
3 CREDENTIALS TUCKED UNDER MY ARM WITH NO OTHER EXPLANATION THAN
4 THAT I JUST WASN'T A FIT. SO STRONG WAS THE DESIRE OF
5 L.A.C.O.E. TO TERMINATE ME THAT THEY VIOLATED FEDERAL LAW TO
6 DO IT. AS I SAID, AS I MOVE ON, I AM GRATEFUL FOR YOUR PAST
7 SUPPORT. SO, IN RETURN, I WISH TO WARN YOU THAT, AMONG THE
8 MANY FISCAL IMPROPRIETIES I BELIEVE I FOUND THERE, ONE IS A
9 TIME BOMB WHICH WILL AFFECT TAXPAYERS IN THIS COUNTY MUCH MORE
10 SO THAN ANY OTHER. AT THIS TIME, THERE IS ABSOLUTELY NO WAY
11 THAT THE COUNTY CAN ACCOUNT OR VERIFY THE ELIGIBILITY OF ANY
12 OF THE 26,000 CHILDREN THAT ARE IN THE L.A. COUNTY OFFICE OF
13 EDUCATION HEAD START PROGRAM. AND, IN FACT, BEGINNING IN MARCH
14 2005, I HAVE A PLETHORA OF EMAILS, L.A.C.O.E. DIRECT DESIGNED
15 IT THAT WAY, INSTRUCTING DELEGATE AGENCIES, AND THERE ARE
16 CURRENTLY 24 OF THEM THROUGHOUT THE COUNTY, TO EITHER REMOVE
17 OR DESTROY ELIGIBILITY DOCUMENTS FROM CHILDREN'S FILES AND
18 INSTEAD REPLACE THEM WITH CHILDREN'S PROFILES, WHICH ARE
19 ATTESTED TO BY THE DELEGATE AGENCY THAT WANTS THE MONEY FROM
20 THE GRANT, GRANTEE. THERE IS NO CHECK OR BALANCE. THIS IS A
21 HIGHLY IRRESPONSIBLE THING TO DO AND THEN TO THEN TASK THE
22 HEAD START GRANTEE WITH MONITORING THAT, AFTER YOU'VE
23 DISMANTLED THE ONLY CHECK THERE IS, IS HIGHLY INAPPROPRIATE. A
24 FAMOUS PRESIDENT ONCE SAID, "TRUST BUT VERIFY". UNFORTUNATELY
25 FOR L.A. COUNTY, ALL WE CAN DO IS TRUST. THE IMPACT OF THIS



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1 ARE SEVERAL, ONE OF WHICH IS THAT CURRENTLY ACF IS NOT
2 DEMANDING VERIFICATION OF ELIGIBILITY BUT THAT MAY CHANGE, AND
3 IF IT DOES AND WITH THE 5-YEAR LOOK-BACK, LET'S SAY THAT, AS I
4 BELIEVE, ENROLLMENT OR INELIGIBILITY ENROLLMENT IS PROBABLY
5 OVERSTATED BY AS MUCH AS 10% AND, IF YOU DO A LOOK BACK OF
6 FIVE YEARS, YOU'RE TALKING ABOUT \$100 MILLION THAT THE COUNTY
7 MAY HAVE TO WRITE. FURTHERMORE, THE STATE PRESCHOOL PROGRAM,
8 AS ONE OF ITS CONDITIONS OF ELIGIBILITY, SIMPLY SAYS, IF YOU
9 ARE ELIGIBLE FOR HEAD START, YOU ARE ELIGIBLE FOR STATE
10 PRESCHOOL. IF WE'RE NOT MAINTAINING THE ELIGIBILITY, THEN THE
11 STATE MAY COME AFTER US AND THEN, FURTHERMORE, YOU'RE NOT
12 SERVING CHILDREN THAT ARE ELIGIBLE IF YOU'RE USING THAT MONEY
13 FOR KIDS THAT-- THEY'RE NOT-- ARE ELIGIBLE IF YOU'RE USING IT
14 FOR KIDS THAT ARE NOT, AND SO THIS IS SOMETHING I WANTED TO
15 BRING TO YOUR ATTENTION. THANK YOU FOR YOUR TIME.

16

17 **SUP. ANTONOVICH:** LET ME ASK A QUESTION.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** MR. ANTONOVICH.

20

21 **SUP. ANTONOVICH:** WE WERE TOLD THAT THE HEAD OF HEAD START, I
22 GUESS IN WASHINGTON, THE SUPERINTENDENT OR WHATEVER THEIR
23 DIRECTOR IS CALLED, THAT EVERYTHING WAS OKAY.

24



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1 **NORMAN RYAN:** WELL, IT DEPENDS ON WHAT YOU'RE TRYING TO
2 ACCOMPLISH. HEAD START WILL TELL YOU THAT, YES, WE'RE IN
3 COMPLIANCE BECAUSE ACF RULES, CFR DOESN'T REQUIRE THAT YOU
4 HAVE COPIES OF THE FORMAL DOCUMENTS TO PROVE ELIGIBILITY OR
5 THE SIBLING COUNT. HOWEVER, THAT'S GREAT FOR ACF, BUT THEY'RE
6 USED TO DEALING WITH A DIFFERENT ANIMAL THAN WE HAVE HERE IN
7 LOS ANGELES. WE DON'T DO ANY DIRECT SERVICES. WE ARE SIMPLY A
8 GRANT ADMINISTRATOR AND SO, WHEN THEY'RE DEALING WITH OTHER
9 GRANTEES SAYING, LOOK, YOU'RE GETTING THE MONEY DIRECTLY, SO,
10 OBVIOUSLY, WE'LL TAKE YOUR WORD FOR IT AND WE HAVE OTHER
11 METHODS TO TRY TO VERIFY IT, THAT'S ONE THING. FOR US TO
12 ACCEPT THAT AND SAY, NOT ONLY, YOU KNOW, DO YOU NOT NEED IT
13 FROM US BUT WE DON'T NEED IT OUR DELEGATE AGENCIES BECAUSE WE
14 DON'T WANT TO KNOW IF THEY'RE ELIGIBLE OR NOT. SO, YES,
15 TECHNICALLY, WE'RE IN COMPLIANCE BUT IF YOU WANTED TO SET UP
16 SOMETHING THAT HAD ANY SORT OF ACCOUNTABILITY, AND SOME OF
17 THESE DELEGATE AGENCIES-- ACTUALLY, MOST OF THE DELEGATE
18 AGENCIES ARE NONPROFIT CORPORATIONS. IF THEY WERE ALL SCHOOL
19 DISTRICTS, THEN YOU HAVE THE BACKUP REGULATIONS THAT THE STATE
20 PROVIDES YOU, BUT YOU DON'T. YOU'RE NOW TRUSTING HALF OF THE
21 KIDS THAT ARE BEING SERVED ARE BEING SERVED BY PEOPLE WHO ARE
22 JUST SIMPLY TAKING THEIR WORD FOR IT AND THE DOWNSIDE OF THAT
23 IS THAT, IF YOU GENERATE ANY DISALLOWED COSTS, WHICH HAVE BEEN
24 THE CASE, I KNOW THAT THIS BODY HAS HAD TO WRITE A CHECK TO
25 THE FEDERAL GOVERNMENT BEFORE, BECAUSE DISALLOWED COSTS WERE



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1 GENERATED BY AGENCIES WHO ARE NOT BEING MONITORED EFFECTIVELY
2 AND ACF...

3

4 **SUP. ANTONOVICH:** SO WHAT IS YOUR RECOMMENDATION HOW THIS BOARD
5 WOULD ASK THE INFORMATION-- FOR THE INFORMATION...

6

7 **NORMAN RYAN:** WELL, AS YOU JUST DID NOW, YOU ASKED ME, ARE IN
8 COMPLIANCE? AND MY ANSWER TO YOU IS, TECHNICALLY, YES, THEY
9 ARE BUT YOU'VE GOT A RESPONSIBILITY TO THE TAXPAYER WHO WILL
10 HAVE TO PAY FOR ANY DISALLOWED COSTS. SO YOU MIGHT WANT THEM
11 TO GO BACK TO PUTTING BACK IN THE CHILDREN'S FILES ELIGIBILITY
12 REQUIREMENTS. AND THE OTHER PROBLEM IS, IN L.A., THE REASON
13 THAT THIS IS A PROBLEM IS WE HAVE AN UNDER ENROLLMENT IN
14 CERTAIN HISTORICALLY SERVED AREAS AND THERE ARE NEW
15 POPULATIONS GROWING THAT REALLY SHOULD HAVE ACCESS TO THOSE
16 SLOTS BUT NO AGENCY, ONCE GIVEN THOSE SLOTS, WANT TO GIVE IT
17 UP BECAUSE THEY'RE GIVING UP MONEY. SO THE TEMPTATION FOR THEM
18 TO SIMPLY SAY, YEAH, WE CHECKED WITH THE PARENTS AND THEIR
19 INCOME DIDN'T MEET THE LINE BUT THEY HAVE FIVE KIDS. IN FACT,
20 WE ASKED THEM AND THEY TOLD US. IT'S NOT LIKE WICK, WHICH
21 BASICALLY REQUIRES YOU TO SHOW BIRTH CERTIFICATES, SOMETHING
22 THAT SAYS THAT YOU HAVE THIS MANY PEOPLE OR THAT THIS IS THE
23 INCOME YOU HAVE. FOR IT TO BE SHOWN TO THE DELEGATE AGENCIES
24 AND FOR THEM TO THEN DESTROY IT AND THEN HAVE A PIECE OF PAPER
25 SAYING YEAH, WE SAW IT, IS FINE FOR ACF BUT I WOULD THINK, AS



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1 A COUNTY LOOKING FOR SOME SORT OF ACCOUNTABILITY, THAT THAT
2 JUST IS NOT A SYSTEM THAT WORKS AND, IN FACT, INVITES ABUSE.
3 ULTIMATELY, YOU WILL PAY FOR THE ABUSE BECAUSE THERE'S NO
4 OTHER SOURCE OF FUNDS AVAILABLE TO THESE AGENCIES OTHER THAN
5 HEAD START MONEY AND YOU CAN'T USE HEAD START MONEY TO PAY
6 BACK DEBTS OR DISALLOWED COSTS.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY.

9

10 **SUP. KNABE:** I THINK WE SHOULD HAVE DR. ROBLES RESPOND TO THOSE
11 ALLEGATIONS BY NEXT WEEK.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** DR. ROBLES AND I WOULD LIKE THE
14 C.A.O. TO KIND OF OVERSEE THAT, TOO, IF YOU COULD JUST
15 QUARTERBACK THAT. THANK YOU. GOOD TO SEE YOU AGAIN, NORM. MISS
16 DUFFIE.

17

18 **LELA DUFFIE:** MY NAME IS LELA DUFFIE. I HOPE YOU CAN HEAR ME,
19 I'M SO FULL HERE AND I'M A X-RAY TECHNICIAN AND I WAS AT KING
20 HOSPITAL AND I'M A MILITARY WIDOW FOR 15 YEARS. MY HUSBAND WAS
21 KILLED AS A MARINE AT CAMP PENDLETON AND COUNTY SUPERVISORS
22 AND X-RAY SUPERVISORS AT KING HOSPITAL EXCHANGED HIS I.D. WITH
23 A MAN FROM THE PENITENTIARY IN 1988 AND I HAVEN'T HAD A JOB
24 SINCE AND THEY CALL ME CRAZY AND THEY TRIED TO HAVE ME
25 COMMITTED. FOR 18 YEARS, I HAVEN'T HAD A PAYCHECK, HAD TO GO



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1 WITHOUT, WALK WITH HOLES IN MY SHOES AND THEY EVICTED ME IN
2 2003 FROM EAGLEROCK 43889 AND ESCORTED ME INTO A HOMELESS
3 SHELTER AND FROM THERE TO A MENTAL INSTITUTION, SYBIL BRAND
4 INSTITUTE, ASKED ME TO COMMIT MYSELF AND THEY WERE FROM KING
5 HOSPITAL. I HAVEN'T HAD A PAYCHECK, RESPECT OR HONOR. MY SON
6 WAS BORN APPROXIMATELY THREE MONTHS AFTER HIS DEATH. I'M BEEN
7 MOTHER AND FATHER AND PARENT. I CAN'T SEND FOR HIM, I CAN'T
8 SEE HIM. I HAVEN'T SEEN HIM IN 20 YEARS. THEY STOLE MY I.D. I
9 SAW THIS MAN-- MY HUSBAND'S NAME IN THE PHONE BOOK WITH HIM
10 AND I CALLED HIM, HIS NAME WAS WILLIAM T. W. SENIOR AND HE
11 ANSWERED THE PHONE AS MR. DUFFIE. HE WAS AT KING WITH THREE
12 DIFFERENT I.D.S. I GOT ALL THREE OF THEM, WHERE HE LIVES IN
13 SIERRA MADRAS, CALIFORNIA. HE GOT V.A. PRIVILEGES, V.A. CHECKS
14 AND MONEY FROM KING HOSPITAL, BROUGHT IN AS A X-RAY SUPERVISOR
15 AND THEY PUT ME DOWN, ALL THE SUPERVISORS, LAID ME DOWN AS
16 CRAZY ON ALL THE COMPUTERS. MY HAIR WAS DAMAGED BECAUSE OF
17 RADIATION POISON. I KEEP IT TIED UP BECAUSE I HAVE LEAD
18 POISONING, I HAVE A TOXICOLOGY REPORT, IT'S 13 PAGES LONG. I
19 HAVE GONE WITHOUT FOOD, SHELTER AND CLOTHING AND MONEY. I GET
20 A V.A. COMPENSATION CHECK FOR HIS DEATH AND THAT'S NOT ENOUGH
21 TO LIVE ON. I HAVE A ROOM IN AN APARTMENT AND THIS WOMAN
22 THINKS SHE OWNS ME. SHE TREATS ME LIKE I'M A TRAMP AND SHE
23 SAID I SHOULD NEVER THINK ABOUT GOING NOWHERE ELSE. SHE'S
24 GETTING MONEY FROM THE STATE INSTITUTION, MENTAL, STATE AND
25 COUNTY AND LABELED ME AS CRAZY. SHE TOOK OFF FROM HER JOB AND



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1 SITS AT HOME AND WATCHES ME ALL DAY. I HAVE A POST OFFICE BOX
2 IN EAGLE ROCK. I HAVE ONE ROOM, JUST A BED. MY FURNITURE IS IN
3 STORAGE. SHE TOLD ME TO GET RID OF THAT. SHE WENT TO TRY TO
4 LIQUIDATE THAT AND I HAD TO GO DOWNTOWN TO-- DOWNSTAIRS TO
5 INTERNAL AFFAIRS TO SAVE MY FURNITURE. THEY SENT ME A NOTICE
6 SAY I MISSED FOR THREE MONTHS. I HAVE NEVER MISSED A DAY. I
7 PAY MY BILLS AND I'M TIRED OF THE TAKEOVER. I'M TIRED OF BEING
8 PUT DOWN BECAUSE I'VE BEEN A MILITARY WIDOW FOR TOO LONG BUT I
9 DON'T HAVE TO GET MARRIED AND HAVE SEX WITH MEN AND WOMEN JUST
10 TO GET RESPECT OR MONEY. SO I'M HUNGRY. I DON'T HAVE MORE FOOD
11 FOR BREAKFAST. I CAN'T LIVE BY MYSELF. I DON'T HAVE MY OWN
12 KITCHEN. I WANT TO BE AWAY FROM HER AND I WANT MY RIGHTS
13 RESTORED. I WROTE TO WASHINGTON, D.C. SHE SHOULD BE IN JAIL.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU, MISS DUFFIE.

16

17 **LELA DUFFIE:** THANK YOU FOR LISTENING. THANK YOU FOR YOUR TIME.
18 IT'S WRONG TO TREAT ME THE WAY...

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** GO INTO CLOSED SESSION.

21

22 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
23 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
24 CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-1, CONFERENCE



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1 WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION AS POSTED ON
2 THE POSTED AGENDA. THANK YOU.

3

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors March 13th, 2007,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which
10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 16th day of March 2007 for the County records to be used only
17 for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23